

Annual Report 2019-20



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INTRODUCTION



LETTER TO THE MINISTER

Dear Minister

I am very pleased to present you with the annual report of the Department of Infrastructure, Planning and Logistics for the financial year ended 30 June 2020. The report describes the performance and key achievements of each of the department's output groups, as required by section 28 of the *Public Sector Employment and Management Act*.

I advise, to the best of my knowledge and belief, that:

- a. proper records of all transactions affecting the department are kept, and employees under my control observe the provisions of the *Financial Management Act*, its regulations and applicable Treasurer's Directions
- b. procedures within the department afford proper internal control and a current description of such procedures is recorded in the accounting and property manual, which has been prepared in accordance with the requirements of the *Financial Management Act*
- c. no indication of fraud, malpractice, major breach of legislation or delegation, major error in or omission from the accounts and records exists, excluding the known current investigation into payments made in previous financial years under the Indigenous Employment Provision Sum
- d. in accordance with section 15 of the *Financial Management Act*, I advise that as at 30 June 2020, the department had adequate internal audit capacity and the results of all internal audit matters have been reported to me
- e. the financial statements included in the annual report have been prepared from proper accounts and records and in accordance with the Treasurer's Directions
- f. all Employment Instructions issued by the Commissioner for Public Employment have been satisfied
- g. the department is working in compliance with the *Information Act*.

I advise in relation to item (a) and (e) that to the best of my knowledge and belief, proper records are kept of transactions undertaken by the Department of Corporate and Digital Development on behalf of my agency.

Yours Sincerely,



Andrew Kirkman
Chief Executive

Department of Infrastructure, Planning and Logistics

25 September 2020



ABOUT THIS REPORT

This annual report summarises the activities and performance of the Department of Infrastructure, Planning and Logistics for 2019–20. Performance is reported against strategic goals, approved budget and performance measures for 2019–20, with priorities identified for the year ahead.

This annual report aims to inform the Legislative Assembly, Territorians and other stakeholders of the:

- primary and significant functions and responsibilities of the department
- significant activities undertaken during the year, highlighting specific achievements against budgeted outputs
- the department’s fiscal management and performance reporting.

The annual report is structured in the following sections:

INTRODUCTION	SECTION 1 Our Organisation	SECTION 2 Our Performance	SECTION 3 Corporate Governance
<p>Provides an overview of the annual report, including why it is prepared, what organisations are included as part of reporting and the Chief Executive’s message.</p>	<p>Introduces readers to the Department of Infrastructure, Planning and Logistics, providing information on our high level structure and the purpose, vision and goals of the department.</p>	<p>Provides an overview of the divisional output groups and documents their performance in 2019–20, including key highlights in all regions and a summary of priorities that Government set for the department. It reports on key performance indicators and budget performance with commentary on achievements for this year and priorities for next year.</p>	<p>Outlines the framework the department uses to guide its operations. This section reports on internal and external audits and achievements of the department’s boards and committees.</p>
SECTION 4 Shared Services	SECTION 5 Our People	SECTION 6 Financial Performance	SECTION 7 Appendix
<p>Explains the enterprise corporate services functions provide to the department by the Department of Corporate and Digital Development.</p>	<p>Provides information on our workforce metrics, such as staffing numbers and our workforce profile. It also includes information on equity and diversity activities, employment programs, investment in learning and development, work health safety and wellbeing.</p>	<p>Is a summary of the department’s financial performance for 2019–20. It includes a financial overview and detailed financial statements for the year.</p>	<p>Includes details on the legislation we administer and manage.</p>

Annual Report has been updated to reflect the Machinery of Government changes.

CHIEF EXECUTIVE'S MESSAGE

“The department supported local jobs and stimulated the economy with 577 construction contracts awarded in 2019–20 at a value of over \$500 million.”



ANDREW KIRKMAN

Chief Executive
August 2016 - present

Andrew is responsible for guiding the department to deliver a broad range of critical and priority functions that influence the growth of Northern Territory businesses, industry and the community.

Undertaking all of his schooling in the Northern Territory, Andrew has worked in the Northern Territory Government since 1999, including executive roles in the departments of Transport, Housing and Chief Minister, Land Development Corporation, Darwin Waterfront Corporation, Treasury and AustralAsia Railway Corporation. Before working in Government he worked in finance and commercial roles in the private sector and mining industry.

Andrew has tertiary and post graduate qualifications in Business and Accounting.

While this has been an extremely challenging year, the Department of Infrastructure, Planning and Logistics has celebrated some great achievements during 2019–20.

The department played an essential role in supporting community and industry through the coronavirus (COVID-19) global pandemic.

Our team displayed leadership by collaborating with industry and a range of stakeholders to continue delivering our core business services while providing significant policy and operational support to secure the Northern Territory's borders by land, air and sea.

The department helped facilitate travel exemption information to industry, managed our roads and supported public passenger transport networks, while keeping the community updated about the changes.

We supported local air transport providers to transport critical air freight and essential personnel to ensure contractors could deliver essential works and services across the Territory.

The department moved quickly to amend or exempt certain planning rules to support food and retail businesses and medical and health facilities, as well as enabling people to work from home. The team also helped process the public applications for the Home Improvement Scheme.

Outside of our exceptional response to COVID-19, one of the department's biggest achievements of the year was the passing of the Planning Amendment Bill 2020 in June.

The Bill was first introduced to the Northern Territory Parliament in February 2020 after extensive public consultation on planning reforms to amend regulations to support an amended *Planning Act 1999* and a comprehensive amendment of the NT Planning Scheme Amendment.

As part of the Fiscal Strategy Panel's final report, A plan for budget repair, over 80 staff have now amalgamated into the Infrastructure, Investment and Contracts Division of the department. This realignment of the infrastructure planning, management and delivery



functions will drive efficiencies across Government. It is also streamlining infrastructure project delivery to improve strategic asset management as well as operational and infrastructure planning benefits to Government.

The centralisation of corporate functions into the Department of Corporate and Digital Development also occurred. Human Resources, Information Management, Web and Fleet have relocated to Manunda Place with Digital Services to follow before the end of the year. During this reform process, staff have continued to adjust and work hard to deliver business as usual and incorporate new business efficiencies in corporate services across Government.

The department supported local jobs and stimulated the economy with 577 construction contracts awarded in 2019–20 at a value of \$503.2 million.

Of these, 571 (99%) were awarded to Territory enterprises at a value of \$501.9 million.

Significant progress was made on a number of projects under the \$200 million Darwin City Deal.

The \$19.4 million State Square Underground Car Park was opened in January 2020 to make way for the Civic and State Square redevelopment project. A Masterplan has been developed and the design tender for a new art gallery was awarded in July 2020.

Shade structures have been constructed on Smith and Bennett Streets in the city to improve connectivity in the

heart of the city, while covered walkways, tree plantings and upgraded seating in Austin Lane will help activate the area.

Key stimulus projects were also progressed and completed. Construction continues on the new 24 hour Police Station in Nightcliff as part of the John Stokes Square redevelopment. A contract to build 78 new social housing units as part of the project was awarded in late June 2020.

Garramilla Boulevard opened ahead of schedule in late 2019. The completion of this project has enabled commuter traffic to travel to Darwin Central Business District (CBD) through multiple entry/exits points. The upgrade has also relieved pressure on the CBD transport network resulting in an increased level of travel and service.

Completion of the \$30 million Palmerston Police Station was delivered providing a modern facility for the Palmerston community. The facility optimises police workflows and focuses on the health, safety and welfare of staff who work in the building. The building will operate during significant weather events as it is constructed to a Level 4 Compliance. Having a 24 hour Watch House located in Palmerston will enhance police response times to the community.

A new \$10.3 million Darwin Middle School Multi-Purpose Hall was delivered, forming part of Government's \$39 million commitment to the Bullocky Point Education Precinct. The hall offers a large gymnasium,

a rock climbing wall, an indoor basketball court with retractable seating and a box theatre for 200 students. This project will provide ongoing future benefits to the school and its students, expanding their learning programs and accommodating large school events and assemblies.

A new \$6.8 million Bushfires NT Headquarters was constructed at Acacia Hills, supporting 30 local jobs on site during construction. The new headquarters will bring Bushfires NT staff and volunteers into one facility to operate, plan and respond to bushfire emergencies across the Top End.

The department worked closely with Territory schools to deliver the Government's Building Better Schools program to provide much needed improvements and upgrades to education facilities. The program has been provided to 115 Territory Government schools, delivering upgrades to learning areas, new shade structures and playgrounds, student bathroom facilities, and construction of kitchens.

Project highlights in the transport and legislation area included:

- introducing new road rules to improve consistency with other jurisdictions, protect bicycle and motor bike riders and the use of child restraints
- development of new guidelines were developed for activities in the road reserves to keep roads safe while still supporting local businesses
- opening a new vehicle inspection facility for heavy vehicles at Truck Central.

CHIEF EXECUTIVE'S MESSAGE

Key roads were upgraded throughout the Northern Territory to improve safety, boost industry and support major projects to create local jobs and advance the Territory's economy, including:

- upgrading the Arnhem Highway over the Adelaide River Flood Plains to reduce flood impacts
- road and bridge works on the Litchfield Park Road that will complete the sealing of the Litchfield Park loop road.
- upgrading a section of the Stuart Highway north of Alice Springs to increase capacity and safety
- upgrading the Keep River Plains Road to support agribusiness pastoral and resource projects
- upgrading significant sections of a number of remote access roads including the Barkly Stock Route, Tablelands Highway, Plenty Highway and Buntine Highway. These upgrades have improved access and travel conditions for local communities and the agriculture industry.

Economic enabling land development projects continued throughout 2019–20 as projects progressed in Darwin, Katherine and Alice Springs, including planning for the Katherine Logistics and Agribusiness Hub and implementing measures to revitalise Alice Springs CBD. Other projects included:

- an industrial needs assessment for Alice Springs was undertaken by the department to determine the community and industrial requirements of the land. This will inform the planning to develop industrial land in Alice Springs to support business growth in Alice Springs into the future.
- master planning for the Middle Arm Industrial Development to support the Territory's gas strategy is a priority for the department. This project will support the downstream processing of off-shore gas and onshore gas from the Beetaloo Basin. Marine, geotechnical, environmental and infrastructure investigations are underway to support the detailed master planning of the site, supporting not only construction jobs, but ongoing long-term economic development in the Territory.

As part of the department's commitment to provide quality service to our community and clients, we developed a Customer Service Charter in early 2020. The Charter highlights the department's ongoing focus on improving our customer's experience and driving further service initiatives.

I am very proud of our staff for stepping up to the challenges of 2020.

All staff went above and beyond by not only continuing their business as usual services in unprecedented circumstances but also taking on additional work and responsibilities. I cannot thank them enough.



Andrew Kirkman
Chief Executive

Department of Infrastructure, Planning and Logistics



OUR ORGANISATION



OUR DEPARTMENT

WHO WE ARE

The Department of Infrastructure, Planning and Logistics is a public sector agency established under the Administrative Arrangements Order issued by the Administrator of the Northern Territory. The department was created in September 2016.

OUR VISION

To drive the sustainable, economic and social advancement of the Northern Territory through land use and transport planning, infrastructure investment and effective logistics supply chains.

OUR VALUES

The department upholds the Northern Territory Public Sector (NTPS) values of:

Commitment to Service

The NTPS is professional, hardworking, effective, innovative and efficient, working collaboratively to achieve the best results for the Northern Territory.

Ethical Practice

The NTPS upholds the highest standards of practice and acts with integrity in all that it does.

Accountability

The NTPS is transparent and accountable in all its actions.

Respect

The NTPS respects all people, and in particular their rights as individuals.

Impartiality

The NTPS is apolitical and provides the Government with advice that is objective, timely and based on the best available evidence.

Diversity

The NTPS values the diversity of its workforce as well as the Northern Territory population it serves.

In addition, we have identified the following values as important to our organisation:

Collaboration

We work together with our colleagues, industry and stakeholders to deliver tasks and projects with the aim of achieving shared success.

Innovation

We look for better and more innovative ways to do business that creates value or improves service.

Excellence

We take pride in our work and strive for excellence.



OUR PRIORITIES

1. Long-term planning that integrates community needs and industry best practice.
2. Deliver the Territory's Infrastructure Program and maintain its Infrastructure Portfolio.
3. Deliver innovative, well-regulated, safe and sustainable services.
4. Create an organisation with the values, capacity and capability to deliver effective services.

OUR CORE BUSINESS

The department is responsible for:

- strategic planning to set the direction for land use, transport networks and infrastructure to meet the community's needs and support future growth of the Northern Territory
- delivering the Northern Territory's infrastructure program and providing services as the Northern Territory's central construction agency

- managing land administered by the department on behalf of the Northern Territory of Australia and the Crown and holding land-related information and data, including developing and maintaining spatial information used to support long-term planning
- regulatory and customer services to ensure safe, efficient and sustainable land and building development and planning and transport systems
- advocating the Northern Territory's interests in national and local reforms and supporting statutory committees and boards.

OUR RESOURCES

At 30 June 2020 the department had:

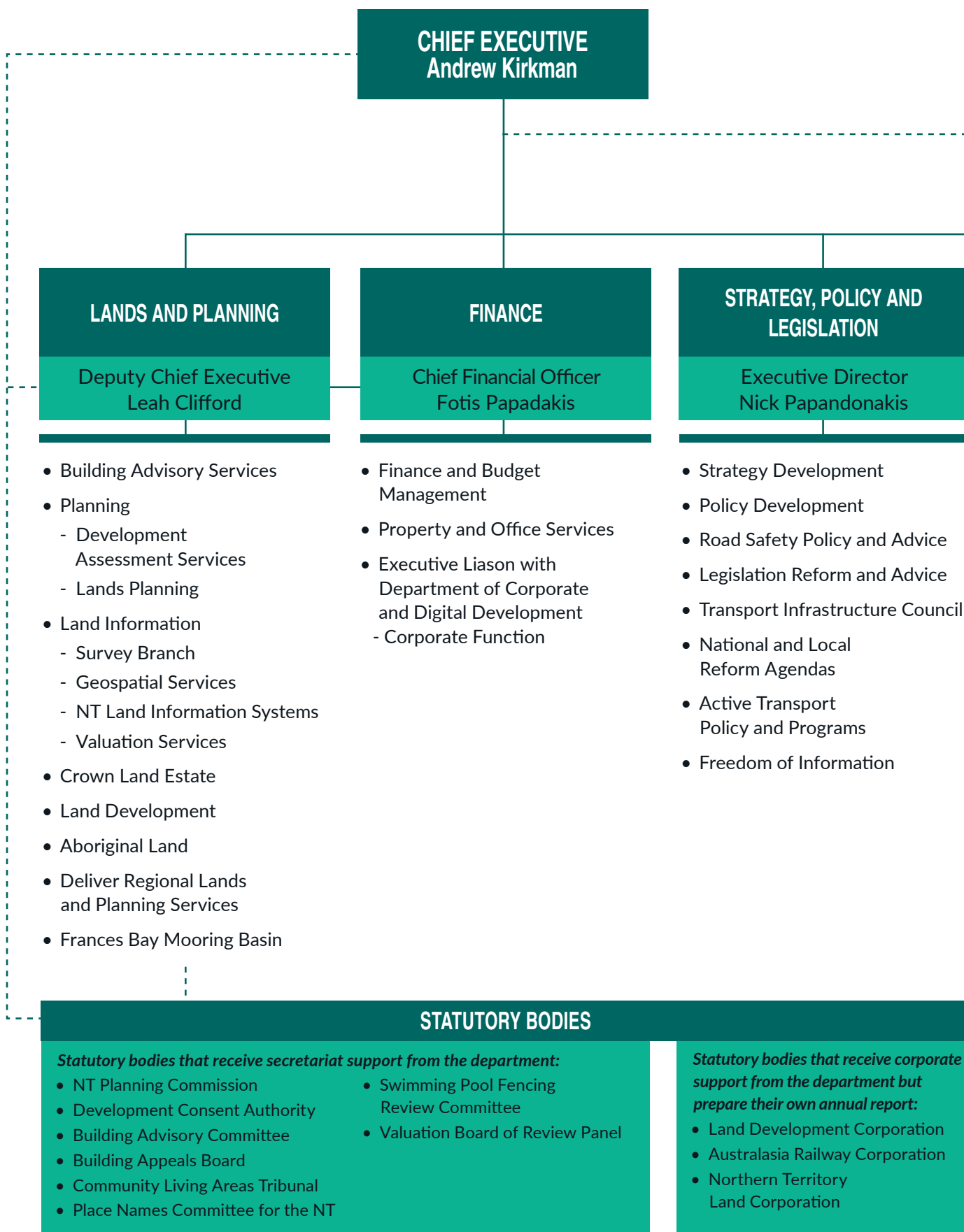
- 759 full time equivalent (FTE) staff based in Darwin, Katherine, Nhulunbuy, Tennant Creek, Alice Springs and Yulara

- spent \$708.6 million on infrastructure and related payments
- a \$2 billion infrastructure program
- management of buildings, roads, bridges and other assets with a written down value of over \$7.9 billion
- management of the Government's land portfolio worth over \$870 million
- a total operational budget of \$483.6 million, most of which is funded through output appropriation from the Northern Territory Government's contribution of \$313.9 million
- collected revenue on behalf of Government, including:
 - \$76.5 million from rent, royalties and regulatory services including motor vehicle registration and stamp duty fees.



State Square Underground Car Park

OUR STRUCTURE





DEPARTMENT OF CORPORATE AND DIGITAL DEVELOPMENT

Business Connector
Toni Blair

- Human Resources
- Information Management
- Data
- Digital
- Web
- Fleet Management

INFRASTRUCTURE, INVESTMENT AND CONTRACTS

General Manager
John Harrison

- Building Infrastructure Planning and Delivery
- Programming Reform and Compliance
- Procurement Operation and Delivery
- Housing Projects
- Land Servicing and Engineering
- Design Office
- Project Administration
- Building Maintenance Planning
- Deliver Regional Infrastructure and Investment Services

TRANSPORT AND CIVIL SERVICES

General Manager
Louise McCormick

- Civil Project Delivery
- Assets Management
- Engineering Services
- Major Projects - Transport Civil
- Transport Regulation and Compliance
- Motor Vehicle Registry
- Road Safety Services
- Passenger Transport
- Harbourmaster
- Deliver Regional Transport Solutions

EXECUTIVE SERVICES

Director
Tegan Berg

- Secretariat and Ministerial Liaison
- Media, Marketing, Web and Communications
- Executive Coordination
- Audit, Risk and Investigations
- Work Health and Safety (WHS)
- Governance
- Office of the Independent Commissioner Against Corruption (ICAC NT) Nominated Recipient

SENIOR REGIONAL DIRECTORS

Senior Director Northern Region
Claire Brown

Senior Director Southern Region
Sarah Fairhead

OUR PRIORITIES

OUR STRATEGIC OBJECTIVES

Our Strategic Plan directs the efforts of the department with four strategic objectives identified:

1. Long-term planning that integrates community needs and industry best practice.
2. Deliver the Territory's Infrastructure Program and maintain its Infrastructure Portfolio.
3. Deliver innovative, well-regulated, safe and sustainable services.
4. Create an organisation with the values, capacity and capability to deliver effective services.

Each priority has a variety of actions that will be delivered between 2018 and 2021. These are in line with Government's strategic themes.



Investing in the bush



Trust



Jobs and economy



Putting children at the heart of Government



Investing in our staff (department theme)



Safer and vibrant communities



Greening and vibrant cities

01

YOUR VOICE MATTERS

We will listen to you to understand your needs. We will engage with you to get to know you and your business better.

MAKING IT EASY

We will make it easy for you to access Department Services.

02

03

RESPECTING YOUR TIME

We will respect your time and take ownership to address your enquiry and keep you informed.

KEEPING YOU INFORMED

We will let you know what to expect and provide a transparent and responsive service.

04

05

QUALITY SERVICE FOR YOU

We are committed to delivering a quality service in a respectful and coordinated manner.

YOUR SAFETY FIRST

We will make your safety our priority.

06

CUSTOMER SERVICE CHARTER

In early 2020, the Department of Infrastructure, Planning and Logistics began developing a Customer Service Charter to clearly articulate the standard of service clients can expect from the department.

The Charter will help the department focus on service

delivery to measure and assess performance and improve its performance.

In collaboration with the Department of the Chief Minister, which is leading the project, and the Department of Trade, Business and Innovation, the department's Charter will provide a central point for customer experience and service initiatives.

These initiatives will be reported to the department's Executive Leadership Team (ELT) and Chief Executive for approval.

The development of a Charter for the department was workshopped at a Senior Leaders Forum in February 2020 and a first draft of the Charter has since been developed and approved in June 2020.



DIPL STRATEGIC PLAN 2018–2021

LONG-TERM PLANNING	INFRASTRUCTURE DELIVERY	QUALITY SERVICES	CONTEMPORARY ORGANISATION
<p>Long-term planning that integrates community needs and industry best practice.</p> <p>Provide a transparent and planned approach to lands and planning policy in the Territory</p> <p>Deliver Government's vision for planning across the Territory</p> <p>Implement the Towards Zero Safety Action Plan 2018–22</p> <p>Update the 10 Year Infrastructure Plan</p> <p>Deliver the Territory Wide Logistics Master Plan</p> <p>Plan and protect logistics corridors for future growth</p> <p>Support the Northern Territory Planning Commission to fulfill its strategic planning role for the Territory</p> <p>Strategically plan for onshore and offshore gas based industry and associated activities</p> <p>Plan and deliver the Katherine Logistics and Agribusiness Hub</p> <p>Strategically plan for future land to support development and community</p> <p>Plan for the future development of the Middle Arm Industrial Precinct to support growth in the manufacturing sector</p>	<p>Deliver the Territory's Infrastructure Program and maintain its Infrastructure Portfolio.</p> <p>Plan and maintain the Territory's infrastructure portfolio including delivery of Government's extensive infrastructure program ensuring a rolling pipeline of works</p> <p>Support the local economy, jobs and construction through Value for the Territory procurement processes</p> <p>Deliver and support Darwin and Alice Springs CBD revitalisation projects and regional initiatives</p> <p>Promote Government's infrastructure priorities and achievements as outlined in the 10 Year Infrastructure Plan</p> <p>Work with the Department of Local Government, Housing and Community Development to deliver the remote housing program</p> <p>Deliver improvements to transport infrastructure including roads, bridges, barge landings and aerodromes</p> <p>Create a safer, more productive contractor environment by ensuring compliance with safety standards and requirements</p> <p>Plan for and manage built transport infrastructure assets to ensure these meet the needs of the Territory</p>	<p>Deliver innovative, well-regulated, safe and sustainable services.</p> <p>Implement contemporary regulatory frameworks that support innovation and efficiency, reduce red tape and deliver safe outcomes.</p> <p>Actions include:</p> <ul style="list-style-type: none"> - review the building regulatory framework - progress building reform <p>Timely regulatory approvals</p> <p>Enhance our service delivery models to reflect the changing needs of our clients and our business</p> <p>Provide a safe and secure public bus network</p> <p>Improved service delivery and increased online service options</p> <p>Deliver the remote passenger transport program</p> <p>Develop policy options which support autonomous and electric vehicles in the Territory</p> <p>Support the Place Names Committee to develop and implement Aboriginal place names</p> <p>Implement and drive the customer service framework to enhance services across the agency</p>	<p>Create an organisation with the values, capacity and capability to deliver effective services.</p> <p>Implement the Government plan for budget repair including the centralisation of infrastructure planning, management and delivery</p> <p>Create workplaces that foster innovation and promote excellence, underpinned by a culture of collaboration</p> <p>Ensure our worksites and working arrangements prioritise the health and safety of our staff, where risks are identified and effectively managed</p> <p>Develop programs to recruit and retain quality staff, develop leadership and workforce capability, including a focus on Aboriginal employment</p> <p>Drive new ways of doing business that create efficiencies in our operations and enable agile responses to changes in our environment</p> <p>Maintain high standards of governance, accountability and ethical standards with a focus on continual improvement in our performance reporting and delivery</p>

FINANCIAL SNAPSHOT

For the 2019–20 financial year, the Department of Infrastructure, Planning and Logistics operated with 759 full time equivalent (FTE) staff and a budget of \$483.6 million.

It provided services across six output groups:

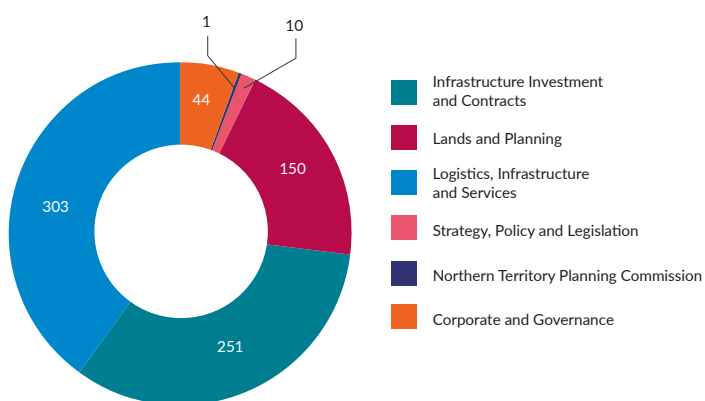
- Logistics Infrastructure and Services
- Infrastructure Investment Program, Support and Delivery
- Lands and Planning
- Corporate and Governance
- Strategy, Policy and Legislation
- Northern Territory Planning Commission.

A breakdown of the distribution of financial and FTE resources to each output group that enable services to be delivered to the community and Government is detailed in the following charts.

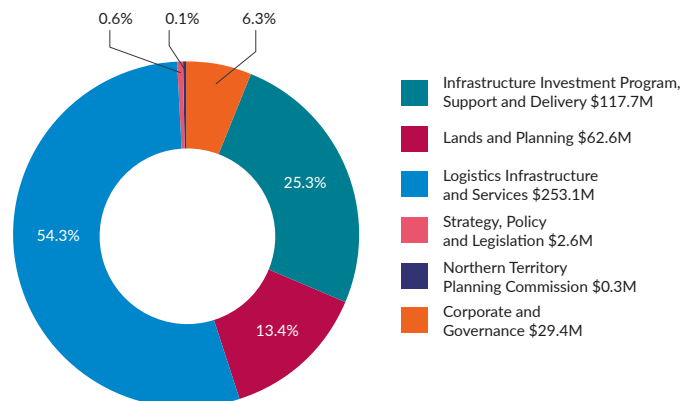
The department is funded mainly through output appropriation from the Northern Territory Government at a total of \$313.9 million.

Although the main source of funds is through appropriation, the department also collected revenue on behalf of the Government for taxation revenue, grants and subsidies, regulatory services and royalties and rents totalling \$76.5 million in 2019–20. These funds are directed to the Central Holding Authority.

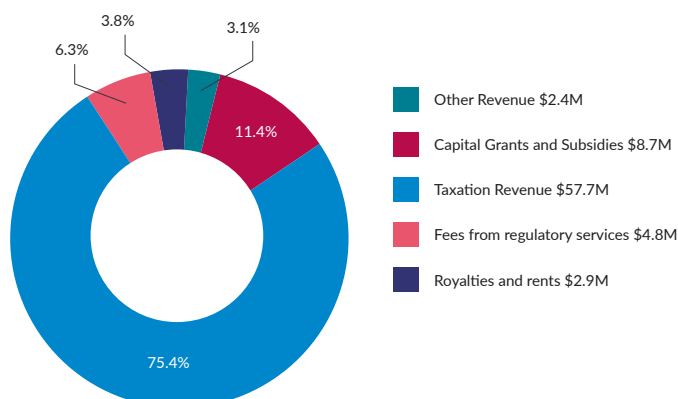
FTE by Output Group (total 759)



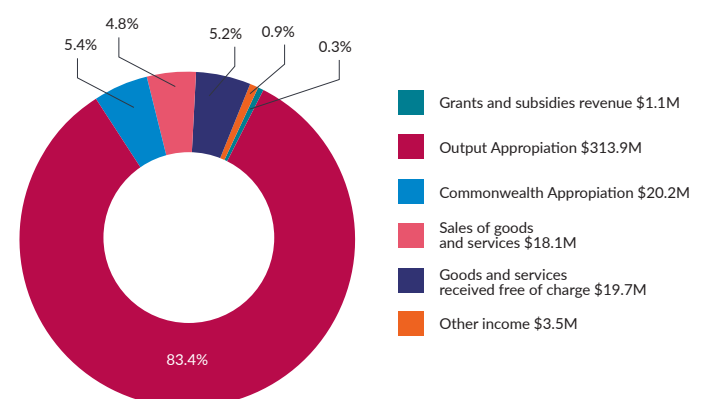
Actual Expenditure by Output Group (\$465.7 million)



Revenue collected on behalf of Government – Central Holding Authority (\$76.5 million)

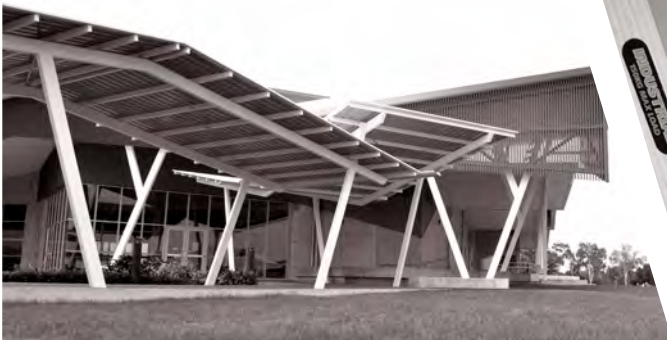


2019-20 Operating Income (\$376.5 million)





OUR PERFORMANCE



PERFORMANCE FINANCE SUMMARY

The Department of Infrastructure, Planning and Logistics classifies services under 19 outputs summarised into six output groups. The Corporate and Governance Output Group provides corporate support services to all the output groups including the Northern Territory Planning Commission.

The department had an annual budget of \$483.6 million for the 2019–20 year – an increase of \$115.8 million from the original 2019–20 budget. The increase mainly resulted from the transfer of infrastructure services, including repairs and maintenance for most Government agencies to the department as part of the Machinery of Government changes to reflect the 'A plan for budget report – Final Report' recommendations. Other increases included:

- an increase in depreciation resulting from the capitalisation of infrastructure assets
- an increase in non-cash free of charge services provided by the Department of Corporate and Digital Development due to the transfer of Human Resources, Information Management, Data, Digital, Web and Fleet
- an increase in the non-cash expensing of capital works projects that do not meet the capitalisation criteria.

In addition, there was an increase of \$10.6 million in non-cash capital grants for completed civil works provided to Power and Water Corporation and local government councils.

The department reported expenses for the financial year of \$465.7 million, which is less than the final approved budget. The final result for the year was \$17.9 million under the operational budget that includes salaries, operational, repairs and maintenance and grant expenses. However, when removing non-cash items, the result for the year was \$22.4 million under budget. This is mainly due to the transfer of repairs and maintenance expenditure identified and transferred to capital works, with the budget remaining in repairs and maintenance due to accounting treatment requirements. In addition, a number of payments in capital grants were delayed due to milestones, finalisation of grant agreements and delays caused by COVID-19. A request for unspent funds in the National Network repairs and maintenance program and grants and subsidies programs, will be submitted for approved budget capacity in 2020–21 as part of the carryover process, due to timing of commitments.

The department incurred a number of costs for unfunded items, including \$5.78 million of COVID-19 related expenditure, which was fully absorbed by the department within the existing budget.

The budget movement and annual expenses for all outputs in the department are summarised in the following table.



OUTPUT	2019-20 Budget \$000	2019-20 Final Budget \$000	% change	2019-20 Actuals \$000	% change to Final
Infrastructure Investment Program, Support and Delivery	33,133	126,539	281.91%¹	117,647	-7.03%⁵
Infrastructure Investment Delivery	24,727	35,495		31,324	
Program Support	4,604	4,854		5,420	
Asset Management	2,802	86,190		80,903	
Lands and Planning	43,894	62,830	43.14%²	62,623	-0.33%⁶
Land Development	5,459	6,260		5,387	
Development Assessment Services	3,220	3,220		3,697	
Crown Land Estate	18,904	37,102		38,087	
Aboriginal Land	1,284	1,284		1,003	
Lands Planning	2,844	2,884		2,635	
Building Advisory Services	3,437	3,437		4,479	
Land Information	8,746	8,683		7,335	
Logistics Infrastructure and Services	260,784	260,993	0.08%³	253,140	-3.01%⁷
Passenger Transport	63,092	63,708		65,275	
Registration and Licensing	12,183	9,670		9,933	
Road Safety and Compliance	10,394	10,553		9,008	
Transport Planning and Delivery	160,125	159,076		154,699	
Transport Assets	14,990	17,986		14,225	
Strategy, Policy and Legislation	2,599	2,658	2.27%	2,643	-0.56%
Strategy, Policy and Legislation	2,599	2,658		2,643	
Northern Territory Planning Commission	370	370	0.00%	264	-28.65%
Northern Territory Planning Commission	370	370		264	
Corporate and Governance	28,014	30,161	7.66%⁴	29,422	-2.45%⁸
Corporate and Governance	15,194	10,739		9,710	
Shared Services Received	12,820	19,422		19,712	
TOTAL OUTPUT BUDGET	367,754	483,551	31.49%	465,739	-3.68%

1. Infrastructure Investment Program, Support and Delivery increased from the original budget to the final budget in June 2020. The increase mainly resulted from the transfer of infrastructure services including repairs and maintenance for most Government agencies to the department as part of the Machinery of Government changes to reflect the 'A plan for budget report - Final Report' recommendations.
2. Lands and Planning increased from the original budget to the final budget in June 2020. The increase mainly resulted from additional depreciation related to the Howard Springs Workers Village, an increase to non-cash capital grants for completed civil works to Power and Water Corporation and local government councils, and an increase in other administrative expenses due to the accounting treatment of non-cash expenditure associated with completed capital works projects, which did not meet the capitalisation criteria.
3. Logistics Infrastructure and Services increased from the original budget to the final approved budget in June 2020. The increase in Transport Assets mainly resulted from additional Australian Government repairs and maintenance funding, funding provided to demolish the old Government wharf at Gove Port and an increase non-cash expenditure associated with completed capital works projects, which did not meet the capitalisation criteria. The increase was offset by a decrease in Registration and Licensing, mainly due to the transfer of corporate overheads, which were transferred to the Department of Corporate and Digital Development as part of the Machinery of Government changes.
4. Corporate and Governance increased from the original budget to the final budget in June 2020. The increase mainly resulted from the adjustment to services received from by the Department of Corporate and Digital Development without charge, offset by the a decrease due to the transfer of corporate functions to the Department of Corporate and Digital Development as part of the Machinery of Government changes.
5. Infrastructure Investment Program, Support and Delivery ended the year with total expenses of \$117.6 million against a final budget of \$126.5 million. The variance in actual expenses against budget was mainly due to the transfer of repairs and maintenance expenditure identified and transferred to capital works, in order to meet accounting standards. In addition, expenditure was impacted by the timing of capital grant payments.
6. Lands and Planning ended the year with total expenses of \$62.6 million against a final budget of \$62.8 million. The variance in actual expenses against budget in Crown Land Estate and Building Advisory Services was due to unfunded expenditure associated with the Howard Springs Workers Village and the Home Builders Certification Fund (HBCF), absorbed in full by underspends in other Lands and Planning outputs.
7. Logistics Infrastructure and Services ended the year with a total expense of \$253.1 million against a final budget of \$261 million. The variance in actual expenditure against budget mainly related to underspends in the Australian Government funded National Network repairs and maintenance program and Regional Aviation Access Program, due to COVID-19 travel restrictions to remote areas. The underspends will be submitted for approved budget capacity in 2020-21 as part of the carryover process due to timing of commitments.
8. Corporate and Governance ended the year with a total expense of \$29.4 million against a final budget of \$30.2 million. The variance in actual expenses against budget is mainly due to recruitment timing issues for the various employment programs and containing expenditure in order to assist and absorb the impact of priority spend across the department, including COVID-19 expenses.

Whole of Agency Highlights

COVID-19

The Department of Infrastructure, Planning and Logistics continued to deliver its core business services while working as a multi-faceted team across all regions throughout the COVID-19 global pandemic.

An internal Emergency Management Team was established and met daily to represent all divisions and roll out a range of measures to help the community to continue to function.

The department worked to ensure effective movement of supply chains including air freight and essential workers to support the ongoing work of industry in civil, construction and development projects.

Three key entry points to the Northern Territory by road were secured within two days of the Chief Minister's announcement that strict road, rail, air and sea border controls would be implemented.

In addition to establishing checkpoints at the Barkly Highway to Queensland, Victoria Highway to Western Australia and Stuart Highway to South Australia,

the department worked in partnership with other Northern Territory Government agencies, NT Police and Australian Federal Police to set up and maintain 15 biosecurity checkpoints.

A team was established to help contractors with the approvals required under the *Biosecurity Act* to undertake work on transport assets and infrastructure within remote communities.

The Land Information and Spatial Analytics Group provided detailed advice to help describe and identify the Declared Biosecurity Areas. The team created an online public interactive map showing the communities, biosecurity areas, boat ramps and exempt areas. The map was accessed 150 000 times by the general public.

The department implemented a funding support package to sustain the Territory's four regular air transport providers to ensure they continued transport by air of critical freight and essential personnel to support the COVID-19 response. Over a short period of time, 50 tonnes of essential freight and 1500 passengers were

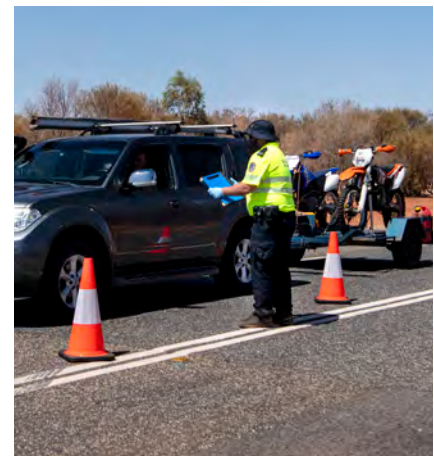
carried to 14 remote and regional locations on 223 air services.

The department provided financial relief due to the decline in people travelling due to COVID-19 restrictions including:

- free bus services to almost 831 800 passengers between 27 March and 30 June 2020
- waiver of the \$1 passenger levy payments for point to point commercial operators
- waiver of commercial passenger vehicle licence fees for taxis and minibuses for three months; extensions to the vehicle age limit for commercial operators
- froze all registration and administrative fees.

To help the passenger transport industry adhere to COVID-19 social distancing and hygiene measures, the department provided 113 litres of hand sanitiser, 256 paper towel rolls and 340 litres of disinfectant.

The Northern Territory Government's decision to freeze fees and charges as part of the Territory Jobs Rescue Plan, the





department facilitated amendments to the Motor Vehicles Regulations 1977, the Motor Vehicles (Fees and Charges) Regulations 2008 and the Traffic Regulations 1999. These changes included freezing the Commercial Passenger Vehicle License ('H' endorsement) fee and freezing Heavy Vehicle Registration Charges until 1 July 2021.

The department relaxed particular planning tools and reduced red tape to enable home owners and business operators to take advantage of the Government's Job Rescue and Recovery Plan.

This included temporarily lifting planning requirements or restrictions to:

- projects that needed to lodge a planning application

for works approved under the industry stimulus grants issued by the Northern Territory Government

- assist people who needed to operate a business from home
- medical and health activities to respond to the COVID-19 response
- hours of operations for the delivery of food and retail.

More than 30 staff worked around the clock in the department's Emergency Operations Centre in Energy House with some impressive achievements, including:

- actioned more than 4100 emails since mid-March 2020
- worked through 525 transport and engineering tasks

- arranged more than 139 trips for April including bus transfers, taxi, mini-bus and air services.

Over 550 contractors were able to deliver key projects during this time including housing construction and repairs, remote aerodromes, bridges, widening and sealing roads, and improving wet weather road network access to support the transport industry and residents across the Territory.

EXECUTIVE SERVICES



The Executive Services division provides high level administrative, communication and governance support to help the Chief Executive drive and achieve department outcomes.

Executive Services has four main functions – Secretariat, Communications and Engagement, Audit, Risk and Investigations and Work Health and Safety.

SECRETARIAT

The Secretariat unit plays a pivotal role in the relationship between the Minister's office and the department. The unit maintains records and quality control of ministerial correspondence, provides advice on preparing, handling and procedures for ministerial, Cabinet and parliamentary documents and supports the Chief Executive and staff. In addition, the Secretariat unit coordinates:

- departmental Cabinet submissions
- Budget Cabinet submissions
- comments on other department Cabinet submissions
- Legislative Assembly and Estimates Committee briefings
- quarterly forecasting of Cabinet business
- Cabinet decision implementation reporting
- election commitments reporting
- Boards and Committees reporting
- whole of Government requests.

COMMUNICATIONS AND ENGAGEMENT

The Communications and Engagement unit provides communication, media relations and stakeholder and community engagement services to the department as part of the Executive Services unit. Key services provided include:

- stakeholder and community relations services to support the delivery of department initiatives
- design and production of electronic, hard copy and video collateral to communicate departmental priorities
- crisis and emergency response communication and media
- developing and implementing strategic communication plans and initiatives to keep the public and industry informed on regulatory, lands and planning, logistics and infrastructure projects being delivered by the department
- professional writing and design services and project managing outsourced design projects
- advertising design, production and management, including project signage
- sponsorship management
- event management

TEGAN BERG

Director, Executive Services

Tegan oversees Executive Services for the department. This division manages ministerial, Cabinet and parliamentary correspondence, daily media management, communication strategies and stakeholder engagement for the department's projects, governance and policies, audit and investigations and work health and safety.

Tegan grew up in Darwin and has lived most of her life in the Northern Territory. Tegan has spent more than 11 years working for the Northern Territory Government and the Victorian State Government.

- manage after hours media enquiries and communications and engagement.
- regularly monitor media coverage and provide a daily media snapshot for the department
- managing and maintaining the RoadReportNT and the NT Infrastructure, Planning and Logistics Facebook pages, and the Towards Zero NT Facebook and Instagram accounts
- media management and ministerial liaison for media and communication strategies



- media activities to keep the public and industry informed about department policies and initiatives
- media forecasting, proactive media services and managing reactive media for the department
- advice on innovative methods to communicate Government and department initiatives
- provide advice, guidance and mitigation to identify and manage reputational risks
- develop, produce and facilitate the Growing the Territory video series
- provide media training and guidance to department staff.

Some of the key projects the Communications and Engagement unit provided services for in this financial year included:

- supporting the agency and whole of Government response to COVID-19
- Austin Lane redevelopment and activity nodes
- Smith and Bennett Street shade structures
- planning reform
- flood mitigation projects in Katherine and Alice Springs
- Chan Building demolition and remediation for green space
- State Square Art Gallery design
- Mango Roads upgrade and seal
- Katherine Logistics and Agribusiness Hub
- Saddle Rail Creek Bridge
- Darwin CBD bus stop and bus lane changes
- State Square Underground Car Park
- John Stokes Square Redevelopment
- Myilly Point asbestos remediation and playground precinct
- Palmerston Police Station
- North Stuart Highway Duplication
- Sober Bob rebrand
- DriveSafe NT rebrand
- Respect Your Driver campaign
- Richardson Park Community Space
- Australian Road Rules 2019
- continuously improving the department internal communications output.



RUTH FOWLER

Manager Secretariat

Ruth oversees the Secretariat team that manages Ministerial, Cabinet and Parliamentary documents, enquiries and reporting for the department. Ruth is a long time Territorian and public servant with more than 10 years' experience as Manager Secretariat of the various agencies culminating in the Department of Infrastructure, Planning and Logistics.



ANGELINA ANICTOMATIS

Communications Manager

Angelina manages the Communications and Engagement unit, providing strategic support to the Director Executive Services and the communications and media team.

Angelina grew up in Darwin and returned three years ago after living and working in Sydney for more than 10 years.



ROWLAND JAY RICHARDSON

Media Manager

Rowland manages media relations for the department, providing strategic media advice to the Senior Leadership Team, as well as supporting the Minister's media advisor. Rowland moved to the Territory three years ago after working in a number of corporate communications and media roles in both national and international organisations in Sydney, Brisbane and the Middle East.

EXECUTIVE SERVICES

AUDIT, RISK AND INVESTIGATIONS

The Audit, Risk and Investigations unit manages the internal audit function, risk management and the Indigenous Employment Provisional Sum investigations within the department. Key services include:

- developing and implementing an annual internal audit plan for the department
- coordinating and undertaking internal audits, investigations and reviews
- monitoring audit outcomes and recommendations
- assisting managers and employees to address organisational and operational risks
- maintaining the department's risk register
- providing advice on probity and decision-making
- providing secretariat support to the Audit and Risk Management Committee.



JESSICA FRAPE

A/Director Audit, Risk and Investigations

Jessica manages the internal audit, risk management and investigative functions for the department. Jessica is a born Territorian and commenced with the Northern Territory Government in 2004. Jessica holds a Bachelor of Accounting and is a Fellow Certified Public Accountant (CPA).

WORK HEALTH AND SAFETY

The Work, Health and Safety (WHS) unit provides oversight of the WHS framework that defines WHS responsibilities for the department. Key services include:

- providing a proactive WHS management system
- WHS risk assessment processes to identify hazards within the workplace
- developing and implementing department wide policies and procedures related to WHS
- employee health and wellbeing initiatives
- coordinating WHS committees and Health and Safety Representatives
- incident management and implementing any actions arising from incidents in the workplace
- providing advice on WHS matters.



LISA TRAHAIR

WHS Consultant

Lisa manages the work health and safety function for the department, providing advice and support to all divisions as well as reporting to the Executive Leadership Team on WHS matters. Lisa's role ensures the department is compliant with its obligations under the Work Health and Safety (National Uniform Legislation) Act 2011. Lisa is a born and bred Territorian who has worked in the safety industry across multiple states for multinational companies for more than 20 years and joined the department 12 months ago.



2019–20 STRATEGIC OBJECTIVES

PRIORITY: Long-term planning that integrates community needs with industry best practice

Actions

Provided Northern Territory businesses, industry and community the opportunity to influence the development of the Northern Territory through stakeholder engagement and the Have Your Say platform.

Provided ongoing support to the Northern Territory Planning Commission to help develop and deliver various Area Plans and the Planning Scheme reform.

Coordinated one full day Senior Leaders Forum attended by more than 70 senior executives in the department.

Supported various components of Planning Reform by assisting with ministerial, Cabinet and legislative processes.

PRIORITY: Deliver the Territory's Infrastructure Program and maintain its Infrastructure Portfolio

Actions

Established and implemented a range of communication strategies to support projects being delivered as part of the Government's infrastructure program.

Kept Northern Territory businesses, industry and community informed through proactive and reactive media and communication services.

Provided and maintained an integral communication stream between the Minister's office and the department.

Maintained a working relationship with the Australian Government's Department of Infrastructure and Regional Development Media and Events business unit.

Provided key communication and community relations assistance to implement key Northern Territory Government priority projects including Towards Zero, Planning Reform, John Stokes Square Redevelopment, City Deals' State Square Car Park, Austin Lane activity nodes, State Square Art Gallery design and Richardson Park Community Space.

Engaged probity advisors to ensure tenders conformed to the procurement regulations and processes are in place that achieve value for money.

Provided work health and safety training, advice and support to project managers.

PRIORITY: Deliver innovative, well-regulated, safe and sustainable services

Actions

Continued to maintain and improve the Northern Territory Infrastructure, Planning and Logistics social media engagement and presence to improve and maintain consistent communication channels with the public.

Continued to deliver the Growing the Territory information videos, providing the public with insight into projects and initiatives taking place across the Northern Territory.

Conducted four audits and reviews relating to the adequacy, efficiency and effectiveness of department governance, risk and controls that helped promote business process improvements within the department.

EXECUTIVE SERVICES

PRIORITY: Create an organisation with the values, capacity and capability to deliver effective services

Actions

Improved overall productivity by identifying existing information forums that can be shared across divisions.

Increased awareness of communication and media services across the department by attending more client face-to-face meetings and external client meetings.

Maintained quality control on all correspondence being received and sent to the Minister's office.

Managed the department's adherence to deadlines and timeframes for ministerial and Cabinet Office requests.

Provided effective service delivery as a conduit to the Minister's office.

Coordinated and provided Secretariat support for:

- Executive Leadership Team – 11 meetings
- Audit and Risk Management Committee – four meetings
- Work Health and Safety Worksite Committee Chairs – two meetings.

Continuously improved WHS policies and procedures.

Conducted a WHS audit.

Conducted internal audits to identify risks to the department and improve departmental governance and implement best practices.



SENIOR LEADERS FORUMS

The department established Senior Leaders Forums to create a culture of collaboration and strengthen leadership across the organisation. The forums give staff at Director level and above the opportunity to come together to exchange information and provide input on strategic issues.

A full day Senior Leaders Forum was held in February 2020 with more than 70 employees attending.

Guest speakers included Minister for Infrastructure, Planning and Logistics Eva Lawler and Department of the Chief Minister and Cabinet Chief Executive Jodie Ryan. Attendees participated in a customer focus workshop facilitated by Georgina Bowes from DCMC and contributed to a customer service charter being developed for the department.



2019–20 PRIORITIES

Communications and Engagement Unit

Assist in the introduction and review of Northern Territory regulations such as:

- Australian Road Rules 2019.

Manage and implement communication strategies on key infrastructure projects, including:

- State Square Art Gallery
- Myilly Point playground precinct
- Mango Road upgrade and seal
- Richardson Park Community Space
- Cavenagh Street Heat Mitigation
- Plenty Highway upgrades
- Tablelands Highway upgrades
- Zuccoli Primary School
- John Stokes Square Redevelopment
- State Square Car Park
- Katherine Agribusiness and Logistics Hub.

Manage and implement communication strategies for engagement projects, including:

- Towards Zero Action Plan
- Sober Bob Campaign
- Advertising and Activities in Road Reserves
- Heavitree Gap Planning Study
- Motor Vehicle Registry online projects
- Election Signage Policy.

Secretariat

- Respond to Ministerial requests within the allocated timeframe and are quality assured
- Ensure the department adheres to timeframes allocated to meet Cabinet and Executive Council deadlines
- Coordinate Legislative Assembly and Estimates Committee briefings for the Minister
- Assist in the Budget Cabinet process
- Assist in end of Government term and start of Government term processes
- Coordinate reporting across the department on Cabinet Decision implementation, election commitments and Boards and Committees.

Audit, Risk and Investigations

- Finalise and implement online Disclosure of Interests Declaration Form
- Undertake the department's internal audit plan
- Coordinate and deliver further fraud and corruption training
- Implement a risk management culture
- Continued to investigate the misuse of the Indigenous Employment Provisional Sum scheme on construction contracts that was provided by the department.

Work Health and Safety

- Continue to provide advice and support to WHS Worksite Committees, managers and employees on WHS matters
- Continue to work towards improved knowledge of staff WHS through training and information sessions
- Work towards fully implementing WHS management systems across all divisions, including in the regions
- Further enhance communication and consultation processes on WHS matters within the department.

TRANSPORT AND CIVIL SERVICES



The Transport and Civil Services Division connects the Northern Territory through our people, services, strategies and management of transport infrastructure.

The Transport and Civil Services Division delivers a transport system that is safe, efficient, sustainable, innovative, equitable and economical. The division is the Northern Territory Government's central transport authority responsible for the Northern Territory's transport system from design, development and management of our transport infrastructure to regulation and licensing of the vehicles and people that use our transport networks.

TRANSPORT PLANNING

Transport Planning consists of four business units as follows:

- **Program Development and Transport Assets** – develops and manages infrastructure priorities for the National Road Network, Territory roads and transport assets (aerodromes, barge landings, boat ramps and bus stops) and manages Australian Government funding through the National Partnership Agreement, Land Transport and Remote Aviation Access Program. The team provides cost estimating services to plan and deliver civil infrastructure projects, as well as managing regional council infrastructure grant funding payments and claims for disaster recovery works.
- **Transport Planning** – manages the transport planning functions for the Northern Territory Government to cater for economic and population growth while maintaining principles of safety, quality and value for the Territory.
- **Corridor Management and Land Use Management** – undertakes design reviews and issues road agency approvals for third party developments on behalf of the Northern Territory Government. The unit deals with tenure issues and manages land use agreements and mineral extraction agreements, which includes dealings with land councils.
- **Engineering and Environment Services** – is a multi-disciplinary team that provides engineering, environmental, professional and statutory based services for the department and across the Northern Territory Government. It includes managing the Government's technical drawings database related to all Government-owned infrastructure across the Territory. It also includes the Specification Services unit which maintains a series of master specifications that are used to prepare contract documents for

LOUISE MCCORMICK

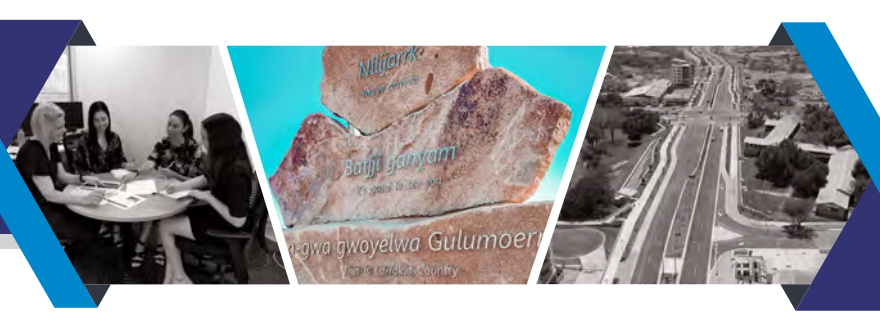
**General Manager,
Transport and Civil Services**

Louise is a Chartered Engineer in both civil and structural engineering and is also Chartered as an Engineering Executive.

Over the 15 years Louise has worked in the Northern Territory, she has been involved in planning and managing some of the Territory's largest and most complex transport infrastructure projects, including Tiger Brennan Drive and more recently Garramilla Boulevard and Litchfield Park Road.

She has also been instrumental in securing Australian Government funding for the Northern Territory, including recent announcements for rolling programs on key Northern Territory strategic roads such as Central Arnhem Road, Tanami Road and the Buntine Highway.

Louise represents the Northern Territory on several national boards, committees and working groups including Austroads, Australian Road Research Board (ARRB) and the Infrastructure Investment Forum.



the construction and maintenance of Government infrastructure throughout the Northern Territory.

TRANSPORT SAFETY AND SERVICES

Transport Safety and Services consists of four business units including:

- **Motor Vehicle Registry** – the Northern Territory’s vehicle registration and driver licensing authority has responsibility for registration and licensing policy,

customer identity management and regulatory service delivery across the Northern Territory.

- **Road Safety and Compliance** – responsible for the delivery of school and community road safety education and awareness programs, the delivery of the DriveSafe NT driver education and training program, vehicle safety standards and heavy vehicle enforcement and compliance across the Northern Territory.
- **Passenger Transport** – manages and regulates the Northern

Territory passenger transport industry, consisting of public transport bus services and commercial passenger vehicles, including rideshare services. This is achieved by managing contracts for public, school and special needs bus transport, remote bus services and ferry services to the Tiwi Islands and Mandorah. This is complemented by a specialised Transit Safety Unit providing a safety and security presence on the Darwin public and school bus networks.



BRUCE MICHAEL

**Executive Director,
Transport Planning**

Bruce leads a team of 38 staff who manage planning and funding for a range of transport infrastructure assets, ensuring they meet the needs of the community. Bruce has worked as an Executive Director with department since 2014, prior to that he worked in senior positions with the then departments of Housing, Treasury and Lands, Planning and Environment. Prior to starting with the Northern Territory Government he worked as an Associate Director at JLW Advisory.



SIMON SAUNDERS

**Executive Director,
Transport Safety and Services**

Simon leads a team of 180 staff who plan and manage public bus services, regulate commercial passenger transport services, provide driver licensing, vehicle registration and inspection services, and deliver regulatory and education programs for marine and road safety.



BOB PEMBLE

**Executive Director,
Civil Services**

Bob leads a team of 75 staff who provide services to construct road transport infrastructure for Territory-wide projects, including project management for capital works, minor new works and repairs and maintenance programs.

TRANSPORT AND CIVIL SERVICES

- **Marine** – performs the Regional Harbourmaster and marine safety functions including regulatory functions for designated ports and pilotage operations in the Northern Territory. The unit is responsible for recreational boating safety and awareness programs and waterways management, including navigational aids.

CIVIL SERVICES

Civil Services provides project management services to construct transport infrastructure including roads, bridges, aerodromes, barge landings and marine infrastructure for Territory-wide projects for capital works, minor new works and specific maintenance programs. Civil Services:

- leads the Northern Territory in traffic engineering and operations, whole of life cycle asset management,

bituminous surfacing and road operations and inspections

- provides strategic advice to Government and non-government agencies on current and future issues to ensure a safe and efficient road network for all road users in the Northern Territory
- delivers works programs in partnership with industry to ensure efficient and effective work practices
- delivers whole of life cycle asset management of the road network, including data collection, Road Asset Management systems and coordinating asset valuation of the road network to ensure the transport network meets the needs of the community and supports the economic development of the Northern Territory.

The group is central to providing support services for counter disaster planning and response within the Darwin region and manages the Road Reporting Systems.

Transport and Civil Services includes a number of regional staff across the Northern Territory to service our customers and manage the transport infrastructure network. Our regional teams are central to providing support services for counter disaster planning and response within the regions.





Fast Facts

ROAD REPORT NT



\$8.8 BILLION
WORTH OF ASSETS

272 170

SITE VISITS OF THE ROAD REPORT WEBSITE



34 CCTV CAMERAS



2 538 758

NUMBER OF POINT TO POINT SERVICE TRANSACTIONS

3 804 304

TOTAL PASSENGER BOARDINGS ON URBAN SERVICES



751 578

SMS ALERTS SENT TO 136 613 MVR CUSTOMERS



690 002

RIDESHARE JOURNEY TRANSACTIONS

22 294



TOTAL ON ROAD VEHICLE CHECKS

MORE THAN



260 KM

OF SHARED PEDESTRIAN/BIKE PATHS IN THE NT

70

AERODROMES



17

PEDESTRIAN CROSSINGS



21

RED LIGHT / SPEED CAMERAS



22 500 KM

OF NATIONAL HIGHWAYS, ARTERIAL AND LOCAL ROADS



14

BARGE LANDINGS

250
BRIDGES



TRANSPORT AND CIVIL SERVICES

2019–20 STRATEGIC OBJECTIVES

PRIORITY: Deliver the Territory's Infrastructure Program and maintain its Infrastructure Portfolio

Actions

Completed the following projects:

- Buntine Highway packages – selected sealing, strengthening and widening
- Outback Way packages – selected sealing of Plenty Highway and Tjukururu Road
- Barkly Stock Route – upgraded the first 17 kilometres to two lane sealed standard
- Howard Springs to Coolalinga Pedestrian and Cycle Path
- Completed upgrades at eight aerodromes across the Northern Territory, including Haasts Bluff, Finke, Alpurrurulam, Bulman Dleara, Willowra, Yuendumu, Hermannsburg and Mt Liebig.

Continued to deliver the following infrastructure projects:

- Maningrida barge landing upgrade
- Keep River Plains Road upgrade including bridges over Keep River and Sandy Creek
- Litchfield Park Road including the lower Finnis River bridge crossing
- Arnhem Highway Adelaide River Floodplain upgrade
- Roads of Strategic Importance – Port Keats Road Early Works Package – Saddle Rail Crossing
- Gimbat Road – Kambolgie Creek Crossing
- Bus Stops Upgrade Program – ongoing upgrades to bus stops across the Darwin and Alice Springs bus network to improve amenity and accessibility.

Obtained Australian Government approval for 11 project proposals worth a total of \$120 million.

Procured habitat assessment and threatened species surveys for the Darwin Youth Justice Centre and road upgrades on the Tiwi Islands.

Undertook and documented approximately 30 detailed designs for road construction projects across the Territory and reviewed approximately 120 external designs, to verify compliance with national and local industry guidelines and standards.

Updated more than 50 per cent of the department's Standard Drawings that provide guidance on various aspects for construction practices and standards for constructing bridges, roads and other civil projects.

Revised the Standard Specifications for Roadworks, Small Building Works 2020 and Environmental Management, providing advice to industry according to current standards. Also undertook a major review of project checklists for Major Building Works.

Endorsed 1275 tenders for 26 Northern Territory Government client agencies to construct civil and building projects across the Territory, including undertaking quality assurance on the standards and templates before public release.

Verified and registered more than 50 000 technical drawings for civil and infrastructure projects and oversaw more than 100 000 downloads of drawings by clients from the data system.

Continued to deliver the following infrastructure projects:

Buntine Highway packages – selected.



PRIORITY: Deliver innovative, well-regulated, safe and sustainable services

Actions

Began work on the MVR Online project to cut red tape for Territory businesses by introducing a contemporary and secure digital service channel. The project started in September 2019 and is expected to be implemented in December 2020. When implemented, MVR Online is expected to provide an opportunity to streamline the delivery of over more than 7500 vehicle registration transactions annually.

Released the Guidelines for Advertising and Activities in Road Reserves.

Started the Facial Biometric capability project. MVR is working closely with the Australian Government and other road agencies to implement the National Facial Biometric Matching Capability in the Northern Territory. The project aims to further strengthen data integrity and help combat identity crime through facial biometric verification.

Supported the transport industry, both passenger and freight, through the COVID-19 pandemic.

The Commercial Vehicle Licence expiry status was incorporated in the NT Rego smartphone App. In August 2019, the department moved from a commercial vehicle licence windscreen sticker to notification of expiry through the NT Rego App. Commercial passenger vehicle operators can now easily check the status of the Commercial Vehicle Licences through the application.

The department collaborated with Advanced Personnel Management and the National Disability Insurance Scheme to facilitate a program to empower more people with a disability to use public transport (buses). The 'try before you ride' sessions provided a safe environment where potential passengers could ask questions and feel safe about using public transport.

Completed an assessment of all school and public hail and ride routes in rural areas to ensure the safety of passengers, bus drivers and other road users where these services operate.

Reviewed and completed the Standing on School Buses Policy to ensure current guidelines met the expectations of Government and the community.

Continued to support the administration of major events including Defence expos, Red CentreNATS and the World Solar Car Challenge.

Rolled out the new Austroads national Temporary Traffic Management guidelines.

Rolled out new road rules on 1 August 2019.

Prepared 50 environmental risk assessments, including a notice of intent for the Darwin Youth Justice Centre, which did not require further assessment by the Northern Territory Environment Protection Authority.

Obtained about 20 clearances from Land Councils and obtained 20 Authority Certificates from the Aboriginal Areas Protection Authority.

Reviewed environmental management plans from 80 contractors.

Created new webpages to provide industry advice on Safety Barrier Systems, Road Safety Audits, Road Design Requirements and Transport Infrastructure Assets Management, Street Lighting Design, Traffic Signals Design and Engineering Survey.

TRANSPORT AND CIVIL SERVICES

PRIORITY: Long-term planning that integrates community needs and industry best practice

Actions

Prepared investment strategies for key corridors including National Highways, Central Arnhem Road, Tanami Road, Tiwi Islands, Buntine Highway and Port Keats Road.

Initiated work to facilitate gas pipeline corridors in the Northern Territory by beginning planning to investigate the suitability and viability of the Tennant Creek to Darwin Natural Gas Pipeline Corridor to guide future decision making regarding transportation of gas from onshore reserves.

Undertook planning and consultation on the Pinelands Road Safety Upgrades project, Traffic Solutions for Coolalinga project and safety improvements to Schwarz Crescent project.

Facilitated amendments to the Planning Scheme to protect key Northern Territory Government managed roads and manage development impacts.

Led discussions with Infrastructure Australia to develop principles to assess infrastructure priority projects in remote areas.

Reviewed 125 planning applications for works that will impact Northern Territory Government road reserves and 82 other applications including development approval, traffic reports, service approvals and clearances required by the department to approve works impacting on the network.

PRIORITY: Create an organisation with the values, capacity and capability to deliver effective services

Actions

Temporarily restructured and redeployed staff to assist in the whole of Government response to COVID-19.

Supported staff in training and professional development initiatives.

Developed a secure content management system for Motor Vehicle Registry staff to access information, training resources, policies and procedures enhancing information efficiencies and service delivery.





TRANSPORT AND CIVIL SERVICES KEY PERFORMANCE INDICATORS

Key Performance Indicator	2018-19 Actual	2019-20 Budget	2019-20 Estimate	2019-20 Actual	2020-21 Budget
Logistics Infrastructure and Services					
Deliver community and school-based road safety education	399	350	350	253 ²	350
Vehicles checked as part of on-road auditing activity	22 151	21 000	21 000	19 035 ²	21 000
Average Motor Vehicle Registry (MVR) customer wait time (minutes)	10.14	10	10	12.42 ²	10
Customer satisfaction with MVR	98.59%	95%	98.8%	98.84%	95%
Percentage of MVR renewals processed through alternative servicing channels	60%	50%	67%	67%	60%
Average sealed road rated as smooth (IRI ¹ is <4.2m/km)*	96%	96%	95%	95%	95%
Reported defects on roads versus number repaired	62%	60%	52%	52% ²	55%

1. International Roughness Index.

2. Impacted by COVID-19 travel restrictions and response.

* actuals are represented by the estimate. Actuals available late in 2019 when Australian Road Research Board (ARRB) survey data is complete.

TRANSPORT COMMUNITY CONSULTATION

Transport Planning Project	Number of stakeholders engaged with	Total number of stakeholders reached
Pinelands Road Safety Upgrades Stage 3 Consultation	67	6 000
Proposed safety improvements to Schwarz Crescent	20	216
Berrimah Road Duplication Planning Study	53	750
Mandorah Marine Facilities Concept Design	11	26
McMillans Road Pedestrian Study	16	136
Total stakeholders reached across transport planning projects:	167 stakeholders directly engaged with	More than 7 128 stakeholders reached

Highlights and Achievements

ADELAIDE RIVER FLOODPLAIN

The Adelaide River Flood Plains upgrade project is being delivered by two separate long-term local Northern Territory companies.

The project includes upgrading a 1.6 kilometre section of the Arnhem Highway by:

- raising the height of the road by 1.3 metres
- building 13 new bridges along the new alignment.

The roadworks contract was awarded to Allan King and Sons Pty Ltd and the contract for 13 new bridges was awarded to Advance Civil Engineering Pty Ltd.

Contracts were awarded at the end of August 2019, with roadworks beginning on site at the start of October 2019. The ground improvement works under the roadworks contract were completed before Christmas 2019 and embankment filling will be completed in the second half of 2020.

The bridge contract includes an innovative alternate design from a local contractor that maximises local economic opportunity. The bridge design was completed in April 2020. Off-site pre-cast works will see in excess of 300 pre-cast, 12 metre long bridge piles and 300 pre-cast, 13 metre long bridge planks manufactured locally and transported to site over a period of time. Pre-cast works began in February 2020, promoting considerable local employment opportunities and the on site bridge works commenced in April 2020.

The project requires a nine month consolidation period to allow the weight of the embankment surcharge to compress the underlying soft soils, which vary between nine and 24 metres in depth.

The local Aboriginal employment and business participation target of nine per cent is being exceeded with 18 per cent across the project.

This project has not been negatively affected by the COVID-19 pandemic and is expected to be completed by October 2021.

GARRAMILLA BOULEVARD

After almost 15 months of roadworks and detours the entire stretch of Garramilla Boulevard opened ahead of schedule in late 2019.

Weather conditions were favourable during construction with fewer rain days due to unusually dry monsoonal conditions. The department delivery team were based on site, which improved communication and direction of construction. These factors contributed to the project being completed ahead of the original completion date.

Green walls and large shade trees were established to provide a tropical boulevard effect and to cool otherwise exposed walls and embankments.

The completion of this project enables commuter traffic to travel to Darwin CBD through multiple entry/exits points. The upgrade has provided relief for the pressure on the CBD transport network resulting in an increased level of service.



Garramilla Boulevard



LITCHFIELD PARK ROAD

Road and bridge works have passed the halfway mark on the ongoing project to upgrade the Litchfield Park Road. The bridge work over the Finnis River has experienced geotechnical problems with some bridge piles, however a solution was found. Construction activity reduced during the wet season but restarted in April 2020.

The project is expected to employ 80 people during the peak of construction in 2020.

The contractor has committed to the following Aboriginal engagement targets:

- employment of 30 per cent for Aboriginal workers
- between six to eight Aboriginal apprentices/trainees
- engaging a minimum of four Aboriginal businesses to deliver subcontract work packages (currently five Traditional Aboriginal Owner businesses engaged).

Additionally, four Traditional Owner businesses have been directly engaged by the department.

The project is due for completion before the start of the 2020 wet season.

NEW ROAD RULES

To create a safer road environment, new road rules commenced in the Northern Territory on 1 August 2019. These changes are in line with the Australian Road Rules and will improve consistency across jurisdictions. A communication campaign began on 1 July 2019 to inform the community of the changes and encourage safe and compliant road user behaviour.

Key changes included:

- allowing lane filtering when a motor bike rider rides at speeds of 30 kilometres per hour or less, between stationary or slow moving vehicles and travelling in the same direction as the motor bike rider
- allowing bicycle riders to ride across a road on a children's, pedestrian or marked foot crossing
- allowing a child under the age of seven to use a specific child restraint suited to that child or their condition (medical certificate required) rather than in the regulated child restraint
- permitting bus, taxi and tow truck passengers to hold a child under one year old if no approved child restraint is available.

TOWARDS ZERO UPDATE

The Towards Zero Road Safety Action Plan 2018–22 was launched in March 2018. This plan aims to improve road safety in the Northern Territory by implementing 49 priority actions. Seven of the 13 completed priority actions were delivered in 2019–20, including:

- introducing lane filtering for motorcyclists
- increasing penalties for mobile phone use
- introduce a Blood Alcohol Concentration limit for supervising drivers
- the Northern Territory's first All-Terrain Vehicles safety awareness campaign
- introducing a minimum overtaking distance law for passing cyclists (the 'one metre rule')
- the Northern Territory's first Safe Driving Guidelines for Workplaces
- promotional materials for safe cycling.

ACTIVITIES IN THE ROAD RESERVE

The Advertising and Activities in Road Reserves Guidelines were developed as a result of extensive stakeholder consultation to identify how to keep roads safe while also supporting the business sector.

The new guidelines were implemented in early 2020 and set out how signage, vehicle sales and vendors can safely use Northern Territory Government managed road reserves.



Vehicle Inspection Facility

VEHICLE INSPECTION FACILITY

The new Vehicle Inspection Facility at Truck Central officially opened for vehicle inspections and other services in April 2020.

The new, modern inspection facility is equipped with the latest testing equipment and enables the inspection and testing of large vehicles, including road trains, to occur away from inner city traffic.

The \$5.5 million facility is part of the Truck Central redevelopment project, partnered by the Australian Government and Northern Territory Government. The Road Train Assembly Area was completed in early 2019.

AUSTROADS NATIONAL TEMPORARY TRAFFIC MANAGEMENT GUIDELINES

Austrroads began a project to improve safety at roadwork sites in 2017. A number of workshops were attended by representatives from Australia and New Zealand to review best practice and work towards harmonisation for training in temporary traffic management.

This led to the release of the Austrroads Guides to Temporary Traffic Management (AGTTM) in conjunction with the updated Australian Standard AS1742.3 “Traffic Control for Works on Roads” in mid-December 2019. The department is planning its transition and uptake of these documents.

It was initially thought the department would be in a position to inform industry on the Northern Territory’s position on adopting these in April 2020. Due to COVID-19, the timing of the roll out has been postponed. This is not dissimilar to other jurisdictions, such as Western Australia, who postponed adopting the AGTTM on 1 August 2020.

RESPECT YOUR TAXI AND MINIBUS DRIVER CAMPAIGN

Following the success of the Respect your Driver campaign for buses, the department extended the campaign to include taxis and minibuses. The campaign is designed to improve relationships and interactions between drivers and passengers.



NATIONAL ROAD SAFETY AWARD

The department's Strong Road Safety NT Leaders Program won the Indigenous Road Safety Programs Award at the Ninth Annual Australian Road Safety Foundation Awards in 2020.

The program won the award for its innovative approach to improving road safety among young Aboriginal Territorians within the Territory's most remote and isolated communities.

This bespoke program was delivered by various Road Safety team members at the Michael Long Leadership and Learning Centre at Marrara almost every Thursday during school terms. Since its inception in 2015, more than 1200 students from remote communities across the Northern Territory have learned the importance of wearing a seatbelt, keeping your family safe and being a leader in your community.



TAKATA AIRBAG RECALL

Transport Safety and Services has been participating in the national Australian Competition and Consumer Commission coordinated vehicle recall affecting vehicles fitted with faulty Takata airbags. The Engineering and Vehicle Standards unit, in close collaboration with MOVERS Support, has responded to just under three million data requests from manufacturers and has directly supplied information for 62 000 affected vehicles in the Northern Territory.

From April 2020, the department implemented measures on 318 Northern Territory vehicles still fitted with critical Takata airbags. The department phoned owners of registered vehicles who appreciated the department's efforts to contact them directly and provide them with relevant information or advice.

CULLEN BAY FERRY PONTOON

In November 2019, department staff and Australian Government representatives from the Department of Agriculture and local Australian Border Force identified remedial action was required to address the Cullen Bay pontoon site so it complies with Biosecurity First Point of Entry standards.

Following four months of works to upgrade the assets, amenities and improve management planning for Cullen Bay, the location passed inspection as a First Point of Entry in April 2020, meeting all required standards under the *Biosecurity Act 2015*.

DARWIN AND ALICE SPRINGS TAXI BALLOT

Two ballots were held in Alice Springs on 28 November 2019 to reallocate two taxi licences in Darwin and a further two taxi licences for the Alice Springs region. All four taxi licences were converted from standard licences to wheelchair accessible licences to improve services for people using a wheelchair.

WORLD SOLAR CAR CHALLENGE AWARD

A Motor Vehicle Registry (MVR) staff member was awarded an Outstanding Contribution Award by the Bridgestone World Solar Challenge in recognition of their 25 year involvement and service to the event's proceedings.

TRANSPORT AND CIVIL SERVICES

2020–21 PRIORITIES

Complete the following:

- Construction of the:
 - o Maningrida barge landing upgrade
 - o Keep River Plains Road upgrade including bridges over Keep River and Sandy Creek
 - o Litchfield Park Road including the lower Finnis River bridge crossing
 - o Kambolgie Creek on Gimbat Road and Buntine Highway early works packages.
- Complete designs for Vanderlin Drive and Lee Point Road intersection upgrade, McMillans Road Pedestrian Crossing Planning Study, Gunn Point and Glyde Point Road alignment study
- Complete the MVR Online Project to cut red tape and streamline the delivery of more than 7500 vehicle registration transactions annually through a contemporary and secure digital channel. MVR Online will be available for Northern Territory businesses 24 hours a day, seven days a week.

Continue to deliver the following:

- construction of the:
 - o Arnhem Highway Adelaide River Floodplain upgrade
 - o Port Keats Road Early Works Package – Saddle Rail Crossing

- o Buntine Highway Packages
- o Plenty Highway Packages
- o Tjukururu Road Packages and Mango Roads (which include Horsnell Road, Chibnall Road, Mocatto Road and Kentish Road).
- Barge landing upgrades including Wadeye and Gapuwiyak as well as design and planning for major upgrades at Ramingining and Galiwinku
- Aerodrome upgrades at Willowra and Yuendumu as well as design and planning for upgrades at Elcho Island including a new secure plan compound
- Bus stop upgrades including achieving *Disability Discrimination Act 1992* compliance on the public transport network
- Continue planning for future transport infrastructure needs including Pinelands precinct, Mandorah Marine Facilities, Berrimah Road duplication and Arnhem Highway duplication between the Stuart Highway and Kostka Road
- Continue work to support a corridor for a gas pipeline
- Continue to participate in national committees and boards such as Austroads
- Continue to support Remote Passenger Transport options
- Continue to deliver facial biometric capability

- Continue the ‘try before you ride’ initiative with the department, Advanced Personnel Management and National Disability Insurance Scheme (NDIS) planning new ‘try before you ride’ sessions to include taxi, minibus and rideshare vehicles
- Continue to prioritise and deliver actions identified in the Towards Zero Road Safety Action Plan.

Commence the following:

- Central Arnhem Road rolling program, with early work to seal between the Goyder River Bridges and deliver early works to seal between Bulman and Bulman Aerodrome turn-off
- Tanami Road rolling program, starting with sealing to the eastern entrance to Yuendumu
- construction of a new tourism jetty at the Gove Port
- design and construct the intersection upgrade at the intersection of the Stuart Highway and Schwarz Crescent
- construct safety upgrades on the Stuart Highway at Coolalinga
- update the Greater Darwin Transport Model to understand future road upgrade requirements and decisions
- implement an online service allowing driving examiners, employers and the general public to verify Northern Territory driver licence status.



INFRASTRUCTURE, INVESTMENT AND CONTRACTS

The Infrastructure, Investment and Contracts Division is responsible for planning and delivering the Northern Territory's infrastructure program in conjunction with providing centralised procurement, programming and contract and project management support to the agency.



JOHN HARRISON

General Manager

John and his family arrived in the Territory just before Cyclone Tracy hit Darwin in 1974, with John entering the workforce as an apprentice electrician before starting as a Northern Territory Government trainee electrical designer.

John has a Diploma of Engineering and a Graduate Certificate of Public Service Leadership.

Over his career John has worked as an electrician in private enterprise and was self-employed before returning to the Northern Territory public sector in 2007.

John worked as Director of Minor New Works and Maintenance for a number of years before working with the Department of Housing to implement reforms to urban maintenance contracts. After returning to the former Department of Infrastructure, John led the department's Building Services team and has led the delivery of two infrastructure programs as General Manager.

The team is responsible for planning and delivering the Northern Territory Government's Infrastructure Program.

This is achieved through the core functions of:

- planning, design and delivery of infrastructure works
- developing the annual update to the 10 Year Infrastructure Plan
- partnering and collaborating with industry
- partnering with and providing strategic infrastructure advice to agencies
- developing staff through knowledge, experience and providing a safe workplace.

- Employee and Education Housing (EEH)
- Remote Australia Strategies
- Urban Renewal Program - Urban Public Housing
- Our Community. Our Future. Our Homes.
- National Partnership on Remote Housing NT (NPRH)
- Government Employee Housing.



CHRIS GRUMELART

**Executive Director,
Housing and Strategic Projects**

Chris leads a team of 40 staff and consultant project managers who are responsible for delivering the Remote Housing programs and Strategic Projects including procurement, construction, design management, delivery of infrastructure and subdivisions, land development, stormwater detention systems and flood mitigation Territory-wide.

HOUSING AND STRATEGIC PROJECTS

The Housing and Strategic Projects team delivers a range of capital works projects to support the development of land and other infrastructure. This includes construction services on behalf of the Department of Local Government, Housing and Community Development to deliver the following programs:

The key functions of the team are to:

- Cyclone Recovery Housing
- National Partnership on Remote Housing



The unit is made up of program, design, technical, engineering, project and contract management professionals who manage the construction, upgrade and replacement of homes and capital works projects in various urban and remote communities across the Territory.

The team delivers a diverse range of infrastructure to various third parties, such as Power and Water Corporation, National Broadband Network and local road authorities. The team delivers capital works projects such as trunk service infrastructure (headworks) including:

- high voltage reticulation
- trunk water and sewer mains
- sewer pump stations
- spine roads
- stormwater drain and flood mitigation works, such as large stormwater detention systems.

PROCUREMENT OPERATIONS AND DELIVERY

The Procurement Operations and Delivery unit provides department staff with functional training, strategic advice and operational support for all stages of procurement activities to deliver a range of department procurement outcomes in a timely manner. The unit's support, facilitation and governance ensures that the department's procurement activities comply with the Government's regulatory frameworks and policies and demonstrate Value for Territory outcomes.

BUILDING SERVICES

The Building Services branch provides a full suite of design, project management, maintenance planning and administration services to deliver the capital, minor works and repairs and maintenance programs for a range of Northern Territory Government departments across the Northern Territory.

Project management professionals across all regions deliver a variety of infrastructure projects and manage a range of contracts, varying in complexity from sophisticated construction contracts to period and panel contracts for maintaining building assets. This includes the Hospital Engineering Services teams that ensure the ongoing operation of essential engineering services at the six hospitals across the Northern Territory.

The branch includes a Design Office made up of professionals in the disciplines of architecture, electrical, mechanical and structural engineering. Design officers work across the department to provide fit for purpose design solutions for infrastructure projects. The Design Office also plays a role in overseeing external design contracts.



GLEN BRADY

**Executive Director,
Building Service**

Glen leads a team of 140 staff providing a full suite of project management, maintenance planning, design, project management and administration services to deliver the Territory-wide building capital works, minor new works and repairs and maintenance programs. This includes overseeing the Health Engineering Services team who are responsible for maintaining hospital infrastructure across the Territory.

Glen and his family relocated from Central Victoria to Darwin for a bit of adventure and to join the Northern Territory Public Service in 2010.

Glen has worked in and around construction and maintenance industries for 23 years in positions including Commercial Manager, Project Manager, Regional Manager and tradesperson. He mainly worked with clients in Victoria, New South Wales, Queensland and Western Australia to deliver commercial construction and industrial facility management projects. Glen holds various qualifications in building, construction and project management.

INFRASTRUCTURE, INVESTMENT AND CONTRACTS

INFRASTRUCTURE PLANNING AND OPERATIONAL SUPPORT

The Infrastructure Planning and Operational Support branch provides central program governance to support agency service provision. Partnering Agreements have been signed off by nine agencies and Statements of Service have been provided to smaller agencies. Within this area, the Portfolio Management Unit provides the strategic interface between the department and agencies to ensure constructive engagement and productive relationships for planning and provision of infrastructure services. This branch includes the following units:

PROGRAMMING

The Programming unit is responsible for program management, reporting and providing program advice on capital works, minor works and repairs and maintenance programs for most agencies across Government. An important aspect of its role is monitoring progress of expenditure against the program and informing the budget development process. Reports are provided on a regular basis to the Minister for Infrastructure, Planning and Logistics and Government departments to track commitment and spend for programs.

CONTRACTOR COMPLIANCE

The Contractor Compliance unit (CCU) provides objective advice to the department to determine if appropriate management systems and controls have been

implemented by the Principal Contractor to fulfil the promises and commitments provided in the Tender Response Schedule. The unit is also responsible for ensuring these systems and controls comply with applicable Northern Territory Government and/or Australian Government laws, regulations, standards and contracts to deliver the agreed level of service and product to the client.

The CCU assesses construction contract business management plans and implements audits to identify whether the contractor has the appropriate systems in place to deliver the works for the department in an effective and low risk way.

The CCU supports the department to achieve its obligations as a Person Conducting Business or Undertaking (PCBU) as designated under the *Work Health and Safety (NUL) Act 2011*. The unit verifies that construction contracts are undertaken in a way that ensures contractors comply with the Indigenous Participation on Construction Projects Policy and Buy Local Plan.

CONTRACTS UNIT

In 2019-20 the Contracts unit focused on facilitating better outcomes for contractors undertaking Government work. In conjunction with providing support and guidance to officers on complex contract management matters. The unit has strived to ensure contract disputes are managed effectively and to maintain relationships between the principal, contractors and sub-contractors.

INFRASTRUCTURE



ADAM WALDING

**Executive Director,
Infrastructure Planning and
Operational Support**

Adam leads the newly formed Infrastructure Planning and Operational Services Branch that provides central program governance to support agency service provision in line with Partnering Agreements. Adam holds a Master of Business Administration, is a certified Company Director and is a qualified electrician. Adam has been with the Northern Territory Government for 10 years and worked in multiple roles within the health and education departments before joining the Department of Infrastructure Planning and Logistics. Adam's previous experience in facility and project management has been in private industry working in management positions for large companies.



DEVELOPMENT AND SUPPORT SERVICES

The Infrastructure Development and Support Services unit consults with industry, private sector and other key stakeholders to develop the 10 Year Infrastructure Plan (annual review) and the quarterly publication Construction Snapshot. The unit provides support to the business by developing and implementing technology based tools, such as:

- Project Management Office, including the review and development project toolsets
- 10 Year Infrastructure Plan annual review publication, including the release of associated data to the public
- Construction Snapshot quarterly online publication
- project collaboration tools and data sets to improve delivery of the infrastructure program for the Government.

STRATEGIC ASSET MANAGEMENT

The Strategic Asset Management (SAM) branch will lead the development of a Northern Territory Government Strategic Asset Management Framework (SAMF) to provide a consistent approach for asset management across all Northern Territory Government owned and leased building assets in alignment with the principles of ISO55000 (global standard for Asset Management). The SAMF will cover aspects of asset management from asset conception to renewal

or disposal, including:

- asset management policy and strategy
- long-term strategic infrastructure planning based on forecasts for service demand and changes in demographics and population
- infrastructure investment options analysis
- asset data governance and management
- asset condition inspection and analysis
- asset risk management
- Ecologically Sustainable Development (ESD) policy, strategy and performance monitoring
- asset life cycle planning
- statutory compliance for asset design, construction and maintenance
- asbestos management
- asset maintenance planning and scheduling
- asset performance monitoring, improvement and reporting
- developing the annual repairs and maintenance and minor new works programs.



SHANE WALKER

**Executive Director,
Strategic Asset Management**

Shane heads the newly created Strategic Asset Management branch, which is responsible for undertaking Strategic Asset Management for all Northern Territory Government built assets as per the requirements of ISO55001 and the recommendations contained in the Government's Budget Repair Report.

Shane arrived in the Territory in 1986 with the RAAF as a Motor Transport Fitter. In 1997 he commenced work as a Mechanical Fitter at Royal Darwin Hospital, and then went on to work for the Department of Transport and Works, and Power and Water Corporation in various project and facilities management roles.

In 2011, Shane moved to Asia where he worked in a number of countries including Bangladesh, Singapore, Hong Kong, Indonesia and Malaysia. Upon returning to the Territory in 2018, Shane worked with the Department of Health, but was then transferred to Department of Infrastructure, Planning and Logistics as part of the centralisation of Infrastructure.

Shane holds a number of trade qualifications, as well as a Master's Degree in Project Management, a Bachelor of Technology, and diplomas in Mechanical Engineering and Facilities Management. Shane is also certified in Change Management, Environmental Sustainability, Internal Auditing, and Health and Safety.

Fast Facts

675 AGENCY ASSETS
MANAGED

105 AGENCY ASSETS INSPECTED
*COVID-19 remote community travel restrictions resulted in reduced number of asset inspections

THE DEPARTMENT MANAGED
AN INFRASTRUCTURE PROGRAM OF

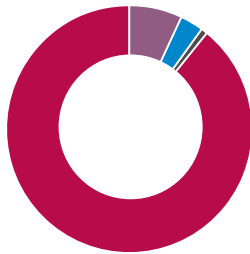
\$2.06 BILLION

HAD A YEAR END EXPENDITURE OF

\$708.6 MILLION INCLUSIVE OF CAPITAL GRANTS

PROGRAM EXPENDITURE:

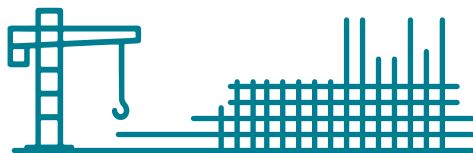
- Repairs and Maintenance \$146 million
- Minor New Works \$63.6 million
- Capital grants and infrastructure related expenses \$16.5 million
- Capital works \$1.84 billion



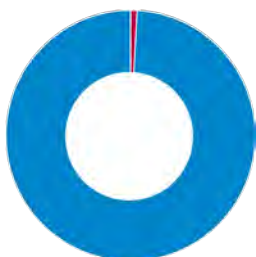
DELIVERED AN ADDITIONAL
\$20 MILLION IN EXTERNALLY FUNDED PROJECTS



LOCAL JOBS REMAIN A PRIORITY, WITH 99% OF AWARDED VALUE BEING RETAINED IN THE NORTHERN TERRITORY REPRESENTING OVER
\$533.9 MILLION



577 CONSTRUCTION CONTRACTS AWARDED BY THE DEPARTMENT



99% WERE AWARDED TO TERRITORY ENTERPRISES

REMOTE COMMUNITY HOUSING



291
NEW HOMES

EMPLOYEE & EDUCATION HOUSING (EEH)



31
NEW HOMES
20
UPGRADES

GOVERNMENT EMPLOYEE HOUSING



19
NEW HOMES
4
UPGRADES

URBAN PUBLIC HOUSING



20
NEW HOMES

REMOTE AUSTRALIA STRATEGIES



1249
UPGRADES

HOME BUILD



38
NEW HOMES

These statistics relate to a program of works delivered over multiple financial years.



WORK, HEALTH AND SAFETY AUDITS
UNDERTAKEN AT
47 LOCATIONS
ACROSS THE NORTHERN TERRITORY



ESTABLISHED
3 YEAR
PROGRAM FOR
ASBESTOS SURVEYS

ISO55000

GAP ASSESSMENT COMPLETED

40

DEPARTMENT STAFF
COMPLETED FOUNDATION
TRAINING

FACILITATED
DEBRIEFS

420

DEBRIEFS TO
PROVIDE TENDER
OPPORTUNITY
TO IMPROVE
FUTURE TENDER
SCORES

COMPLETED AND
IMPLEMENTED

675

NEW PROCESSES
FOR DEVELOPMENT
OF REPAIRS AND
MAINTENANCE
AND MINOR NEW
WORKS PROGRAM

MANAGED
RECEIPT OF

3208

TENDER
SUBMISSIONS



Nightcliff Renal Unit

INFRASTRUCTURE, INVESTMENT AND CONTRACTS

2019–20 STRATEGIC OBJECTIVES

PRIORITY: Long term planning that integrates community needs with industry best practice

Actions

Working in partnership with private developers to minimise impacts of construction to road users, local businesses and residents.

Regular discussions with industry on program requirements.

Partnered with Department of Local Government, Housing and Community Development to identify the long-term land development needs to facilitate housing in remote communities.

Continued to participate in the infrastructure planning group, consisting of representatives from the Department of Infrastructure, Planning and Logistics, the Department of Local Government, Housing and Community Development and Power and Water Corporation, to collaboratively deliver \$2.1 billion in remote housing over the next eight years.

Undertook the annual review of the 10 Year Infrastructure Plan with the updated Plan published in November 2019.

Published the quarterly Construction Snapshots to provide an overview of construction industry activity in the Territory valued greater than \$500 000.

Maintained the rolling program of audits and site safety inspections across awarded contracts encompassing work health and safety, project quality control, local benefit commitment and Aboriginal engagement.

Continually improved the internal capacity to assess and notify contractors of the assessment and acceptance of project management plans.

Continually improved capacity to undertake compliance audits and site safety inspections on construction sites across the Northern Territory to support the project delivery teams in achieving quality outcomes for our clients.

Developed client partnering agreements with agencies. With the Machinery of Government changes to centralise infrastructure services, Infrastructure, Investment and Contracts consulted with all stakeholders and staff through a change management process to realign the division to meet the new strategic need and to execute Partnering Agreements with the key agencies. The realignment of the division allows us to focus on Strategic Asset Management, while the Partnering Agreements assist in defining shared objectives, systems and responsibilities on how infrastructure will be managed collaboratively.

Project Management Office reviewed and documented standards for the storage of project information including the release of an updated Contractor Performance Scorecard.

Enhanced the Disaster Management application to enable management and oversight of disaster incidents from assessment to recovery.

Worked with asset management consultant (Assetivity) to align the department with ISO55000, including developing the Asset Management policy, strategies and plans.

Developed a two-year Business Plan for Strategic Asset Management.

Continued pipeline of work delivered across the Northern Territory with regular media briefs and information by region on current tenders at market and contract award information.

Long-term planning that integrates community needs with industry best practice. The department now publishes upcoming projects on the internet to ensure visibility for industry. This is in addition to the Future Tender Opportunities on the whole of Government tender site QTOL.



PRIORITY: Deliver the Territory's Infrastructure Program and maintain its Infrastructure Portfolio

Actions

Planned and maintained the Territory's infrastructure portfolio including delivering the Government's extensive infrastructure program to ensure a rolling pipeline of works to support ongoing work for industry.

Completed \$30 million Palmerston Police Station.

Completed \$19.4 million State Square Underground Carpark.

Completed \$15.9 million Darwin High STEAM (Science, Technology, Engineering, Arts and Mathematics) Centre.

Completed \$12.6 million Stage 1 Zuccoli Primary School.

Completed \$10.3 million Darwin Middle School Multi-purpose Hall.

Completed \$10.5 million Nightcliff Renal upgrades.

Completed \$9.9 million George Brown Botanic Gardens Visitor and Event Centre.

Completed \$8.8 million Rapid Creek Flood Mitigation.

Completed \$8.3 million Artificial Reefs.

Completed \$6.7 million Acacia Hill School upgrades.

Completed \$6.6 million Bushfire Headquarters NT Acacia Hill.

Completed \$6 million Hidden Valley – Construction of new Motor Sports House.

Completed \$5.5 million Truck Central – Construction of New Heavy Vehicle Inspection Facility.

Undertook \$138.59 million worth of works throughout the Housing program in the Territory.

Completed 38 new remote homes, 31 Employee and Education housing, 20 new urban homes, 20 remote upgrades and four urban upgrades throughout the housing program in 2019–20.

Delivered an expenditure of \$708.6 million on the infrastructure program.

Promoted the Government's infrastructure priorities and achievements as outlined in the 10 year Infrastructure Plan.

Created a safer, more productive contractor environment by ensuring compliance with safety standards and requirements.

Reviewed and informed project management staff and consultants of processes and procedures in place within the agency to standardise documentation and storage of information.

Reviewed the Contractor Performance Scorecard.

Continued to provide advice and guidance to duty holders to raise awareness of rights and obligations to help them comply with work health and safety laws and build their capability to achieve compliance.

Inspected 16 per cent of Government building assets annually and prepared prioritised corrective maintenance list for building assets.

In consultation with agencies, created new processes for developing forward works programs for repairs and maintenance and minor new works.

Assessed options for more effective and efficient processes and structure for receiving maintenance requests from asset users and clients.

Supported the local economy, jobs and construction through Value for Territory procurement outcomes, including Local Content requirements.

Awarded 875 contracts valued at \$533,981,614 to sustain the pipeline of work to support the local community.

Ninety nine per cent to local businesses keeping jobs in the Territory for Territorians.

Undertake efficient assessment of tenders to ensure timely award of contracts (target 28 days).

INFRASTRUCTURE, INVESTMENT AND CONTRACTS

PRIORITY: Deliver innovative, well-regulated, safe and sustainable services

Actions

Launched Prefab panel to deliver modular systems to allow building construction works to continue offline while land is being developed.

Developed a National Public Works Council period contract to reduce procurement timelines, provide contractor certainty, improve scheduling of smaller packages and improve Aboriginal training outcomes and economic development opportunities.

Developed an Expression of Interest process for Galiwin'ku for organisations wishing to tender for the construction of a minimum of 87 dwellings. The aim is to develop Aboriginal Business Enterprises and sustain local employment through innovation.

Maintained the rolling contract audit program to achieve work, health and safety audits (target 98 per cent) and Indigenous Development Plan audits (87 per cent).

Worked with department project managers and industry to educate, encourage and maintain compliance with local benefit commitment, Aboriginal engagement, work health and safety and project quality control.

Launched Stage 1 of a Power BI database to capture and report compliance related activities and contractor performance. Stage 2 is now being developed to capture and report audit findings and close out actions.

Worked with industry to identify options for more effective methods to improve infrastructure delivery in the future.

Enhanced the reporting capabilities across infrastructure projects to inform Government and agencies.

Introduced an online project management toolset to enhance project delivery, stage gate management and single touch reporting.

Reviewed existing asset management systems to assess capability to deliver compliant and contemporary asset management service to agencies.

Worked with industry to identify options for delivering more sustainable, compliant and contemporary asset maintenance services in the future.

Implemented changes to asbestos management processes and strategies to ensure compliance with regulations and codes of practice and ensure agencies are aware of their obligations under the *Work Health and Safety Act*.

Worked with other department branches and agencies to develop an Ecological Sustainable Development Policy and performance targets for Government owned and leased buildings, including minimum design standards conformity with Section J of the National Construction Code.

Worked with NT WorkSafe and agencies to update the Government Asbestos Management Policy and Strategy and develop a generic Asbestos Management Plan for all Government facilities.

Developed asbestos awareness training programs for in-house staff (project managers) and agency staff.

Established forward works program for asbestos surveys to ensure all Government owned building assets are compliant with regulatory requirements.

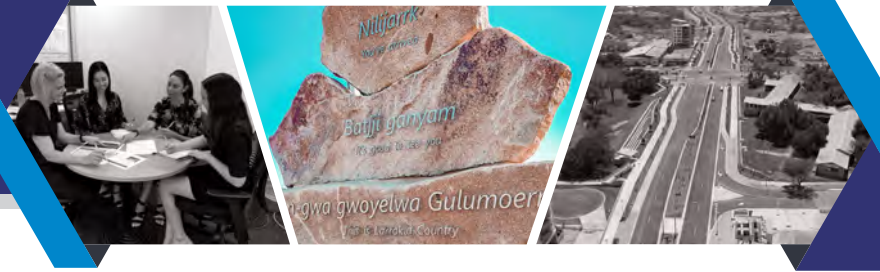
Developed a new scope and process for asset inspections (move from collecting building defects to assessing asset condition).

Developed rating indexes for Asset Condition and Asset Criticality.

Provided strategic procurement actions to increase Aboriginal employment to deliver infrastructure projects.

Introduced alternative products/materials within the procurement process to encourage innovative construction methodologies.

Improved Contractor Performance Reports (CPR) that resulted in a significant improvement on the completion of Contractor Compliance reports. Our improvement, which was due to the centrally managed reporting and monitoring of the final CPRs, was noted in the fourth Value for Territory Assurance Audit undertaken for the Buy Local Industry Advocate. The project remains a priority and is included in the Assurance Audit No. 5 Terms of Reference.



PRIORITY: Create an organisation with the values, capacity and capability to deliver effective services

Actions

Housing and Strategic Projects restructured to deliver the remote Housing Program, reduce costs, increase team morale and to foster a culture of upskilling and capability building.

Contractor Compliance unit published an Audit Charter that provides a clear understanding of the role, purpose, authority, responsibility and position the unit has within the department and the scope and nature of its work.

Contractor Compliance unit extended support to department project managers by attending construction start-up meetings to discuss the assessment of project management plans and the audit program.

Launched an Audit Calendar to support department project managers by providing them with greater oversight of audit activity on their projects.

Contractor Compliance unit published construction project safety bulletins.

Ensured our worksites and working arrangements prioritise the health and safety of our staff and any risks are identified and effectively managed.

Used industry resources to help project manage delivery of a peak infrastructure spend.

Developed work instructions.

Workshopped process mapping.

INFRASTRUCTURE, INVESTMENT AND CONTRACTS KEY PERFORMANCE INDICATORS

Key Performance Indicator	2018-19 Actual	2019-20 Budget	2019-20 Estimate	2019-20 Actual	2020-21 Budget
Infrastructure, Investment and Delivery					
Average days to award tender	35	28	28	34	28
Award construction contracts to local enterprises	98.8%	95%	97%	99%	97%
Building assets inspected	33%	33%	33%	29%	33%
Work, Health and Safety Management Plan Audits ¹	75%	77%	77%	98%	77%
Indigenous Development Plan Audits ¹	74%	77%	77%	87%	77%

1. The KPI is benchmarked against a total population of 200 contracts awarded based on tenders awarded in the previous year. In some instances, contracts of high value/high risk have been audited multiple times over the reporting period. Regardless of audit frequency, the count remains as one contract audited. This multiple auditing is reflected in a slight percentage decline against performance target.

Highlights and Achievements

HEAVY VEHICLE INSPECTION FACILITY

The newly opened Vehicle Inspection Facility was delivered by a local contractor and supported 65 local jobs.

This \$5.5 million facility, jointly funded by the Australian and Northern Territory Governments was completed in March 2020. The new facility enables the inspection of large vehicles such as road trains to occur away from the Goyder Road Test Shed in Parap.

This modern facility, equipped with the latest testing equipment, is strategically located near East Arm – a growing hub for logistics, trade, oil and gas, and marine activities that rely heavily on a well serviced trucking industry.

The new Vehicle Inspection Facility is part of the Truck Central redevelopment, and includes a Road Train Assembly Area, completed in early 2019, to help heavy vehicle operators meet their legal requirements, particularly regarding fatigue management.

These works included construction of a three-hectare concrete hardstand area with 55 large vehicle parking bays accommodating triple road trains, B-Doubles and semi-trailers, and includes a concrete loading ramp.

Truck Central is the first stage of a 90-hectare industrial precinct, bounded by the major heavy transport routes of Tiger Brennan Drive, Berrimah Road and Wishart Road.

PALMERSTON POLICE STATION

The Northern Territory Government is improving community safety with the completion of the new Palmerston Police Station complex.

The \$30 million project supported 340 local jobs during construction and was completed in August 2019.

The modern new three storey facility is twice the size of the existing Palmerston station and caters for 200 staff on 24 hour rotating shifts.

The Police Station has been designed to optimise workflow patterns with a focus on staff health and welfare. The building has also been constructed to Importance Level 4 compliance, meaning it will remain operational after a significant weather event with its own generator and water storage.

The complex also includes a community hall that will accommodate up to 100 people and provide members of the public access to police in a non-confrontational space.

The hall will serve as a media centre during major events, a venue for police community activities and information forums and, a space where remote staff can participate in police training activities.

The new 24 hour watch house will enhance response times for Palmerston police and has been designed as a safe and secure facility with a nurse's station and controlled temperature and humidity levels.





Darwin Middle School Multi-purpose Hall

DARWIN HIGH STEAM CENTRE

The \$15.9 million project has been delivered by a Northern Territory contractor, supporting more than 300 jobs during construction.

The Science, Technology, Engineering, Art and Math (STEAM) centre opened in October 2019 and provides students with modern classrooms, a cutting edge Digital Fabrication Laboratory (FAB-Lab), 15 contemporary interconnecting classrooms over two levels and presentation and project spaces.

The design incorporates a lecture theatre, dance floor, staff room, ablutions, tech garage with a 3D printer, photography studio, robotics space and electronics lab.

Additionally the new 'Hellerup' staircase, a style of multi-tiered stairway developed in Copenhagen, doubles as a teaching space with a stair to one side and improves the flow of students through the building.

The facility includes a new services building and a plant room that supplies chilled water for air conditioning for the entire site.

The STEAM centre forms part of the \$39 million redevelopment of the Bullocky Point Education Precinct, which will see new buildings on the site shared by Darwin High School, Darwin Middle School and the Northern Territory School of Distance Education.

MOTOR SPORTS HOUSE

The \$4.9 million design and construct project supported 30 construction jobs with \$1.1 million delivering roads and infrastructure upgrades.

The new Motor Sports House was completed in October 2019 and now provides a corporate meeting place for industry and events, hot desk and administration facilities and training and conference rooms.



Hidden Valley Motor Sports House

The welcome foyer features a custom-built Sprint Car (speedway) hanging from the ceiling and screens displaying footage of local motor sports.

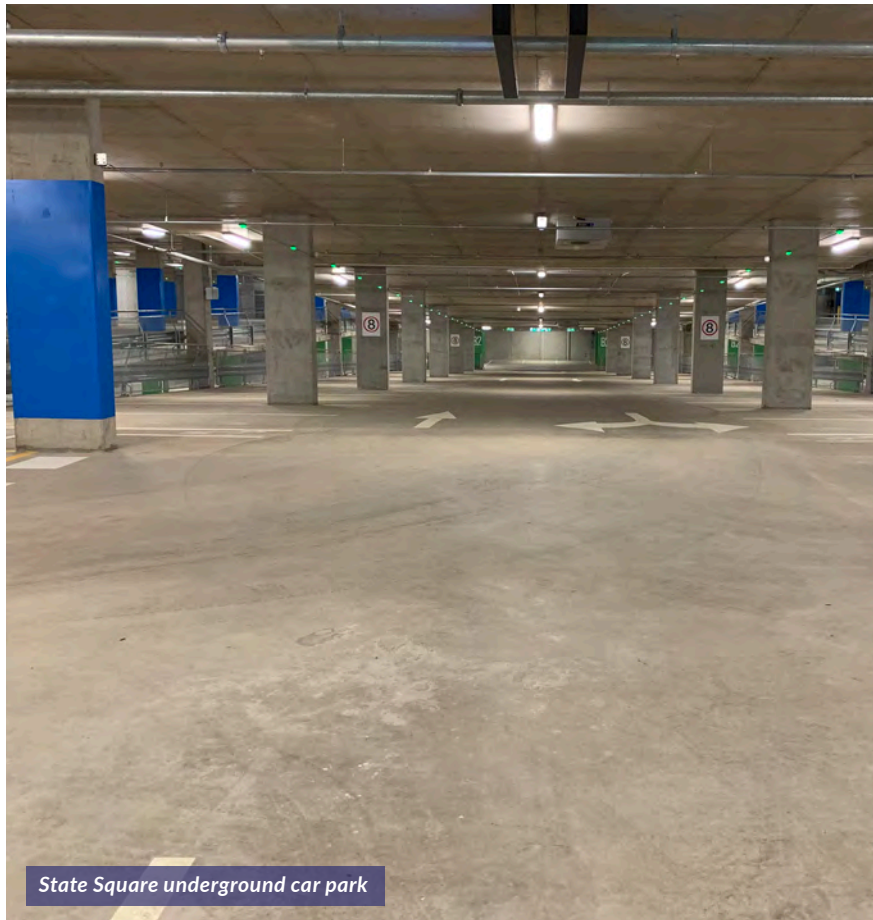
The facility houses a world-class function and event space with spectacular trackside views, is fully equipped with audio/video capabilities and can hold up to 200 people.

There are more than 8000 locally licenced motor sports competitors, pit crew, volunteers and officials in the Territory and more than 180 000 spectators turn out to watch a range of motor sports events each year.

Motor sport activities are well represented throughout the Territory and many are held at Hidden Valley, including the Australia Supercars Championship, drag racing, speedway and drift events.

Motor Sports House is available for event use seven days a week and offers a premier VIP option for corporate groups, as well as a modern, spacious location for functions.

INFRASTRUCTURE, INVESTMENT AND CONTRACTS



State Square underground car park

STATE SQUARE UNDERGROUND CAR PARK

One of the key construction elements of the Darwin City Deal, the \$19.4 million State Square Underground Car Park, opened in January 2020.

This new three-level underground car park was built by a local company, which has supported more than 280 local jobs. It also includes solar panels on the entryway to offset electricity costs used by the car park.

Offering 450 car parking spaces, including six electric vehicle-charging stations, bike rack facilities, and the added benefit of cyclone shelter in times of need, the new facility has much to offer Territorians.

The new car park provides space for the relocation of about 300 existing heat generating surface car parks in State Square and will enable the redevelopment of the precinct by freeing up space and reducing heat generation.

The State Square redevelopment is a critical part of the historic \$200 million Darwin City Deal, delivered in partnership with the City of Darwin, Charles Darwin University and the Australian Government.

The landscaping above the car park has also started, which will see native trees and plants that tolerate the Territory's weather conditions. Work is expected to be completed mid-2020.

DARWIN MIDDLE SCHOOL – MULTI-PURPOSE HALL

The \$10.3 million Darwin Middle School multi-purpose hall was completed in December 2019 supporting 85 jobs during construction and marks the completion of the second stage of the Government's \$39 million commitment to the Bullocky Point Education Precinct.

The new multi-purpose hall offers a large gymnasium, a challenging rock climbing and abseiling wall, an indoor basketball court with retractable seating and box theatre for 200 students. The hall also features a multi-function drama and dance space that can convert to a studio theatre, two classrooms for health and physical education, teacher preparation space and storage space.

The new facility enhances the school's ability to provide a high quality learning experience in a well-equipped, engaging and contemporary environment and prepares the school and the Bullocky Point Education Precinct for its growing student cohort.

It provides modern and flexible use spaces to support creative industries including sports, music, arts and drama, empowering students to be problem solvers and develop critical and creative thinking skills.

The state-of-the-art multi-purpose hall allows Darwin Middle School to expand their learning programs and provide students with a learning experience at a whole new level. It provides the school with a large indoor space for assemblies and events.



George Brown Darwin Botanic Gardens Visitor Centre

GEORGE BROWN DARWIN BOTANIC GARDENS VISITOR AND EVENT CENTRE

The \$9.9 million Turbocharging Tourism project was delivered by a local contractor supporting 45 construction jobs and was opened in October 2019.

The facility was designed by local architect Hully Liveris and has incorporated the use of local materials like Darwin Stringy Bark from the Gumatj Sawmill in East Arnhem Land. It also brings the Darwin Botanic Gardens in line with facilities located at other botanical gardens around Australia.

The new all-season centre includes an internal air-conditioned event space suitable for functions such as conferences, weddings and community events, with folding glass doors that open to the Gardens and a terraced mini amphitheatre. There is also an immersive multimedia room with a wet and dry season experience.

The interpretive timeline displays the Gardens' history and an understanding of the unique features of the Gardens, its collections and an interactive Larrakia Aboriginal seasonal

calendar exploring traditional stories and botanical knowledge.

To coincide with the completion of the new centre, a new mobile app was launched featuring two self-guided walks.

The centre will breathe new life into the Gardens, attract visitors, stimulate the economy and create jobs through the delivery of events and programs at the Gardens.

BUSHFIRES NT HEADQUARTERS

The Northern Territory Government awarded a \$6.6 million contract to a local company to build the new Bushfires NT Headquarters in Acacia Hills.

The project supported more than 30 local jobs during construction and was completed in May 2020.

The new headquarters will bring Bushfires NT staff currently located at Winnellie and Batchelor into the one facility to better coordinate

fire season planning and response.

A new integrated Incident Control Room will support Bushfires NT to respond and manage bushfire emergencies. This facility provides a combination of incident control and training and issue up-to-date information to volunteers and the community.

The facility includes:

- modern office accommodation
- an appliance bay
- operational and support areas
- infrastructure and service connections for future expansion
- solar panels and conditioning controls to reduce operational costs and greenhouse gas emissions.

The new headquarters supports 35 ongoing Bushfires NT staff and approximately 350 volunteers. This is a significant investment in the rural area and will strengthen relationships with rural landholders.



Bushfires NT Headquarters

INFRASTRUCTURE, INVESTMENT AND CONTRACTS



NIGHTCLIFF RENAL UNIT UPGRADES

The Nightcliff Renal Unit (NRU) works are now complete, as part of the \$10.5 million redevelopment of the NRU project on Dick Ward Drive, Nightcliff.

Work was undertaken in stages to maintain renal services throughout construction.

The first stage involved constructing a major extension to the north of the existing building. It was completed in early November 2019 and the dialysis service began at the new building in mid-November 2019.

The second stage involved refurbishing the south eastern section of the existing building, which was completed in mid-March. Clinical services began operations in the refurbished section of the existing building in late March 2020.

Stage 3 redevelopment of the facility started in late March to provide treatment capacity for 32 renal patients. This final stage was completed in June 2020.

SMITH AND BENNETT STREET WALKWAYS

Two new shade structures have been built on Smith and Bennett Streets after the Northern Territory Government identified Bennett Street as a frequently used pedestrian link to the CBD.

The project is part of the \$200 million City Deal to improve pedestrian connectivity to the city and help create a cooler, greener CBD.

The shade structures will elevate the existing pedestrian shading and improve links to the Darwin Waterfront and Visitor Information Centre.

Local contractor GT Builders were awarded the tender to design and construct the new structures, which feature laser cut aluminium screens, stringy-bark timber lining, new paving and LED theme lighting at night.

The Smith Street shade structure was completed in mid-2019 and work on the new shade structure on Bennett Street began in mid-May and is expected to be completed in July 2020.

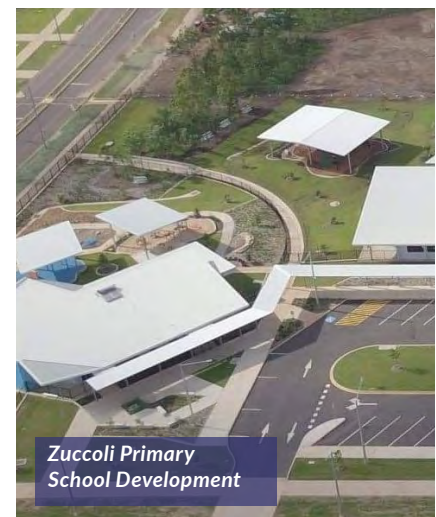
The project complements the existing Cavenagh Street Heat Mitigation Trial and shade structure, State Square Underground Car park and the greening and shading elements being delivered by the City of Darwin as part of their Cavenagh and Bennett Streets project.

ZUCCOLI PRIMARY SCHOOL STAGE 1

The Northern Territory Government has invested \$12.6 million to build Stage 1 of Zuccoli Primary School as part of its commitment to invest in Territory children and provide additional educational facilities in an area that has an increased population growth. This contract was awarded in November 2018 and was completed in December 2019.

Stage 1 of the new school included a fully equipped preschool with capacity for up to 88 students and eight primary school classrooms with capacity for around 216 students.

Construction of Stage 2 is underway and it is anticipated to be completed for the first semester of 2021.





RAPID CREEK FLOOD MITIGATION

The \$8.8 million construction of a stormwater detention basin and associated drainage to reduce the risk of flood events in Rapid Creek was completed in July 2019.

The project has been completed by a local company, supporting more than 280 local construction jobs including eight apprentices and 40 Aboriginal employees and engaging 100 per cent Northern Territory suppliers and subcontractors.

The works included a new stormwater detention basin on the corner of McMillans Road and Henry Wrigley Drive in Marrara, along with associated drainage and flood mitigation measures.

The basin has been designed to temporarily detain stormwater flows from Anula, Moil and parts of Marrara and to mitigate the impact of flooding in the Rapid Creek catchment caused by heavy rain and high tides.

Recommended by the Darwin Flood Mitigation Committee and combined with other flood mitigation measures, the new detention basin will reduce the impact of flooding on downstream properties.

Contractors worked closely with the Northern Territory Environment Protection Authority during the construction phase to ensure minimal impact to the environment.

The new infrastructure will ensure that the impact of flooding on the community is reduced to better protect Territorians and their properties.

ARTIFICIAL REEFS

The \$8.3 million contract to construct four new artificial reefs in the Beagle Gulf as part of the Territory Government's \$50 million investment to improve recreational fishing opportunities was completed in December 2019.

Northern Territory business joined forces with an industry expert that has designed and built 17 artificial reefs across Australia to deploy four new engineered, artificial reefs – a first for the Territory.

The artificial reefs are man-made structures constructed from steel and concrete. They sit on the sea floor and are designed to replicate the best possible natural reef habitat.

The new artificial reefs are located in the Greater Darwin region. Two of the reefs will be between North Gutter and Lee Point, one in the Dundee region and one between the Vernon Islands and Cape Hotham.

MYILLY POINT LANDSCAPING AND PLAYGROUND

A project to construct a playground precinct and landscaping at Myilly Point is underway after the department released a tender to design and construct the community facilities in May 2019.

The project involves building a new youth zone, adventure play zone, shaded central picnic and barbecue area, amenities and several looped walking and running tracks.

An asbestos investigation was completed in December 2019 after asbestos was observed within the work site. Work on asbestos remediation at the playground precinct started in May 2020 and is expected to be completed in July 2020 to enable work on the project to continue.

The project will acknowledge the history and cultural significance of the former Kahlin Compound on the site to the Stolen Generation and allow for broader development of the area in the future.

Work on the project is expected to be completed in May 2021, including associated asbestos remediation.



John Stokes Square redevelopment concept

JOHN STOKES SQUARE REDEVELOPMENT

Construction is well underway on the new 24 hour Police Station in Nightcliff as part of the \$45 million John Stokes Square redevelopment.

Local contractor Halikos Group began building the police station in March 2020 this year with construction expected to be completed by early 2021.

A tender to build 78 specifically designed new social housing units for seniors and people living with a disability as part of the redevelopment was awarded to Greenspace Group in June 2020 this year with construction currently underway.

A number of upgrades to improve public amenity and create pedestrian friendly spaces will be delivered as part of the redevelopment including linking the Nightcliff Village and Nightcliff Shopping Centre.

Construction of headworks infrastructure is expected to commence in late 2020 including

stormwater drainage, electrical, water and sewer reticulation as well as road layout, shared paths, landscaping and lighting, public open space and car parking.

The redevelopment project will create over 250 jobs throughout construction.

AUSTIN LANE ENHANCEMENT

Two covered walkways were built on Austin Lane in Darwin's central business district as part of the Darwin City Deal project to introduce cooling initiatives and connected links in the city.

The project included installing new tree plantings, two new covered walkways to link arcades and provide shade, as well as seating and upgraded kerbing. The works were finished in March 2020.

Consultation began in March on the design and development of an activity node to support community activities such as street parties and events along Austin Lane from Edmunds Street to Knuckey Street, including Spain Place.

Creating the activity node involves developing infrastructure such as decorative lighting, improved paving and greening or shading options to create an inviting and engaging space for people in the city centre.

The activity node will link to the upgrades at the other end of Austin Lane and support local businesses by encouraging increased pedestrian activity. Construction on the activity node started in mid-2020 and is expected to be completed in December 2020.



Austin Lane concept



Civic and State Square precinct redevelopment concept

CIVIC AND STATE SQUARE REDEVELOPMENT

The Darwin CBD is set to be transformed through a project to redevelop the Civic and State Square precinct in the heart of the city.

The project is part of the \$200 million Darwin City Deal partnership between the Australian and Northern Territory Governments and City of Darwin to create cool, green areas and activated spaces for events and public gatherings in Darwin.

A masterplan was developed for the \$37 million redevelopment, which includes locations for an

art gallery, demolition of the Chan Building to create more green spaces and landscaped spaces and cooling reflecting pools to reduce heat in the city centre hotspot.

The department released a tender for the design consultant to deliver a detailed design of the new art gallery, which will be located on the existing Jurors Car Park next to the Supreme Court of the Northern Territory.

The design brief is to respect the character of the Civic and State Square precinct and could potentially include a grand verandah and multiple gallery spaces.

Once constructed, the art gallery will be operated by the Museum and Art Gallery of the Northern Territory and will create a new iconic feature to attract locals and visitors to Darwin's CBD.

The tender for the design consultant is expected to be awarded in July 2020 and construction to be completed in mid-2023.



INFRASTRUCTURE, INVESTMENT AND CONTRACTS



2020–21 PRIORITIES

- Manage and deliver the Northern Territory Government's extensive infrastructure program, from capital works to minor new works and repairs maintenance.
- Develop a centralised model for infrastructure planning, management and delivery across the Northern Territory Public Sector to support organisational efficiency and strategic alignment.
- Start developing a Northern Territory Government Strategic Asset Management Framework to integrate strategic asset planning with the 10 Year Infrastructure Plan, forward works, design list and capital works, minor new works and repairs and maintenance programming.
- Embed environmental sustainability into all new building designs, including conformance with the National Construction Code, and the use of renewable energy.
- Finalise outstanding asbestos surveys so that all Government owned building assets continue to comply with asbestos regulations.
- Support agencies to meet their statutory obligations by developing asbestos management plans for all sites containing Asbestos Contaminated Material and help develop asbestos awareness training programs.
- Develop a plan to align the department's Asset Management system with the requirements of ISO 55000.
- Deliver remote and urban housing on behalf of Department of Local Government, Housing and Community Development.
- Continue building the \$45 million John Stokes Square Redevelopment that includes:
 - o demolition and construction of 78 new public housing dwellings specifically designed for seniors or people living with disabilities
 - o construction of a new purpose-built facility for the Nightcliff Police Station to assist police in keeping the community safe
 - o activation of the area with pedestrian friendly linkages between the Nightcliff Village and Nightcliff Shopping Centre, open space and the expansion of local services.
- Continue working in partnership with Territory Families to plan and deliver infrastructure projects to support youth justice programs and initiatives.



- Deliver the construction of a new \$25 million Palmerston Fire Station that includes a modern, functional facility that caters for the growing needs for fire services to Palmerston and Darwin’s inner rural areas now and into the future. The facility will comprise a two level building with operational spaces and emergency services training areas.
- Continue to deliver key infrastructure projects as part of the Alice Springs revitalisation projects, including:
 - o implement heat mitigation initiatives
 - o implement initiatives identified through a Crime Prevention Through Environmental Design audit
 - o design and construct a water play (Kwatja) area in the CBD
 - o undertake a parking review
 - o CBD beautification projects.
- Continue to support the delivery of Barkly Regional Deal initiatives and deliver infrastructure projects funded through the historic joint 10 year \$78.4 million commitment made between the Australian Government, the Northern Territory Government and the Barkly Regional Council.
- Continue to deliver Turbocharging Tourism infrastructure projects, including:
 - o Litchfield National Park Upgrades – Develop new visitor sites in Litchfield National Park, including new swimming spots, four wheel drive tracks, new campgrounds and more picnic areas to provide much needed additional visitor capacity within the park. Additional funding of \$6.2 million was approved by the Northern Territory Government for 2019–20, in addition to existing program funding of \$11.3 million, for a total project budget of \$17.5 million, to fast-track delivery of both stages of works
 - o Tjoritja/West MacDonnell National Park – Design and construct a new Adventure Cycling Track through Tjoritja/West MacDonnell National Park to support tourism and reinforce the Red Centre as the global mountain-biking destination
 - o Watarrka National Park Iconic Five Day Walking Track – Create an iconic five day walking track (currently two days) at Watarrka National Park with an opportunity for upmarket boutique camp style accommodation and enhance the Watarrka National Park Giles track walk
 - o Tennant Creek New Mining Interpretive Displays – The project will provide new interpretive signage at the Tennant Creek Visitor Centre, Battery Hill Mining Centre and the Nyinkka Nyunyu Indigenous Cultural Centre
 - o West MacDonnell Region – Hermannsburg Historical Precinct Upgrades – This project will provide for conservation works to the Hermannsburg Historical Precinct and boost the West MacDonnell region’s cornerstone attraction as a must-see and do experience showcasing the historical significance of the site.
- Complete the \$10.5 million expansion of the Alan Walker Cancer Care Centre with construction of a Cyclotron facility.
- Continue to deliver the \$13 million Berrimah Farm Science Services Laboratory Building as part of the redevelopment of Berrimah Farm.
- Continue to deliver Stage 2 of the Zuccoli Primary School that will provide an administration building, an extra classroom building, a library and a multi-purpose hall, alongside facilities to be shared with the adjoining Mother Teresa Catholic School, including a science lab, a home economics centre and a new sports oval.
- Continue to deliver the \$125 million of Australian and Northern Territory Government funding committed to redeveloping Jabiru. New development includes tourism, community and Government services facilities and essential services infrastructure including a new power station.
- Continue to deliver the \$11.9 million construction of a new multi-story car park in Alice Springs Hospital that will enable 250 vehicles to park onsite.
- Continue to design and deliver mental health inpatient facilities at Royal Darwin Hospital to meet clinical services plans and

INFRASTRUCTURE, INVESTMENT AND CONTRACTS

required safety improvements. Work with key stakeholders to prioritise mental health facilities and inpatient enhancements as part of the National Health Reform announcement that the Northern Territory will receive \$40 million of Northern Territory and Australian Government funding.

- Commence the early project design phase on the National Aboriginal Art Gallery and Rugby facility.
- Continue delivering key infrastructure projects as part of the Darwin City Deals initiative, including:
 - o completing the landscape above the State Square Underground Car Park in line with the Civic and State Square Masterplan. This enabling project will see all existing surface grade carparks relocated to further develop and revitalise the State Square precinct
 - o continue construction of Stage 1 of the Civic and State Square Masterplan
 - o continue design of future stages of the Civic and State Square Masterplan
 - o commission of the State Square Art Gallery that will be constructed in State Square on the former Supreme Court juror's car park as part of the Civic and State Square Masterplan. It will be a high quality cultural facility to showcase art from the Territory's collection and host Australian and international exhibitions. The design will be architecturally respectful of its culturally and historically significant

surrounds, alongside the Supreme Court of the Northern Territory and Parliament House. The gallery will seek to draw more visitors and Territorians to the Civic and State Square precinct and increase Territorians' access to world-class art prominence as a must-visit arts tourism destination once visitation can resume

- o Austin Lane Streetscape Project – continue working in partnership with the City of Darwin to deliver projects that help transform Darwin's CBD into a more pedestrian-friendly space, focusing on creating cooling spaces between buildings
- o Smith Street – greening to Smith Street works will focus on:
 - improving the streetscape to promote walkability, social interaction and visitor attraction
 - identifying opportunities to enhance the urban landscape
 - creating a safe and comfortable environment.
- Continue to work with the Department of Trade, Business and Innovation to develop and implement a new Aboriginal Contracting Framework to improve opportunities for Aboriginal Territorians and local industry to participate in the delivery of Government works.
- Work with the Department of Trade, Business and Innovation to explore procurement initiatives that increase opportunities and improve social

benefit outcomes for Australian Disability Enterprises (ADE) in the Northern Territory.

- Continue to support the implementation of Procurement Reforms for the Buy Local Plan and Value for Territory Framework, to ensure the maximum amount of every dollar spent by Government on infrastructure works is retained within the Northern Territory.



Artificial Reefs

LANDS AND PLANNING

The Lands and Planning Division provides strategic and long-term integrated land and infrastructure planning that supports community needs, sustainable economic development and future growth across the Northern Territory.

The division captures, manages and provides access to geospatial data and land-related information for the Northern Territory. It provides a range of regulatory and customer services in relation to land and the built environment, including administrative support for a number of statutory boards.

The division is responsible for the Crown Land Estate and provides management and administration services, including releasing land to meet commercial and community needs. The division's services are delivered across the Northern Territory through offices in Darwin, Katherine and Alice Springs.

The two regional offices service a combined area of 1.2 million square kilometres, including the towns of Ti Tree, Tennant Creek, Elliott, Borroloola, Daly Waters, Larrimah, Mataranka, Timber Creek, Pine Creek and Kalkarindji.

PLANNING

Planning is responsible for undertaking strategic and long-term integrated land use planning and providing development control processes under the *Planning Act 1999*. The Planning unit supports the community's needs, sustainable economic development and the future growth of the Northern Territory.

The Planning unit's professional staff are supported by administration officers that provide customer service, compliance, secretariat and community engagement support.

The work unit offers an integrated approach to statutory and strategic planning and provides the following services to the public and industry, other Government departments and statutory bodies:

- processing planning applications for development or rezoning land
- advice and assistance on regulatory requirements and processes
- preparing land use plans and policies
- administering public consultation processes in relation to land use plan and policy development
- compliance and enforcement services for the *Planning Act 1999*.

The Planning unit provides administrative support to the Development Consent Authority and the Northern Territory Planning Commission.



LEAH CLIFFORD

**Deputy Chief Executive,
Lands and Planning**

Leah and her team lead land planning development for the Northern Territory by developing strategic plans and policies so Government can meet current and emerging needs for land and infrastructure.

Living in the Northern Territory all her life, including five years in Alice Springs, Leah began her career in the Northern Territory Government as a trainee and has worked in senior leadership and executive positions in several departments, including Lands, Planning, Housing, Transport and Infrastructure.

Leah has tertiary qualifications in economics, post graduate qualifications in town planning and management and masters-level qualifications in public policy. Leah is also a graduate of the Australian and New Zealand School of Government (ANZSOG) Executive Fellows Program.



CROWN LAND ESTATE

Crown Land Estate administers about 55 000 square kilometres of vacant Crown land across the Northern Territory. This includes managing and maintaining weeds, fire breaks and drains for public safety and to meet legislative responsibilities under the *Weeds Management Act 2001*, *Fire and Emergency Act 1996* and *Bushfires Management Act 2016*.

The Crown Land Estate unit is responsible for the sale and grant of Crown land through public competitive processes and direct application to support economic development and deliver community infrastructure. The unit acquires land to deliver strategic infrastructure, such as roads and service corridors and to support Government initiatives.

It administers about 703 Crown leases and special purposes leases including 166 through the Alice

Springs Southern Region office and 100 through the Katherine Northern Region office.

The unit administers the Frances Bay Mooring Basin and associated wharves, including Fisherman's Wharf, Raptis Wharf, Hornibrooks Wharf and Careening Poles and the Sadgroves Creek Moorings. These facilities provide important services to the commercial fishing fleet and other marine industries.

ABORIGINAL LAND

The Aboriginal Land unit works in consultation with the Department of the Chief Minister, the Department of the Attorney-General and Justice and other Northern Territory Government departments to progress and resolve historic Aboriginal land claims, native title claims for land release, Community Living Area applications and other Aboriginal land matters relating to the Crown Land Estate.

The unit is responsible for:

- researching and preparing reports on land claims lodged pursuant to the *Aboriginal Land Rights (NT) Act 1976*
- researching and coordinating information on native title matters, including providing reports for native title proceedings in the Federal Court
- completing and implementing historic land claim settlement negotiations
- collecting and collating Government detriment information for land claim hearings
- negotiating and implementing native title settlements for land release
- processing applications for Aboriginal Community Living Areas pursuant to Part 8 of the *Pastoral Land Act 1992*



DOUG LESH

Senior Director, Planning

Doug has extensive experience in planning and development having held a number of positions in strategic planning and development assessment, both in Australia and the United States. Doug holds a Master of Urban and Regional Planning from the University of Sydney.



SHARON JONES

Director, Crown Land Estate

Sharon holds a Bachelor of Applied Science (Environmental Management) from Deakin University and has a career that spans conservation, land management and tourism, including a two year stint as a tour guide in Africa. Sharon joined the Crown Land Estate division of this department as a project manager in 2006.



RAY SMITH

Director, Aboriginal Land

Ray Smith joined the department in 1989 and has worked extensively in the fields of pastoral land management, Aboriginal land claims, Crown land administration, native title and land development. Ray worked for 22 years in the Alice Springs Southern Region Office in a number of roles including Regional Director. He transferred back to Darwin in 2014.

LANDS AND PLANNING

- developing, populating and maintaining a tenure history database for use in native title proceedings.

The unit works towards resolving claims on Crown land under the *Aboriginal Land Rights (NT) Act (ALRA) 1976*, and the *Native Title Act 1993*.

LAND DEVELOPMENT

The Land Development unit is responsible for planning and delivering land servicing related infrastructure to support



GRAEME FINCH

Senior Director, Land Development

Graeme joined the department in July 2013, working with the Land Development Unit.

Graeme gained broad experience within the civil construction and development industry before joining the Northern Territory Public Sector. He held roles in project management and development management in significant developments in Western Australia and the Northern Territory.

Graeme has a Masters degree in environmental management and has worked in South Africa, United States, United Kingdom and Australia.

As a member of the department's Emergency Operations Centre, Graeme assisted with the response to COVID-19 to help other agencies implement policies and procedures.

land development and long-term population growth in the Northern Territory, including

- supporting the Northern Territory Planning Commission (NTPC) through integrated infrastructure planning to support the preparation of land use plans
- managing and delivering the Land Development Program – a pipeline of land servicing infrastructure projects to support the implementation of the NTPC's plans, which supports developing Crown land and private land
- providing technical advice to support the release and administration of Crown land development leases and assets
- developing infrastructure related policies such as the Subdivision Development Guidelines
- implementing the recommendations of the Darwin, Katherine and Alice Springs Flood Mitigation Advisory Committees to mitigate the impact of flooding across the Northern Territory
- supporting Government's priority projects through precinct planning and undertaking land servicing investigations.

BUILDING ADVISORY SERVICES

Building Advisory Services (BAS) is responsible for administering the *Building Act 1993* and *Plumbers and Drainers Licensing Act 1983* (except provisions for regulation and licensing of occupations), and the *Swimming Pool Safety Act*



MARK MELDRUM

Executive Director, Land Services

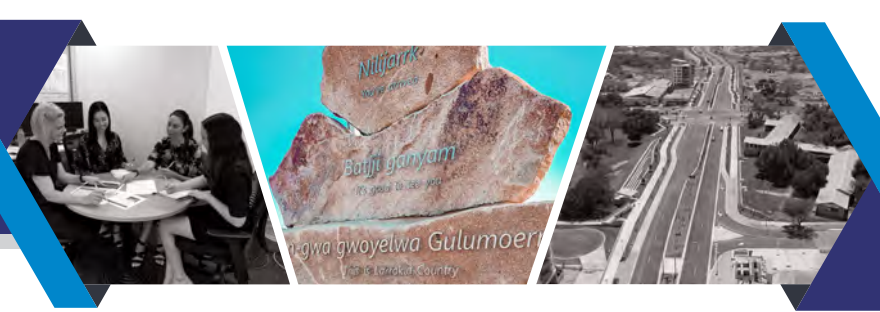
Mark has a Bachelor of Social Sciences (Geography) and a Graduate Diploma in Urban and Regional Planning. Mark has extensive experience in land use planning, development assessment and building control through a number of professional and director roles with the department spanning 26 years.

2004. It also administers the Home Building Certification Fund (HBCF).

The unit employs a range of administrative, professional and technical staff and provides the following services to the public and industry and other Northern Territory Government departments:

- advice and assistance on regulatory requirements and processes
- swimming pool barrier advice and certification services
- assessment and rectification services for existing HBCF policies
- compliance and enforcement services for the *Building Act 1993* and *Swimming Pool Safety Act 2004*.

BAS provides administrative support to the Building Advisory Committee, Building Appeals Board, Valuation Board of Review Panel and the Swimming Pool Safety Review Committee.



LAND INFORMATION AND SPATIAL ANALYTICS GROUP

The Land Information and Spatial Analytics Group provides geospatial and valuation advice with supporting geospatial data, systems and mapping to support the Northern Territory Government, land development industry, business and the public. The group provides infrastructure for cadastral, geodetic, positioning and geospatial data systems that are used extensively throughout Government and the community.

The group uses innovative technology and processes to deliver land information and geospatial data online through desktop and mobile devices in real time.

The Land Information and Spatial Analytics Group systems provide base-level and enhanced

land information to underpin the Northern Territory's economic development.

The group employs a range of administrative, professional and technical staff across the following four functional areas:

- **Geospatial Services** – provides specialised digital data services and mapping, including an annual Government-wide aerial photography and mapping program
- **Northern Territory Land Information Systems (NTLIS)** – provides a consolidated shared service for geospatial data infrastructure, enterprise licensing across Government for geospatial products and services
- **Survey Branch** – provides survey advice, maintains and develops cadastral, geodetic

and positioning infrastructure, administers the *Licensed Surveyors Act 1983* (except provisions relating to regulation and licensing of occupations) and the *Place Names Act 1967* and manages Northern Territory street addressing

- **Valuation Services** – provides valuation advice, statutory valuation services and valuation rolls for land rating and administers the *Valuation of Land Act 1963*.

The group provides support to the Place Names Committee.

LANDS AND PLANNING



Fast Facts

MORE THAN **300** CROWN LAND PARCELS TREATED TO CONTROL DECLARED WEEDS



MANAGED **7** CROWN LAND RELEASE DEVELOPMENT AGREEMENTS ACROSS THE TERRITORY TO ENABLE THE CONTINUED PROVISION OF TITLED RESIDENTIAL LOTS TO THE MARKET



869
POOL INSPECTIONS UNDERTAKEN



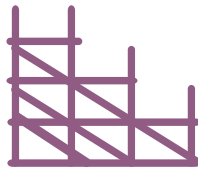
5 CROWN LEASES GRANTED TO SUPPORT ECONOMIC DEVELOPMENT AND DELIVER COMMUNITY INFRASTRUCTURE



12 938 BUILDING APPROVALS LODGED IN 2019-20



51% DIGITISATION OF BUILDING FILES



552 PLANNING APPLICATIONS PROCESSED IN 2019-20

PHOTOGRAPHED AND MAPPED
2 TOWNS **36** REMOTE COMMUNITIES



1541km²

AERIAL PHOTOGRAPHY CAPTURED



816KM² DARWIN

33KM² JABIRU

188KM² HUMPTY DOO

504KM² REMOTE COMMUNITIES (36)



2019–20 STRATEGIC OBJECTIVES

PRIORITY: Long-term planning that integrates community needs with industry best practice

Actions

Introduced the Katherine East, Central Darwin and Central Alice Springs Area Plans into the NT Planning Scheme.

Completed the Northern Territory Planning Commission land use planning and public consultation process for the Coolalinga/Freds Pass Rural Activity Centre Area Plan.

Continued to support the Northern Territory Planning Commission through professional planning and stakeholder engagement to progress the Central Palmerston Area Plan, Humpty Doo Rural Activity Centre Area Plan, Litchfield Subregional Land Use Plan update for Gunn Point and the Designing Better project.

Completed amendments to the Northern Territory Planning Scheme to support activation of the Darwin CBD, including exempting alfresco dining from the requirements for the Planning Scheme and amendments to car parking requirements.

Completed amendments to the NT Planning Scheme's car parking requirements that apply to the Darwin CBD, supporting a more vibrant city centre. This included incentivising urban design and greening initiatives and encouraging walking and cycling with increased availability of end of trip facilities.

Replaced the *Jabiru Town Plan 1981* with the *Jabiru Town Plan 2019*.

Continued preliminary investigations to support the future of Weddell and Cox Peninsula, including the preparation of gap analysis and status reports.

Continued planning to deliver serviced land to meet the needs of the community and industry in the Greater Darwin region, Katherine, Tennant Creek and Alice Springs.

PRIORITY: Deliver the Territory's Infrastructure Program and maintain its Infrastructure Portfolio

Actions

Supported Major Projects to progress a range of significant developments including the Darwin Luxury Hotel and Project Sea Dragon.

Started infrastructure design to support the development of the Katherine Logistics and Agribusiness Hub and the Katherine East Neighbourhood Centre.

Continued the construction and design of infrastructure to support development at Berrimah North, including construction of Flightpath Road.

Began the concept design for headworks and subdivision infrastructure design to support land development in Kalkarindji and Ti-Tree.

Continued to implement the recommendations of the Darwin, Katherine and Alice Springs Flood Mitigation Advisory Committees, including hydraulic modelling, design and delivery of flood mitigation infrastructure.

LANDS AND PLANNING

PRIORITY: Deliver innovative, well-regulated and sustainable services

Actions

Progressed Planning Reform initiatives including changes to the *Planning Act 1999*, the *Planning Regulations 2000*, *Northern Territory Planning Scheme 2020*, online information systems and administrative processes.

Released Crown land in Alice Springs to support the development of Kilgariff Stage 2.

Granted five Crown leases granted to support economic development and deliver community infrastructure. Accepted three new applications for grant of Crown land.

Processed 450 applications for licences to use the Frances Bay Mooring Basin and associated wharves.

Progressed the Northern Territory Government's Capital Acquisition Program to meet Government's land needs.

Developed a new policy for public use of Crown land.

Reviewed the Weed Management Strategy and Regional Weed Plans for vacant Crown land.

Progressed eight historical Aboriginal Land Claims and five Aboriginal Community Living Areas applications over pastoral leases.

Completed tenure history reports for eight consent determinations of native title over pastoral leases.

Continued to support the Place Names Committee to develop enhancements to Aboriginal place naming in the Northern Territory. This included convening Aboriginal Place Names Forums and developing and finalising an outcomes report to inform future work.

Reviewed and implemented improvements to the information and decision-making framework for Northern Territory place naming requests, including publication of new guidelines and enhanced web content.

Continued migrating the department's geospatial data to the new Geocentric Datum of Australia 2020 and test applications to transform other Land Information and Spatial Analytics Group data sets.

Completed the unimproved capital value programs for two shire council areas (Wagait and Coomalie) and the municipal area of Katherine.

Maintained data infrastructure to ensure accurate and up to date access to land information for Government, industry and the public.

Provided Government-wide aerial imagery and topographic information, map products and data services.

Continued to review the current Northern Territory statutory valuation service delivery model and framework, including implementing a revised cost recovery methodology.

Contributed to strategic national policy and cross-jurisdictional work programs through the Australia New Zealand Land Information Council, the Intergovernmental Committee on Surveying and Mapping and various working groups.

Participated in the national Australian Building Codes Board meetings and Building Codes and Plumbing Codes committee meetings.

Completed the review of the use of aluminum composite panels on high-rise residential and publicly accessible buildings in the Northern Territory.

Continued to increase access to building files online through a progressive file digitisation program.

Consulted with industry on the Building Confidence Report released by the Building Ministers' Forum and progressed the development of a reform agenda to build confidence in the Northern Territory building regulatory framework.

Finalised the Subdivision Development Guidelines Policy for adoption in the Northern Territory.

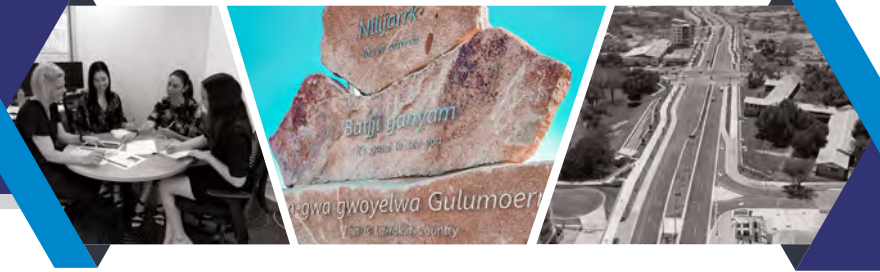
Undertook consultation with industry on the Infrastructure Contribution Plan Policy to facilitate appropriate development of private land in accordance with the NT Planning Commission's Area Plans.

PRIORITY: Create an organisation with the values, capacity and capability to deliver effective services

Actions

Continued to expand and enhance the capabilities of the eDA online system, including adding a fast-track certificate of compliance process and enhanced reporting functions.

Staff undertook training and are supported to develop the skills required to implement the division's priorities.



LANDS AND PLANNING KEY PERFORMANCE INDICATORS

Key Performance Indicator	2018-19 Actual	2019-20 Budget	2019-20 Estimate	2019-20 Actual	2020-21 Budget
Average processing time for development applications (No. of days)	53	55	55	54	55
Proportion of projects progressed under the land development program to support economic development and community needs ¹	91%	90%	87%	90%	90%
Major land use and urban planning projects undertaken to cater for future growth ²	15	13	16	15	13
Building practitioners audited (Refers to practitioners registered under the <i>Building Act</i>) ³	51	50	55	63	50
Investigated complaints finalised ⁴	171	100	120	124	100
Swimming pool safety barrier inspections undertaken within three weeks	100%	90%	100%	100%	90%
Availability of access to the NT Land Information Systems (NTLIS) environment meets defined standard	100%	99%	99%	100%	99%
Survey plans approved in six working days	91%	90%	90%	94%	90%
Aerial photography and mapping projects acquired in accordance with established refresh cycle ⁵	83%	95%	95%	93%	95%
Native title, land claim and Aboriginal land issues progressed or resolved	25	24	25	25	24
Northern Territory Planning Commission Integrated strategic plans progressed ⁶	9	10	8	8	9

1. The decrease from 90% to 87% is a result of projects requiring ongoing tenured discussions and other land administration and land investigative studies. The department expects to reach 90% in 2020-21.
2. This figure drops back to 13 in the 2020-21 financial year as a result of the department responding to a higher than normal number of requests to complete planning projects that respond to the broader policy agenda, which are not projected to continue in the new financial year.
3. The increase from 50 to 55 was due to a higher number of re-audits that were undertaken that are less resource intensive. The Budget of 50 audits for 2020-21 recognises that there will be less re-audits in the coming year and a returned focus on completing new audits.
4. Completed investigations include those dismissed, completed or referred to the Building Practitioners Board or courts. The increase from a Budget of 100 to an Estimate of 120 in 2019-20 is due to the assignment of additional resources to that unit. The 2020-21 budget takes into account that less complex matters have been resolved and the remaining more complex matters take additional time to investigate. Resources in the unit have also been returned to the usual level.
5. The COVID-19 response, related border restrictions and Declared Biosecurity Areas impacted internal priorities and external contractor capacity and capability.
6. The variation in 2019-20 reflects greater focus on other planning projects that respond to the priorities of Government and the NT Planning Commission agenda.

Highlights and Achievements

PLANNING REFORMS

The Northern Territory Government is committed to reforming the planning system in the Northern Territory to enhance transparency and integrity in Government.

The reforms are in response to concerns from the community and industry about improving development outcomes.

After releasing a discussion paper and consulting the community and industry in 2017, a second round of consultation was undertaken in July 2018 based on the feedback received. A more detailed reform agenda was presented in a Directions Paper and Phase 1 Priority Reforms Paper.

The department conducted a third round of consultation in October and November 2019, focusing on a draft of the Bill for amendments to the *Planning Act 1999* and a draft of possible changes to the Northern Territory Planning Scheme. This consultation involved a series of workshops across the Territory and invitations

for submissions. The department engaged with about 1500 people during the three rounds of consultation, conducting more than 400 telephone surveys, receiving 129 written submissions, 73 online surveys and holding 30 workshops.

The outcomes of this third round of consultation informed the preparation of the final Bill that was introduced to the Legislative Assembly in February 2020, amendments to regulations to support an amended *Planning Act 1999* and the drafting of a comprehensive amendment to the NT Planning Scheme.

During March and April 2020, the department consulted on the draft *NT Planning Scheme 2020* and the draft Planning Regulations. The NT Planning Commission held a public hearing on the draft Planning Scheme in May 2020. About 150 people participated in online workshops and 226 people engaged with the project page on 'Have Your Say'.

On 25 June 2020, the Legislative Assembly passed the Planning Amendment Bill 2020. It is expected that the first phase of Planning Reform will be finalised early in the 2020–21 financial year.

Changes to the NT Planning Scheme are a significant component of reform to the planning system in the Northern Territory. Other components of the reform include changes to the online information systems and administrative processes.

The new scheme is less complex and easier for both industry and the community to use. It clearly identifies what will

inform decisions and introduces simplified assessment processes for low impact developments.

The focus of planning reform is to deliver an improved, more balanced and transparent planning system that fosters community and industry confidence.

FLOOD MITIGATION

The department has completed all flood mitigation projects for the Darwin Region in line with the Darwin Flood Mitigation Advisory works plan and funded by the Flood Mitigation Program.

Works completed in 2020 include:

- constructing the Marrara Detention Basin to detain water in large one in 100 year rainfall events
- an Early Warning System to help residents prepare for the risk of potential flooding and enable them to activate their emergency household plan
- creating a special use zoning to allow impacted properties to redevelop their property so the minimum floor level is above the flood level
- drainage works in Ludmilla/The Narrows, including a number of detention basins
- new and upgraded existing culverts and drains in Yarrowonga East
- Tulagi Road upgrades including a new underground stormwater system and trunk drain outlet
- new and upgraded existing culverts and trunk drain in Wadham Lagoon in Howard Springs.





SUBDIVISION DEVELOPMENT GUIDELINES

The Subdivision Development Guidelines (SDG) aim to provide increased consistency and certainty for developers and asset owners with efficient and cost effective design and delivery of subdivisions in the Northern Territory.

The SDG is a document system consisting of written guidelines, reference documents, standard drawings and standard specifications. It is supported by an interactive online operating platform linked with the Integrated Land Information System (ILIS). The SDG will be used by developers, asset owners, local government councils, contractors and the design industry to streamline subdivision delivery throughout the Territory.

The department has been consulting with industry, councils and authorities to implement the uniform subdivision development guidelines in the Northern Territory. The project is nearing completion with major councils implementing the policy document in their municipal areas.

RICHARDSON PARK

Environmental testing has been carried out on areas of the Richardson Park site in preparation to upgrade the facilities and increase access to the site in Ludmilla.

The Richardson Park redevelopment will include:

- \$2.9 million to remove old buildings and improving the existing field to enable training create public open spaces

- \$2.1 million to extend Richardson Drive past the facility to the Ludmilla Primary School to improve access to both properties
- \$2.1 to build an ablution facility and upgrade parts of Richardson Drive
- remove existing fencing around the border of Richardson Park to improve access to the site.

The Northern Territory Government recently made a decision not to permanently declare Richardson Park as a heritage place in accordance with section 32 of the *Heritage Act 2011* to allow the existing aged and non-compliant facilities to be upgraded.

Planning for the design and construction of the redevelopment will continue following the environmental testing.

ABORIGINAL PLACE NAMES

During 2019, three Aboriginal Place Names Forums were convened by the department in collaboration with the Northern Territory Place Names Committee. The first forum was held in Alice Springs in May, followed by forums in Katherine and Darwin in November. The forums were attended by representatives of land councils, Aboriginal organisations, language centres, industry associations, local, Northern Territory and Australian Government agencies and Northern Territory boards and committees.

The forums provided fantastic insights into consensus and decision making processes for Aboriginal place naming. The department incorporated the feedback and input into a draft

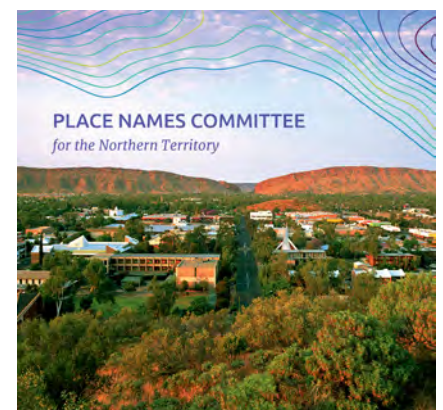
outcomes report that was provided to participants and stakeholders in February 2020.

The Outcomes Report will be used to inform the development of a draft NT Place Naming Engagement and Consultation Framework during 2020. This work is a component of the Place Names Enhancement Project that has a strong focus on implementing enhanced, complementary Aboriginal place naming processes and procedures.

REVIEW OF BUILDING REGULATORY FRAMEWORK

The department hosted the Building Industry Forum on 26 September 2019. The forum brought together representatives from a range of building industry peak bodies to workshop the recommendations of the National Building Confidence Report that are to be implemented in the Northern Territory.

The outcomes report for the forum was provided to attendees. Since the forum, the department has briefed the Building Practitioners Board, the Building Advisory Committee and the Plumbers and Drainers Licensing Board on the outcomes.



LANDS AND PLANNING

MIDDLE ARM PRECINCT

The Northern Territory Government released a Northern Territory Gas Strategy that included a five point plan that identifies the Middle Arm Peninsula as the location for gas and strategic minerals development.

The department has been helping the Gas Taskforce establish a gas-based processing and manufacturing site at Middle Arm.

Planning and infrastructure investigations are underway to:

- prepare a draft industry masterplan to define the likely areas at Middle Arm for gas and strategic minerals processing and manufacturing
- prepare a gap analysis report to inform the completion of the masterplan
- undertake a high level assessment of the required infrastructure
- develop a delivery strategy and business case to seek funding.

REVIEW OF WEED MANAGEMENT STRATEGY AND REGIONAL WEED PLANS FOR VACANT CROWN LAND

In 2020 the department conducted a major review of the strategy for managing weeds on Crown land.

The Northern Territory Crown Land Weed Management Strategy 2020 presents the department's approach to managing priority weeds on Crown land across the Territory. It supersedes the Crown Managed Land Weed Management Strategy prepared in 2010. The strategy guides the development of Weed Management Plans for each of the department's operation areas.

The department developed the Weed Management Plan for the Darwin Region in 2020. To develop the plan, the department surveyed more than 200 Crown land parcels for priority weeds. The Weed Management Plan establishes the management objectives for priority weed species on each of the surveyed Crown land parcels.

FOR COVID-19 SPATIAL SERVICES AND MAPPING

Supporting the Northern Territory COVID-19 response, the Land Information and Spatial Analytics Group provided detailed advice to assist in the description and depiction of Declared Biosecurity Areas. This included developing corresponding layers of spatial data for use in various Government systems and maps and, through a number of declared iterations, updating this in near real-time. The group also produced an online public interactive map showing communities, biosecurity areas, boat ramps and exempt areas. This map was heavily promoted through various media channels, becoming the primary source of truth for the public.



LANDS AND PLANNING

2020–21 PRIORITIES

Planning

- Support the Northern Territory Planning Commission to progress:
 - o a review of the building design requirements in the Northern Territory Planning Scheme for mixed use and higher density residential buildings
 - o the Humpty Doo Rural Activity Centre Area Plan
 - o the Central Palmerston Area Plan
 - o a review of the land use planning framework for Gunn Point
 - o an area plan for the northern suburbs of Darwin
 - o an area plan for Holtze/ Kowandi North
 - o a review of the Mid Suburbs Area Plan in the context of the Compact Urban Growth Policy.
- Progress with implementing online systems and administrative processes to support Planning Reform initiatives.
- Continue contributing to a tropical design guide for private and public spaces within the Darwin CBD (a City Deals initiative).
- Provide professional advice to the Development Consent Authority, Northern Territory Planning Commission and Minister for Infrastructure, Planning and Logistics on development, exceptional

development permits, planning scheme amendments and concurrent applications.

- Timely processing of planning and development approvals.

Crown Land Estate

- Progress the sale or lease of Crown land sites to help deliver development projects and community infrastructure in accordance with the Release of Crown Land Policy.
- Progress the Northern Territory Government's Capital Acquisition Program to deliver Government projects and initiatives.
- Monitor Crown leases and licences issued for development and community purposes.
- Manage Crown land to meet the needs of Government and the community.
- Manage the Frances Bay Mooring Basin and associated wharves to provide services to maritime industries.
- Support and provide advice to Government departments and proponents to deliver major projects and land tenure.
- Continue to manage development agreements for residential and industrial subdivisions at Zuccoli, Muirhead North, Humpty Doo, College Road, Northcrest, Katherine East and Kilgariff.

Aboriginal Land

- Continue to produce tenure history reports for all pastoral leases programmed for consent determination of native title.

- Continue discussions with land councils to progress resolution of native title and agreements.

- Continue to resolve historic outstanding land claims under the *Aboriginal Land Rights (NT) Act 1976*.

- Continue to progress applications for Aboriginal Community Living areas pursuant to Part 8 of the *Pastoral Land Act 1992*.

- Continue to develop a comprehensive database of historical land tenure in the Northern Territory.

Land Development

- Adopt the Subdivision Development Guidelines as a policy document.
- Continue progressing the Infrastructure Development Contributions.
- Continue investigations into the Middle Arm Precinct.
- Continue planning to deliver industrial land in Alice Springs.
- Continue to support the Northern Territory Planning Commission to fulfil its strategic planning role through integrated infrastructure planning to support the preparation of land use and area plans.
- Continue investigations to support the future preparation of a Weddell Sub Regional Plan and planning for Cox Peninsula.
- Continue to design infrastructure to support the Berrimah North Area Plan.
- Progress infrastructure development to support regional land release in Kalkarindji.



- Begin construction of structural mitigation measures in Katherine.
- Finalise the design of headworks infrastructure and start construction to support the Katherine Logistics and Agribusiness Hub and the Katherine East Neighbourhood Centre.
- Continue undertaking the necessary work to implement the recommendations of the Katherine and Alice Springs Flood Mitigation Advisory Committees.

Building Advisory Services

- Continue increasing access to building files online through a progressive file digitisation program, including in the Katherine and Alice Springs offices.
- Ensure legislation and policy is contemporary and adequate to appropriately regulate and

- support industry needs and community expectation.
- Continue developing and implementing a reform agenda for the Northern Territory context that supports implementation of the national Building Confidence Report and enhances the Northern Territory building regulatory framework.

Land Information and Spatial Analytics Group

- Continue migrating the department's geospatial data to the new Geocentric Datum of Australia 2020 and test applications to transform other Land Information and Spatial Analytics Group data sets.
- Maintain and further develop data infrastructure to ensure accurate and up to date access to land information for Government, industry and the public.

- Continue supporting the Place Names Committee to develop and implement an enhanced, complementary Aboriginal place naming process and procedures.
- Provide Government-wide aerial imagery and topographic information, map products and data services.
- Continue reviewing the current Northern Territory statutory valuation service delivery model and framework.
- Complete the unimproved capital value program for Darwin, Darwin Waterfront Precinct, Palmerston, Charles Darwin National Park, Berrimah Farm, East Arm, Wishart and part of Tivendale (known as Area A of the *Northern Territory Rates Act 1971*).

REGIONAL HIGHLIGHTS AND ACHIEVEMENTS

NORTHERN REGION

The Northern regional teams service a large and diverse area from Legune down the Western Australian border to Lajamanu, east to Robinson River, up through Borroloola and Ngukurr to Nhulunbuy including all of Arnhem Land and Pine Creek.



CLAIRE BROWN

Senior Director, Northern Region

Claire oversees the department's functions and activities in the northern region, as well as leading a team of 38 to deliver the Katherine region Lands and Planning, Infrastructure and Civil Services functions. Claire is a Katherine local with more than 20 years' experience in the fields of primary production, land management and land development and planning.

Transport and Civil

KATHERINE REGION

KEEP RIVER PLAINS ROAD

The Keep River Plains Road upgrade will seal 27 kilometres, starting from the Western Australian border and construct bridges over the Keep River and Sandy Creek to improve flood immunity, freight capacity and support the proposed Project Sea Dragon.

This road upgrade is expected to provide more than 150 jobs for Territorians and increase the economic development of the area through year round access.

CARPENTARIA HIGHWAY

The Carpentaria Highway is a strategically important highway connecting the Gulf Coast and Borroloola as well as the McArthur River Mine, and is integral to the Territory's prosperity within this region. Works began in May 2020 on a \$4 million strengthening and widening project to upgrade 5.5 kilometres of pavement from chainage 109-114 kilometres near Bullwaddy Conservation

Reserve. This upgrade will increase access and productivity for heavy vehicles up to triple road trains and reduce the need to impose wet season weight restrictions.

Construction is underway on a new truck parking bay at Cape Crawford, 160 kilometres further east. Both projects are jointly funded by the Australian and Northern Territory Governments under the Heavy Vehicle Safety and Productivity Program.

BUNTINE HIGHWAY

Work began in June 2018 to improve the road quality, efficiency and safety of the Buntine Highway by strengthening and widening 39 kilometres of single lane seal and re-sheeting 15 kilometres of unsealed sections. The \$40 million Northern Australian Roads Program is jointly funded with \$32 million from the Australian Government and \$8 million from the Northern Territory Government.

The targeted upgrade will lead to immediate improvements in road safety by widening sections of the road from single lane seal through corners and crests up to a dual lane sealed road. The improvements will provide increased flood immunity, a reduction in load



Buntine Highway

restrictions during the wet season and better passing opportunities, particularly when overtaking road trains.

Various sections between chainage 5 and 388 kilometres are in the process of being tendered, constructed or have been completed.

Planning is underway on the \$125 million National Partnership on Land Transport Infrastructure next stage of upgrades. The project is jointly funded by the Australian Government for \$100 million and the Northern Territory Government with \$25 million. The project includes continuing the upgrade from single lane seal and gravel pavement to a dual lane sealed pavement in priority sections. These important works build stronger connectivity to remote communities and services, which is integral to develop agriculture, tourism, and mining industries in the Northern Territory.

MVR KATHERINE TEAM REWARDED

The hard work and commitment of the Motor Vehicle Registry team in Katherine has been rewarded after they were nominated for a Chamber of Commerce 2019 Customer Service Award.

The team were nominated in the category of Outstanding Government Department for exceeding customer service expectations in the Katherine region.

The awards highlight the hard work of individuals and businesses who deliver outstanding customer service in their local community.

It is the third time the MVR Katherine team has been nominated for the award and team members Kelly Adam and Alexandra Campbell attended the 7th Awards Presentation in Katherine in October 2019.

EAST ARNHEM REGION

CENTRAL ARNHEM ROAD

Work was completed in October 2019 to reform and re-gravel a six kilometre section of Central Arnhem Road between chainages 336 kilometres and 342 kilometres. Previously this low laying section of road suffered regular weight restrictions during the wet season but once the project was completed there were zero restrictions issued for this area during the 2019-20 wet season.

A further significant program of work for the Central Arnhem Road is jointly funded by the Australian Government with \$180 million and the Northern Territory Government's \$45 million and is expected to begin in 2020. This will continue to reduce the periodic road closures and weight restrictions that limit the use of the Central Arnhem Road and improve access to Indigenous communities including Nhulunbuy, Gapuwiyak, Ramingining, Yirrkala and many smaller outstations.

A corridor investment strategy is being developed to determine priorities for this expenditure.

RAMINGINING LINK ROAD

Ramingining Link Road provides a vital connection for remote East Arnhem communities to Central Arnhem Road. Construction began in April 2019 to lift and seal a 3.3 kilometre section of the Ramingining Link Road to alleviate any conflict caused by road users to a registered sacred site. The \$2.6 million upgrade was completed in November 2019.

REGIONAL HIGHLIGHTS AND ACHIEVEMENTS

Infrastructure, Investments and Contracts

EAST ARNHEM REGION

MOORONGA SCHOOL REFURBISHMENT

Mooronga School supports the children of Mooronga homeland and was originally built in the 1980s, with a new extension added in 2013. Due to the schools close proximity to the ocean, the building was suffering severe corrosion and was damaged in 2015 by cyclones Lam and Nathan.

The building was fully refurbished including new cladding, roofing iron and timber decking, a new solar hot water system, security screens, timber doors, lighting and ceiling fans. The refurbishment included a full bathroom renovation and internal repaint. The works were completed in December 2019 in time for the 2020 school year.

The project experienced challenges for staff and contractors as Mooronga Island is one of East Arnhem's most remote locations 27 kilometres north east of Milingimbi and 450 kilometres from Darwin. Access is restricted by a reef surrounding the island that prevents barges from landing. The island also has an abundance of local wildlife including saltwater crocodiles and death adders.

CYCLONE RECOVERY HOUSING

Following Cyclones Lam and Nathan, the department rebuilt 80 dwellings in Galiwin'ku with the cyclone recovery housing project completed in September 2019. Forty dwelling were initially replaced through a 'fast build' package due to their substantial damage to ensure safe housing for the community. The remaining 40 dwellings were constructed over a longer period and this 'slow build' option maximised local training, employment and business opportunities over the four year project.

ALYANGULA PRIMARY SCHOOL - NEW PLAYGROUND

Construction was completed in February 2020 on the much anticipated new playground for Alyangula Area School. The old, outdated and obsolete playground was removed and a new interactive outdoor learning area was built, which includes:

- a water play pump and stream area
- cubby house
- stepping stones and logs
- solid roof structure over the large play equipment
- soft fall sand throughout the play areas
- garden beds with shrubbery arranged to grow into a maze once fully grown.

Alyangula Area School is located in the Groote Eylandt Archipelago about 650 kilometres east of Darwin and services the educational needs of children in the mining town of Alyangula and surrounding communities. The \$450 000 project was funded through the Building Better Schools initiative and a significant contribution from the school.



Indigenous Business Enterprises (IBEs) are actively engaged for the delivery of remote projects



KATHERINE REGION

NITMILUK NATIONAL PARK WORKS

Construction is nearly complete on the \$15.4 million upgrade works at Nitmiluk National Park. A functional refurbishment of the Nitmiluk visitor centre was completed in time for the park's 30 year anniversary in September 2019 and the \$2.4 million Nitmiluk jetty upgrade was completed in March 2020.

The jetty was designed to improve year round access, capacity and visitor experience.

Construction is well underway on the Turbocharging Tourism Mountain Bike Trails with the mountain bike hub structures and the stage one trails completed in April 2020. The minimalist style, hand-built trails seamlessly blend in with the existing informal trail network, using local materials and highlighting Nitmiluk's natural splendour.

Construction began in January 2020 to upgrade the Baruwei walking trail, which links the jetty/picnic area to the Baruwei lookout. Upgrades include new natural rock steps and pavements as well as new elevated stairs with curved treads that align aesthetically with the natural surface and rock formations. Works will include building a new lookout at the halfway point and expanding the existing Baruwei lookout to increase capacity for visitors.

KATHERINE DISTRICT HOSPITAL SWITCHBOARD UPGRADE AND NEW SWITCH ROOM CONSTRUCTION

Construction began in February 2020 on the \$1.27 million Katherine District Hospital switchboard and room upgrade. The switch room building including concrete roof and sheeting, internal lights and power, and power factor correction board installation are complete. The main board and auto change over switches are expected to be delivered, installed and completed in July 2020.

This important upgrade will increase the flood immunity, replace aging electrical infrastructure and increase surety of supply. The works will also increase the electrical load carrying capacity to accommodate future Katherine District Hospital upgrades, including the new Specialist Clinic that will commence construction in 2020–21.

KATHERINE REGIONAL HOUSING PROGRAM 2019–20:

- 25 dwellings constructed
- 34 dwellings upgraded
- Following remote communities: Rittarangu, Ngukurr Pigeon Hole, Lajamanu, Mataranka, Kalkarindji, Borroloola and Yarralin



REGIONAL HIGHLIGHTS AND ACHIEVEMENTS

Lands and Planning

KATHERINE REGION

KATHERINE EAST NEIGHBOURHOOD CENTRE

The Department of Infrastructure, Planning and Logistics is leading the implementation of flood mitigation measures to increase Katherine's flood resilience and improve flood protection in Katherine residential areas for flooding events up to a one in 20 year event.

The Katherine flood mitigation program includes structural mitigation options, flood resilience for the town and planning measures to provide commercial land outside of the flood zone and within Katherine East.

Various site investigations for the Katherine East Neighbourhood Centre have been undertaken, including environmental, land capability, traffic management, Aboriginal Areas Protection Authority, stormwater management and social infrastructure assessments.

External headworks including water and sewer detailed design was completed in April 2020. Internal headworks and subdivision works detailed design is anticipated to commence in 2020.

The Katherine East Area Plan is now complete to inform infrastructure requirements for the neighbourhood centre.

KATHERINE LOGISTICS AND AGRIBUSINESS HUB

The department is continuing to progress the development of a significant industrial subdivision to support a fully operational, multi-disciplined logistics and agribusiness hub in Katherine.

The overall project will be delivered in multiple stages over a period of time.

An initial investment of \$30 million committed in the 2019–20 Northern Territory Budget will see external headworks, such as power, water and roadworks, delivered to the site and Stage 1 subdivision works including a connecting road extending from the new intersection to the rail corridor.

Concept engineering designs are nearing completion and detailed design is underway.

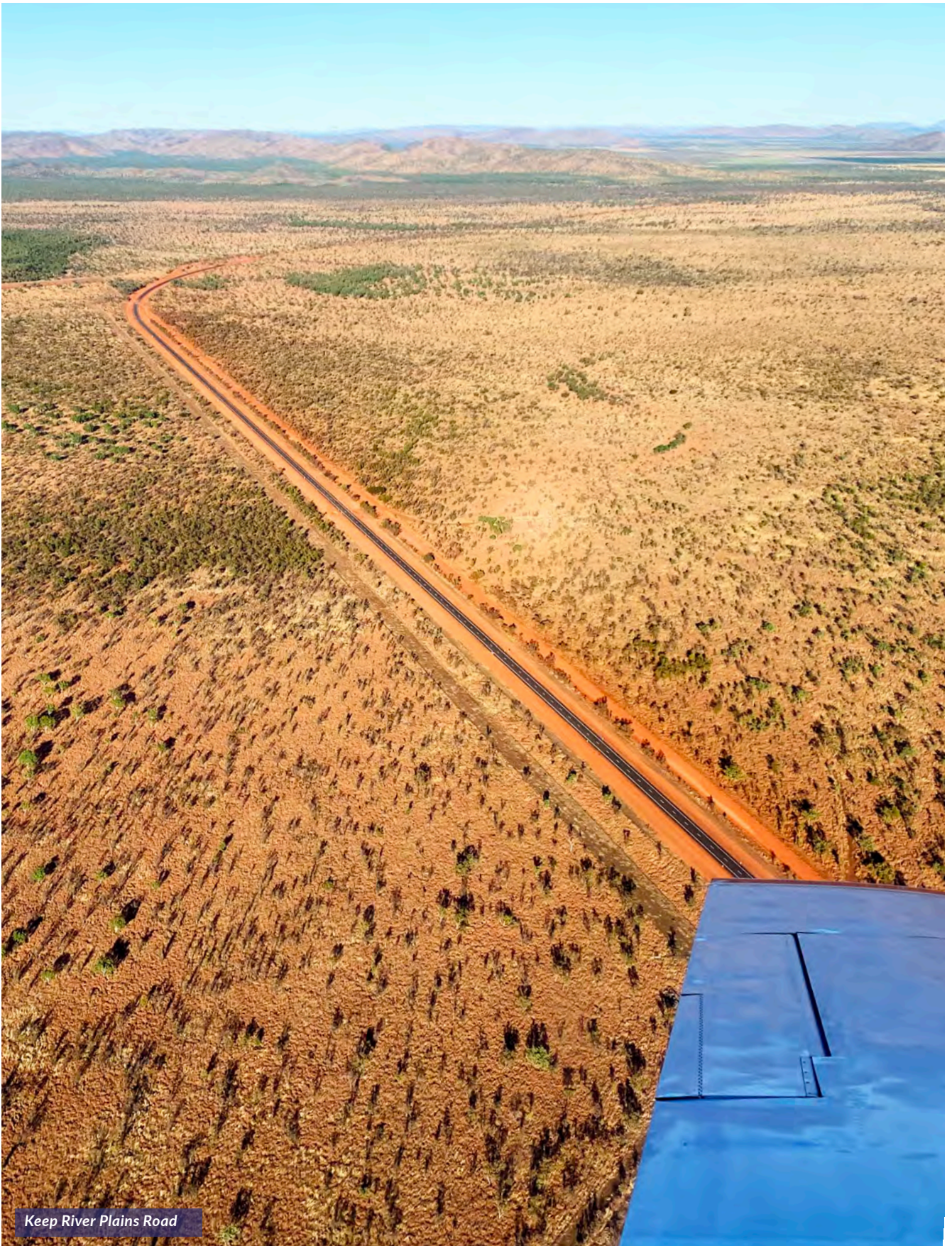
Construction of roadworks, headworks and external power servicing works is expected to commence 2020–21.

KALKARINDJI LAND RELEASE

A structure plan for the future full development of Kalkarindji has been drafted and includes industrial, commercial, community purpose and residential land. Detailed design of headworks is scheduled to start in 2020–21.

The department is progressing land tenure discussions at the same time.





Keep River Plains Road

REGIONAL HIGHLIGHTS AND ACHIEVEMENTS

SOUTHERN REGION

The Southern regional teams deliver services across a large area span, from the South Australia border up to the northern point of Newcastle Waters, across to the Western Australia border and Queensland border.



Transport and Civil

STUART HIGHWAY DUPLICATION – HERBERT HERITAGE DRIVE TO MVR

The duplication of the Stuart Highway, north of Alice Springs, from the MVR to Herbert Heritage Drive was undertaken to increase capacity and safety of all road users. The 1.9 kilometres of the Stuart Highway between the MVR and Herbert Heritage Drive has developed into a busy commercial and industrial area, supporting a range of infrastructure facilities.

The project included upgrading existing intersections and lighting, an off-road cycle and pedestrian path, upgrading the stormwater drainage system, parking bays, landscaping with native plants and improved access to the information bay. Both carriageways were opened to traffic on 18 December 2019 and the project supported 35 jobs.

OUTBACK WAY

Additional sections on the Plenty Highway were upgraded and sealed between chainage 152 kilometres to 166.7 kilometres in 2019–20.

The Plenty Highway forms part of the Outback Way and provides access and opportunities for the mining, tourism, pastoral sectors by linking transport hubs and reducing travel time for the east and west connection between Queensland and Western Australia.

Other benefits include improved access and continuity of education, health and policing services for Indigenous, remote and rural communities. The works were completed in May 2020 and the project supported 40 jobs.

TENNANT CREEK REGION

TENNANT CREEK ENTRY STATEMENT

The Tennant Creek entry statements will be located on the southern and northern Stuart Highway approach to the town. Each entry statement will feature a Nyinkka sculpture, otherwise known as a spikey-tailed goanna, as the centrepiece. Local Indigenous enterprise, Barkly Regional Arts was awarded the tender to construct the sculptures. The entry statements will help foster a sense of pride in the community and promote Tennant Creek's cultural significance and heritage, providing visitors a welcoming sense of arrival to the town.

SARAH FAIRHEAD

Senior Director, Southern Region

Sarah joined the department in 2018 and oversees the department's functions and activities in the southern region, directly leading a team of 16 staff to deliver Lands and Planning functions. Sarah has 15 years of experience in public policy and project management roles in the South Australian and Northern Territory public services, including in Darwin and Alice Springs.



Civil works, including the construction of slip lanes, parking bays and pedestrian friendly pathways were delivered in 2019 in preparation for the Nyinkka sculptures to be installed in mid-July 2020.

The work included sealing the road all the way to its junction with the Stuart Highway to create a more reliable transport corridor for the cattle industry and pastoralists.

UPGRADES TO THE BARKLY STOCK ROUTE

Work to seal 23 kilometres of the Northern Territory's Barkly Stock Route was completed in 2019-20.

The project supported more than 70 local jobs and will see reductions in road closures along this section of road from about three months to about fifteen days

a year. It will allow reductions in weight restrictions for heavy vehicles due to poor road conditions.

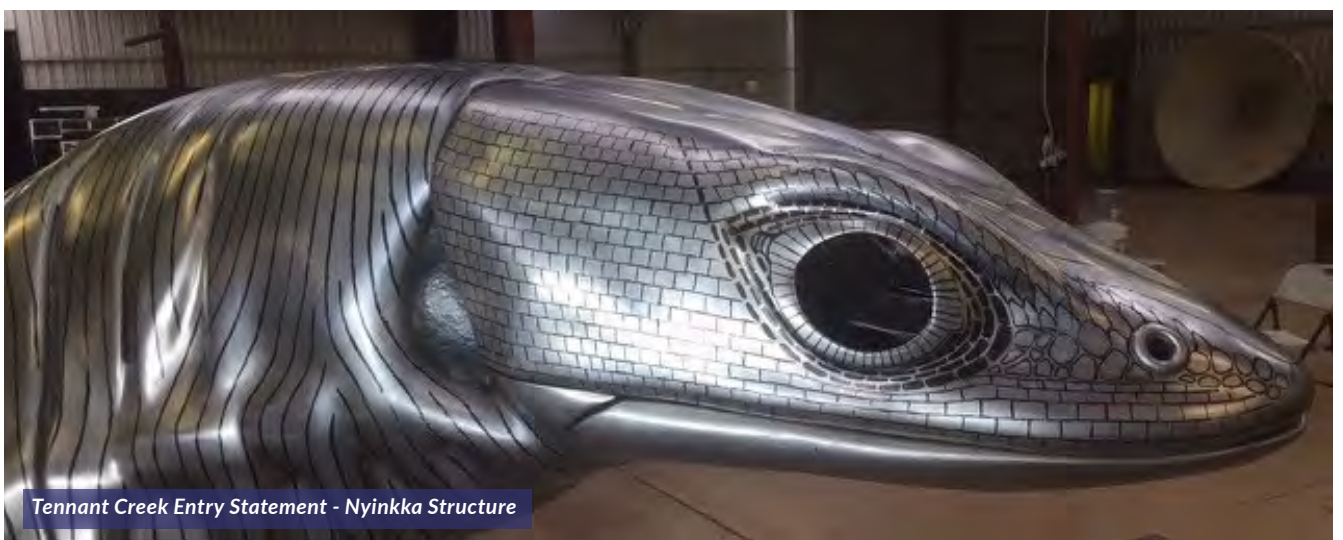
The Australian Government invested \$10.29 million in the project and the Northern Territory contributed a further \$3.8 million.

TENNANT CREEK SPEEDWAY SAFETY UPGRADES

The track safety fence at Tennant Creek Speedway was replaced in a \$1.65 million project. The new safety fence accredits the Speedway in terms of national track safety standards to enable the long exposition of dirt track motor sports to continue in Tennant Creek for the locals and visiting events.



Stuart Highway duplication



Tennant Creek Entry Statement - Nyinkka Structure

REGIONAL HIGHLIGHTS AND ACHIEVEMENTS

Infrastructure, Investments and Contracts

ALICE SPRINGS REGION

ACACIA HILL SCHOOL – UPGRADE

The \$6.7 million upgrade at Acacia Hill School was delivered by a local contractor supporting 100 jobs during construction and was completed in September 2019.

The facility included:

- construction of a new classroom building comprising three new classrooms and associated support spaces
- construction of a new administration building, multi-purpose hall and three speciality classrooms and associated support spaces
- minimal renovation of existing Sadadeen Hall to create a temporary administration area during construction
- altered configuration of the existing turn around area and construction of two new parking areas
- new paths and general site drainage
- new landscaping and play equipment.

The new upgrade enhances the school's ability to provide a high quality learning experience in a well-equipped, engaging and contemporary environment.

ALICE SPRINGS CBD REVITALISATION

Alice Springs CBD Revitalisation project designs were finalised in 2019–20. Four packages of works will now be spread over the next two financial years. The project will support more than 70 local jobs during the construction phase.

The project includes:

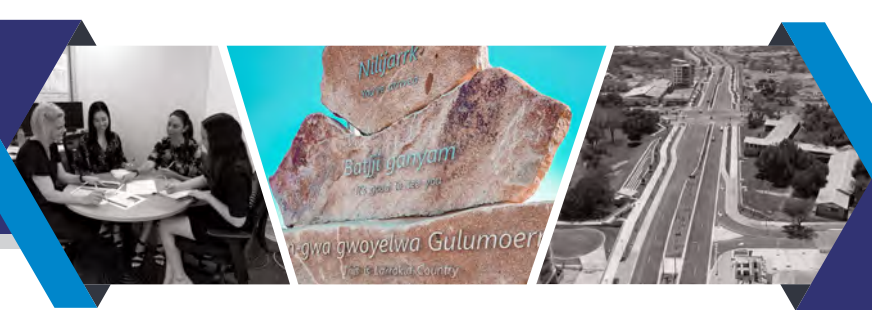
- shade structures and extensive landscaping using native trees placed strategically around the Alice Springs CBD to assist in developing cooler pathways for pedestrians

- upgrades to streetlights to brighter LED lights within the CBD with additional lights and CCTV cameras being installed to light up Billy Goat Hill, Trevor Reid Park, Stott Terrace Bridge and Leichhardt Terrace and CCTV installed at Todd Street
- constructing a large shaded space on Leichhardt Terrace
- extensions to the network of pedestrian and cyclist wayfinding routes into the CBD from the heritage area south of the CBD and from the train station.

WATARRKA NATIONAL PARK VIEWING PLATFORM

Upgrades to the Watarrka National Park were completed in 2019, including a new park entrance sign, an award-winning Walks Safety Information shelter and a new viewing platform at the end of Kings Creek. The platform was constructed after the original platform was destroyed in a rock fall and features bronze sculptures developed by Alice Springs artist Pip McMannus. The sculptures depict animals chosen by the Traditional Owners and reference their cultural story and Aboriginal name. The Creek Walk and new platform provide an easy and comfortable option for people who may not have the time or physical capacity to undertake the six kilometre Rim Walk, or who arrive at Watarrka on a day when weather conditions may be too hot to safely undertake the Rim Walk.





Lands and Planning

ALICE SPRINGS REGION

KILGARIFF STAGE 2

Kilgariff Estate is located nine kilometres south of the Alice Springs CBD and provides affordable land for future residents, including first home buyers.

In 2019–20 the department released 11.6 hectares of Crown land to the Land Development Corporation to develop Stage 2 of Kilgariff.

Stage 2 of Kilgariff will provide new residential lots and support a continued supply of affordable housing lots in the Alice Springs market.

The Land Development Corporation expects construction to begin in January 2021 with the first titled lots due to be completed in mid-2021. Lots will be available for purchase off the plan by the end of 2020.

INDUSTRIAL LAND ALICE SPRINGS

The department undertook an Industrial Land Needs Assessment in 2019 to determine community and industry requirements for industrial land.

This investigation will inform the planning to develop industrial land to support economic development in Alice Springs into the future.

FLOOD MITIGATION ALICE SPRINGS

The Alice Springs Flood Mitigation Advisory Committee released its report in 2017. A key recommendation of the committee's report was to construct strategically located detention basins in the upper catchment of the Todd River to reduce the impacts of flooding in Alice Springs, following the outcome of digital flood modelling and an analysis of the associated costs and benefits.

The department has undertaken significant hydrological investigations to inform a flood mitigation options assessment of structural mitigation measures. The department is currently assessing the detail of these measures.

The department will be consulting with the community in 2020–21 regarding the outcomes of the digital flood modelling and structural mitigation options assessment.



Kilgariff Stage 2

STRATEGY, POLICY AND LEGISLATION



The Strategy, Policy and Legislation division provides high level strategic and policy advice to the Northern Territory Government and is responsible for developing and implementing strategic policy. The division, which is made up of two units, delivers strategic policy advice and the legislative reform program for the Department of Infrastructure, Planning and Logistics.

STRATEGIC POLICY

The Strategic Policy unit provides strategic advice to the Northern Territory Government by developing strategic policy and plans in consultation with stakeholders.

The unit develops and provides input into Government-wide initiatives, submissions and reports on major policies, strategies and reforms, including conducting relevant research and analysis.

The unit supports the Minister for Infrastructure, Planning and Logistics at the Transport and Infrastructure Council and advocates for the Northern Territory's position through national forums, including Heavy Vehicle Road Reform, Land Transport Market Reform, National Land Freight Strategy Working Group, National Road Safety Strategy Working Group and Austroads' Taskforces.

In addition, the unit is responsible for:

- developing and implementing road safety policy
- conducting assessments and analysis
- developing policy and programs for active transport and regional and remote aviation

- developing and contributing to Government-wide policy and submissions.

LEGISLATION AND REFORM

The Legislation and Reform unit provides legislative and policy advice, inputs into lands and building legislation administered by the department and assists divisions seeking legal advice and statutory interpretation of issues.

The unit reviews and amends transport legislation to ensure legislative frameworks are streamlined, relevant, contemporary and meet appropriate standards, including:

- commercial passenger vehicle licensing and regulation services
- road transport regulation
- marine and ports regulatory framework
- traffic safety, vehicle standards and road rules.

The unit develops and implements national and local transport legislative reforms to drive economic and social development and advocates for the Northern Territory's position during the ongoing national legislative review and reform process.

NICK PAPANDONAKIS

**Executive Director,
Strategy, Policy and Legislation**

Nick leads the centralised policy division that provides strategic policy, reform and legislation support across the Department of Infrastructure, Planning and Logistics.

Born in Darwin, Nick has worked in various agencies over a 30-year career in the Northern Territory Government. Working in the transport sector for more than 10 years, he has led reforms in a number of areas, including transport services and planning, road safety and major projects.

Nick has qualifications in business and law.



2019–20 STRATEGIC OBJECTIVES

PRIORITY: Long-term planning that integrates community needs with industry best practice

Actions

Deliver the Territory-Wide Logistics Master Plan.
 Road Safety Policy, Planning and Implementation.
 Climate Change, Renewable Energy and Energy Policy.
 Electric Vehicles Discussion Paper - Preparing the Northern Territory for Electric Vehicles.

Lead Implementation of the National Remote and Regional Transport Strategy.
 Transport and Infrastructure Council (TIC).
 Land Transport Market Reform.

PRIORITY: Deliver innovative, well-regulated, safe and sustainable services

Actions

National Transport Commission (NTC) – Heavy Vehicle Charges.
 Sustainable and Active Transport Policy and Programs.
 Cycling Policy and Planning and Cycle Path Program.
 Remote / Regional Aviation (Air services and Aerodromes).
 Ayers Rock Airport Lease.
 Centre-run Air Service.
 Provide a Secretariat Service for local and national working groups and draft briefing papers for:

- Remote Areas Consultative Group
- NTC
- Road Transport Committee Working Group
- Road Safety Executive Group and Implementation Working Groups
- Austroads Taskforce Groups
- finalise two tranches of priority transport legislation amendments to support a safe, efficient and sustainable transport system that meets community needs.

Participate in national forums and on working groups and input to policy papers including:

- TIC
- Australian Government
- Council of Australian Governments (COAG)
- Austroads
- Office of the National Rail Safety Regulator
- National Maritime Safety Regulator
- National Heavy Vehicle Regulator
- National Transport Commission
- Agriculture Council.

Coordinated the department's requirement for legal services.
 Reviewed Steer Axle Mass Policy.
 Continued input into the review of the National Heavy National Law.
 Delivered the department's legislative reform program to ensure legislation is relevant, contemporary and streamlined to reduce regulatory burden, internal and external to the department, including:

- participating in the Australian Road Rules (ARR) and Australian Vehicle Standards maintenance groups
- amending the *Ports Management Act 2015* and Regulations
- amending the *Traffic Act 1987* to implement the Towards Zero Road Safety Action Plan action to introduce a Blood Alcohol Content limit for supervising drivers
- amended the Australian Road Rules to permit lane filtering for motorcyclists, implement a one metre overtaking distance for cyclists, increased penalties for mobile phone usage while driving and other amendments
- amended 11 pieces of legislation, primarily as a consequence of the repeal of the *Motor Vehicle Standards Act 1989 (Commonwealth)* and its replacement by the *Road Vehicle Standards Act 2018 (Commonwealth)*

Worked with the NTC, Australian and state and territory jurisdictions to change driver laws and develop a safety assurance system to enable the safe deployment of automated vehicles (AVs) into Australia.

Highlights and Achievements

TERRITORY-WIDE LOGISTICS MASTER PLAN AND NATIONAL FREIGHT AND SUPPLY CHAIN STRATEGY

Released in June 2020, the Territory-Wide Logistics Master Plan (Master Plan) provides the Northern Territory Government's vision for the transport and logistics sector – A safe, reliable and efficient freight and logistics network – which underpins and drives the Northern Territory's future economic and social development.

The Master Plan was developed by the department to complement the Economic Development Framework, the Infrastructure Strategy and the 10 Year Infrastructure Plan. It identifies 53 key actions relating to four priority areas for the Northern Territory:

- Targeted Infrastructure Investment

- Integrated Logistics and Land Use Planning
- Supply Chain Positioning
- Regulation and Safety Improvements.

The purpose of the master plan is to facilitate increasing freight and logistics connections and capacity that capture both international and domestic trade for the Northern Territory, while ensuring the Territory is best placed to capitalise on these opportunities.

It ensures the Territory can deliver reliable freight networks through long-term infrastructure planning and investment, and to provide an evidence based policy and regulatory framework.

Developing the master plan included in-depth consultation with targeted industry stakeholders, including representatives from various transport and logistics operators, peak industry bodies and local government councils.

ELECTRIC VEHICLES

Electric vehicles (EVs) have the potential to reduce greenhouse gas emissions, support electricity grid management and reduce transport costs. The introduction of lower cost EVs into Australia over the next few years is expected to rapidly increase uptake.

To plan for an increased uptake of EVs, the Northern Territory Government is developing an Electric Vehicle Strategy and Implementation Plan. As a first step, an EV Discussion Paper was developed for consultation during 2019 – Preparing the Northern Territory for Electric Vehicles. The EV Discussion Paper was released on 21 October 2019 and the consultation period closed on 17 November 2019.

There was a very positive community response to the EV Discussion Paper and during the consultation period:

- there were 802 visits to the EV Discussion Paper 'Have Your Say' website
- the EV Discussion Paper was downloaded 351 times
- 195 survey responses were completed
- 201 written submissions were received through the survey
- 53 comments were made on the department's Facebook post.

Feedback on the EV Discussion Paper is helping to develop an EV Strategy and Implementation Plan, which the Northern Territory Government is expected to consider in late 2020.





SUPER TUESDAY BIKE COUNT 2019

4105

BIKE TRIPS ACROSS THE NT DURING THE 2HR COUNT



RAPID CREEK BRIDGE: THE HIGHEST NUMBER OF BIKES



75

SITES COUNTED BY VOLUNTEERS



HIGHEST AVERAGE FEMALE PARTICIPATION:

40%

SUPER TUESDAY BIKE COUNT 2019

Every year the department participates in an annual visual bike count to help plan and manage the Northern Territory's urban bike networks. The bike count is coordinated by the Bicycle Network and is undertaken across northern Australia in September. In 2019, 74 sites were counted by volunteers on major bike routes in Darwin, Palmerston, Katherine, Tennant Creek and Alice Springs.

The 2019 survey results indicated that:

- there were over 4000 bike trips across the Northern Territory during the two hour count period
- the Rapid Creek Bridge in Darwin recorded the highest number of bikes in 2019
- compared with 2018, there was an overall increase in bike trips in Darwin, Palmerston, Katherine and Tennant Creek
- Katherine recorded the highest average female participation rate of 40 per cent
- several sites in Darwin and Alice Springs recorded greater than 50 per cent female riders.

The Northern Territory's average female participation rate of 30 per cent is greater than the national average of 25 per cent female participation.

CONTINUATION OF THE CENTRE-RUN AIR SERVICE

Following a competitive Request for Proposal process the Northern Territory Government entered into an agreement with Airnorth for the ongoing operation of the Centre-run air service for an 18-month period.

This will see the Northern Territory Government's continued support for this important connection between Darwin, Katherine, Tennant Creek and Alice Springs.

ROAD SAFETY

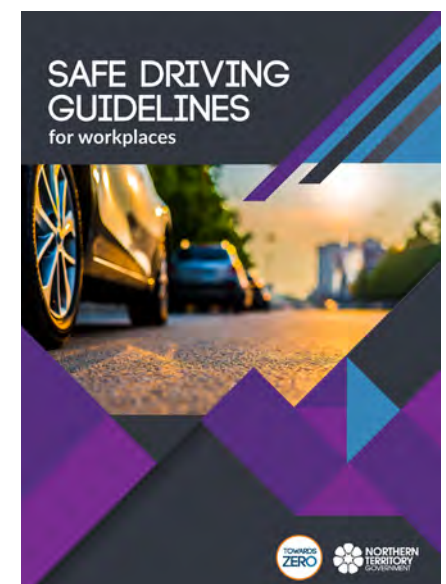
In February 2020, the department provided a response to the Australian Government House of Representatives and Senate appointed Joint Select Committee on Road Safety. The committee was required to report on:

- road safety issues including the effectiveness of existing road safety services and programs
- the impact of road trauma, opportunities to integrate

safe system principles

- recommendations for the role of the Office of Road Safety.

The submission also outlined the Northern Territory context for road safety issues and that every fatal and serious road crash has an ongoing and devastating impact on families and the community. The Northern Territory continues to address the most fundamental road safety issues such as drink driving, wearing a seatbelt and speeding. These are all areas where other jurisdictions have made significant progress, however, they remain a challenge in the Northern Territory, particularly in our regional and remote areas.



STRATEGY, POLICY AND LEGISLATION



TRANSPORT LEGISLATION AMENDMENT BILL 2019

The Transport Legislation Amendment Bill 2019 amended the four following pieces of legislation to remedy a number of issues that hinder the effective operation of the law:

- *Control of Roads Act 1953*
- *Motor Vehicles Act 1949*
- *Traffic Act 1987*
- *Traffic Regulations 1999*.

The issues were identified by the department, NT Police, Fire and Emergency Services, Northern Territory Coroner and the Australian Medical Association.

The amendments improve road safety, enhance police enforcement, provide for the exchange of information to fulfil statutory obligations, reduce red tape and provide certainty where the legislation was unclear.

A key amendment implemented a Blood Alcohol Content limit for supervising drivers – another Towards Zero Road Safety Action Plan action.

This Bill was passed in the Legislative Assembly on 17 October 2019.

PORTS LEGISLATION AMENDMENT BILL 2019

The Ports Legislation Amendment Bill 2019 amended the *Ports Management Act 2015* and *Ports Management Regulations 2015* in response to two separate reviews of the legislation:

- a general review of the *Ports Management Act 2015* and *Ports Management Regulations 2015* to assess operational efficiency of the legislation
- the 2018 Utilities Commission's *Ports Access and Pricing Review* to assess the effectiveness of the access and pricing regime.

The legislation was amended to improve its operational efficiency and address a number of safety related issues for wrecked vessels and vessels that pose a threat to people, property, commercial shipping or the environment. It also improves the ability of the Utilities Commission to regulate access to port facilities by users and potential users of the Port of Darwin (and any other designated port in the future).

The Bill was passed in the Legislative Assembly on 24 June 2020.

TRANSPORT LEGISLATION AMENDMENT BILL 2020

The purpose of this Bill was to make amendments to 11 pieces of legislation, primarily as a consequence of the repeal of the *Motor Vehicle Standards Act 1989 (Commonwealth)* and its replacement by the *Road Vehicle Standards Act 2018 (Commonwealth)*.

The New Commonwealth Law will regulate the first provision of road vehicles to the Australian market. These amendments ensure that current, nationally consistent arrangements relating to registering vehicles, driver licence classes, regulating vehicle standards, and providing motor accident compensation can continue in the Northern Territory upon commencement of the New Commonwealth Law.

The Bill also makes technical consequential, maintenance and drafting style amendments to related provisions, to ensure they are clear, effective and remain aligned with local objectives and national approaches.

This Bill was passed in the Legislative Assembly on 23 June 2020.



NATIONAL TRANSPORT REGULATORY REFORM

The Strategy, Policy and Legislation division coordinated a Northern Territory Government submission to the Productivity Commission's Draft Report into National Transport Regulatory Reform. The submission outlined the Northern Territory Government's support for the broad strategic intent of the three national

regulators (heavy vehicles, rail safety and marine safety) and the concept of a risk-based approach to regulation that supports productivity and achieves real safety outcomes. The submission provided the Northern Territory Government's position on a number of the Productivity Commission's findings, recommendations and information requests.

In cooperation with the Motor Vehicle Registry and Business

Support information technology staff, the department implemented regulation amendments, systems changes and new operational procedures to remove the requirement for heavy vehicles to display registration labels. It also introduced the ability for Northern Territory heavy vehicle operators to have National Heavy Vehicle number plates on their vehicles.



STRATEGY, POLICY AND LEGISLATION KEY PERFORMANCE INDICATORS

Key Performance Indicators	2018-19 Actual	2019-20 Budget	2019-20 Estimate	2019-20 Actual	2020-21 Budget
Policy advice measured by stakeholder satisfaction	94%	90%	90%	95%	90%

STRATEGY, POLICY AND LEGISLATION



2020–21 PRIORITIES

- Deliver the department's legislative reform program to ensure legislation is relevant, contemporary and streamlined to reduce regulatory burden, internal and external to the department.
- Review the *Control of Roads Act 1953*.
- Finalise the Road Transport Fatigue Management Guide.
- Re-commence Heavy Vehicle Bill / Traffic Safety Bill (Cognate).
- Review and adopt as appropriate Vehicles Standards Rules Amendment Packages.
- Finalise review of the NT Livestock Loading Scheme.
- Amend the Traffic Regulations to implement annual Administrative Regulation Amendments:
 - heavy vehicle registration fees and charges
 - indexation of the heavy vehicle number plate fee.
- Finalise two tranches of priority transport legislation amendments to support a safe, efficient and sustainable transport system that meets community needs.
- Amend the *Traffic Act 1987* to create an offence for careless driving causing death and serious injury.
- Finalise development of a Repeat Offender Regime for the Northern Territory Government's consideration.
- Finalise the review of the Alcohol Ignition Lock program.
- Continue to provide input to the review of the Heavy Vehicle National Law.
- Continue to participate in the national reform of driver laws and a safety assurance system for the safe development of automated vehicles.



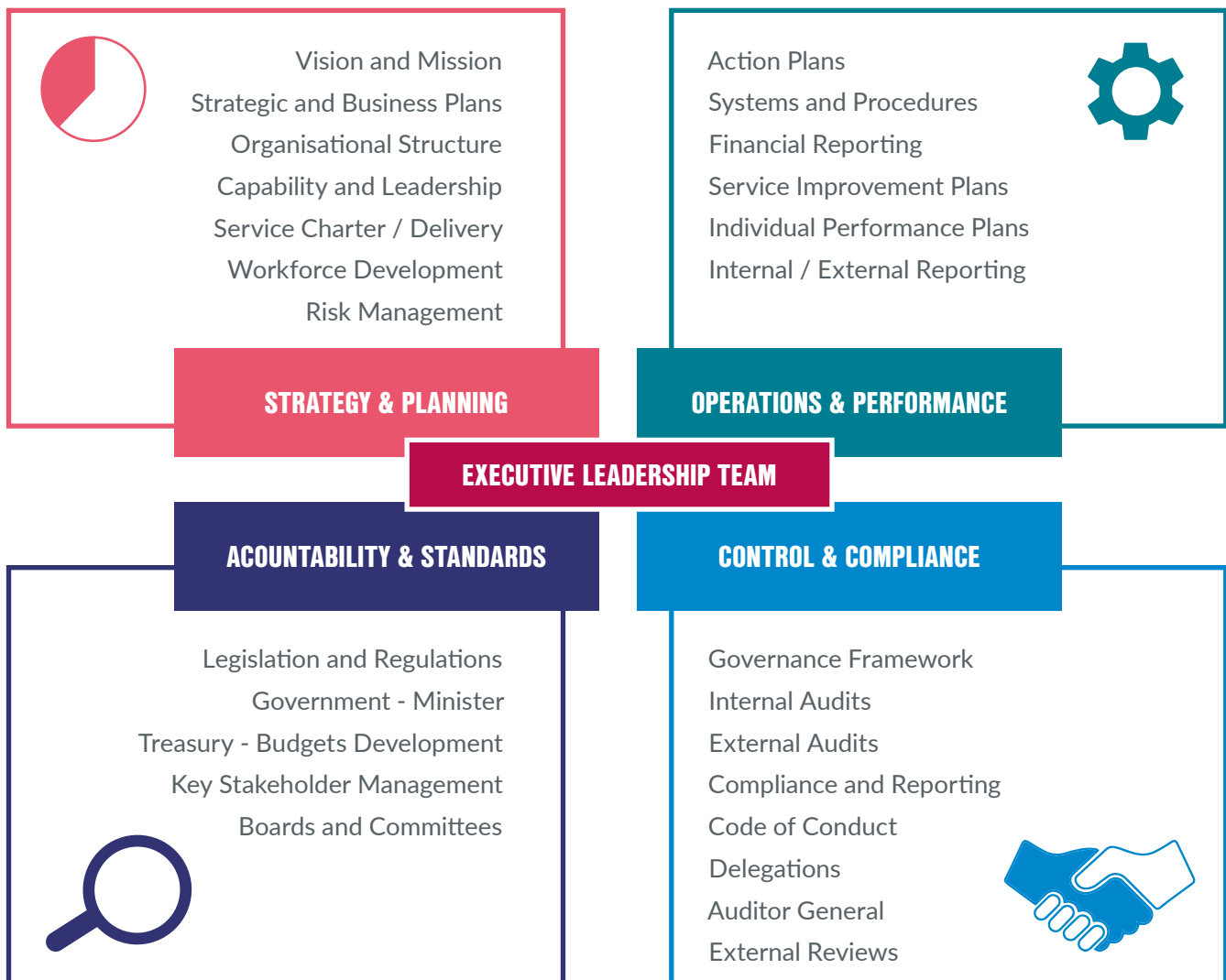
CORPORATE GOVERNANCE

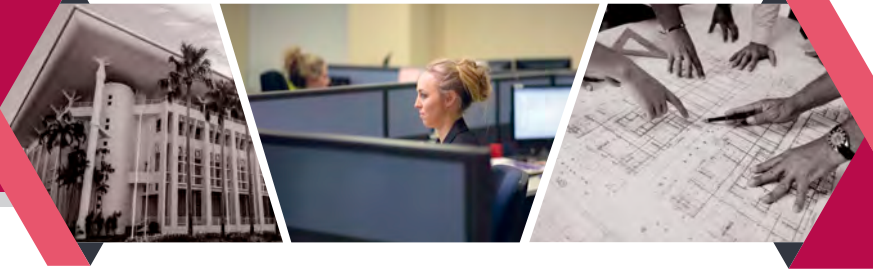


GOVERNANCE FRAMEWORK

Good corporate governance refers to the systems that control an organisation, how it operates and the mechanisms by which it and its people are held to account.

The Department of Infrastructure, Planning and Logistics' governance framework has been developed to guide the actions of individuals by providing clarity and direction about appropriate behaviour and decision making. Governance is underpinned by our accountability, planning, performance and compliance activities.





ACCOUNTABILITY AND STANDARDS

As a public sector organisation, the department's Chief Executive is required to meet operating and reporting requirements specified in the *Public Sector Employment and Management Act, Financial Management Act and Information Act.*

The Chief Executive is supported by the Executive Management Board and Executive Leadership Team to provide leadership and direction to the department. This section of the annual report describes the governance structures that operated during the year, along with a description of their achievements and forthcoming priorities.

EXECUTIVE BOARDS AND COMMITTEE

Executive Management Board

The Executive Management Board supports the Chief Executive to deliver Government priorities by providing leadership, strategic direction and guidance to ensure the department is responsive to changing community and business needs.

The Executive Management Board meets on a weekly basis.

Membership as at 30 June 2020

Members	Position
Andrew Kirkman (Chair)	Chief Executive
Leah Clifford	Deputy Chief Executive
John Harrison	General Manager Infrastructure, Investment and Contracts
Louise McCormick	General Manager Transport and Civil Services
Nick Papandonakis	Executive Director Strategy, Policy and Legislation
Tegan Berg	Director Executive Services
Fotis Papadakis	Chief Financial Officer

2019–20 Achievements

- Ongoing Budget review and management including oversight of a Zero Based Budget exercise.
- Reviewing departmental performance reporting.
- Cross agency and local Government collaboration on current and emerging priorities, projects and tasks.
- Management of the department's emergency response to COVID-19.

ACCOUNTABILITY AND STANDARDS

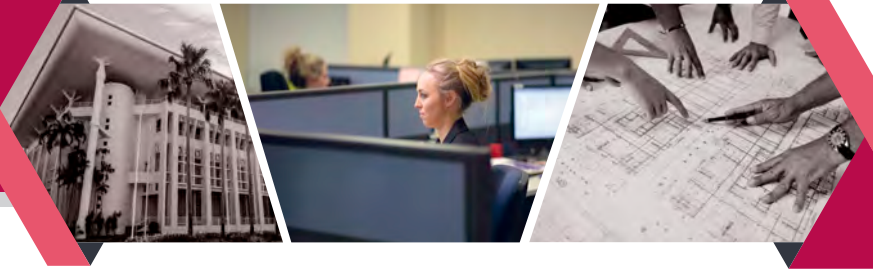
EXECUTIVE LEADERSHIP TEAM

The role of the Executive Leadership Team is to assist the Chief Executive to oversee and manage strategic, compliance, regulatory and governance matters of the department. The Executive Leadership Team has a performance monitoring and advisory role that encompasses considering, discussing and approving strategies, initiatives and issues that impact on divisions or the department as a whole. Under the Work Health and Safety Framework, the Executive Leadership Team act as the Work Health and Safety Steering Committee and monitor activity and issues arising from WHS Worksite Committee.

The Executive Leadership Team meets on a monthly basis.

Membership as at 30 June 2020

Members	Position
Andrew Kirkman (Chair)	Chief Executive
Leah Clifford	Deputy Chief Executive
John Harrison	General Manager Infrastructure, Investment and Contracts
Louise McCormick	General Manager Transport and Civil Services
Nick Papandonakis	Executive Director Strategy, Policy and Legislation
Tegan Berg	Director Executive Services
Fotis Papadakis	Chief Financial Officer
Bruce Michael	Executive Director Transport Planning
Mark Meldrum	Executive Director Land Services
Robert Pemble	Executive Director Civil Services
Simon Saunders	Executive Director Transport Safety and Services
Glen Brady	Executive Director Building Services
Christophe Grumelart	Executive Director Housing and Strategic Projects
Belinda Townsend	Chief Procurement Officer
Glenda Thornton	Director Process Reform
Doug Lesh	Senior Director Planning
Sarah Fairhead	Senior Director Southern Region
Claire Brown	Senior Director Northern Region
Darcy Dunbar	Regional Director Tennant Creek
George Hutchinson	Regional Director Nhulunbuy
Invitees	Position
Sandra Butcher	Director HR Services (Department of Corporate and Digital Development, Enterprise Corporate Services) (DCDD, ECS)
Toni Blair	Senior Director Business Connections, DCDD ECS



The Executive Leadership Team provides governance and leadership to a number of committees that support our key objectives and purpose. This relationship is identified in the figure below.



2019–20 Activities

- Regularly monitored reporting on the department’s budget and financial performance, staffing, workforce development, work health and safety, information technology and records management, audit and risk management activities.
- Quarterly agency performance reporting.
- Reviewing and endorsing corporate policy.
- Endorsement of the DIPL health and wellbeing program.
- Briefings and presentations on:
 - Safe Driving Guidelines
 - *Environment Protection Act 2019*
 - Business Intelligence Reports
 - Infrastructure Centralisation
- Process Reform and Customer Experience Improvement
- Activities in the Road Reserves Guidelines
- Mapping the Future – Gunn Point
- Environment Legislation.
- Travelled to Katherine for a regional meeting.

ACCOUNTABILITY AND STANDARDS

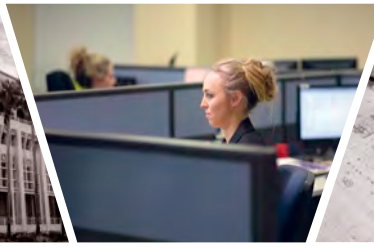
AUDIT AND RISK MANAGEMENT COMMITTEE

The Audit and Risk Management Committee (ARMC) was established to ensure the Chief Executive has clear, comprehensive, independent advice on the effectiveness of the department's governance structures, systems and processes. The ARMC is empowered to investigate any relevant matter with unrestricted access to department records, facilities and personnel. It has the authority to engage independent counsel as it deems necessary, to effectively discharge its duties.

Membership as at 30 June 2020

Members	Position	Department
Graham Symons (Chair)	External	
Leah Clifford	Deputy Chief Executive	Department of Infrastructure, Planning and Logistics
John Harrison	General Manager Infrastructure, Investment and Contracts	Department of Infrastructure, Planning and Logistics
Louise McCormick	General Manager Transport and Civil Services	Department of Infrastructure, Planning and Logistics
Keith Fernandez	Executive Director Corporate Services	Department of Local Government, Housing and Community Development
Observers	Position	Department
Tegan Berg	Director Executive Services	Department of Infrastructure, Planning and Logistics
Fotis Papadakis	Chief Financial Officer	Department of Infrastructure, Planning and Logistics
Julie Crisp	NT Auditor-General	NT Auditor-General's Office
Petra Holgate (Secretariat)	Executive Officer - Committees and Projects	Department of Infrastructure, Planning and Logistics

Karen Elligett, Executive Director Governance and Government Relations, Department of Local Government, Housing and Community Development resigned from the Committee in May 2020 after four years of service.



2019–20 Achievements

- Four meetings convened for the 2019–20 year.
- Providing feedback on the implementation of the department's:
 - o enterprise risk management framework
 - o risk register
 - o providing feedback on the performance of internal audit.
- Received presentations on the department's divisional risks.

2020–21 Priorities

- Oversee and provide advice (where required) on department audit and risk activities including:
 - o annual audit program
 - o past and current audit recommendations
 - o key governance matters.

ACCOUNTABILITY AND STANDARDS

BUSINESS INNOVATION AND IMPROVEMENT COMMITTEE

The Business Innovation and Improvement Committee (BIIC) is responsible for strategic oversight, governance, guidance and support for the delivery and management of innovation and continuous improvement initiatives throughout the Department of Infrastructure, Planning and Logistics (DIPL).

The committee was previously known as the 'Technology and Innovation Committee' however the centralisation of Government's information and technology functions into the Department of Corporate and Digital Development (DCDD) presented an opportunity for DIPL (in partnership with DCDD) to review its information and technology governance, policies, procedures and innovative direction.

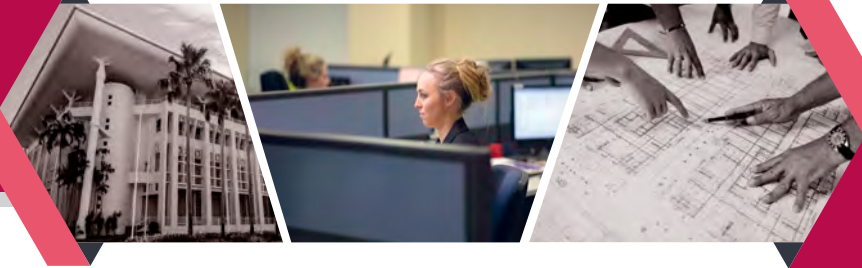
This review included reassessing the purpose of the Committee to ensure it not only supports governance and technology, but is aligned with the department's focus on business improvement and provides a central point for customer experience and service improvement initiatives.

The review resulted in the 'Technology and Innovation Committee' being rebadged as the 'Business Innovation and Improvement Committee'.

2 BIIC meetings were convened for the 2019–20 year.

Membership as at 30 June 2020

Members	Position	Division
Leah Clifford (Chair)	Deputy Chief Executive	Lands and Planning
Fotis Papadakis	Chief Financial Officer	Corporate Services
Richard Smith	Senior Director Land Information	Lands and Planning
Phillip Rudd	Director NT Land Information Systems	Lands and Planning
Glenda Thornton	Director Process and Reform	Transport and Civil Services
Claire Manalo	A/Director Motor Vehicle Registry	Transport and Civil Services
Jo Cruickshank	Senior Policy Analyst	Strategy, Policy and Legislation
Fiona Le	Executive Officer	Infrastructure, Investment and Contracts
Toni Blair	Senior Director Business Connections	DCDD
Karen Weston	Chief Information Officer	DCDD
Brian Schmid	Digital Director	DCDD
Melissa Chudleigh (Secretariat)	Executive Project Manager	Lands and Planning



CONSULTATIVE COMMITTEE

The Consultative Committee was initially established in September 2016 to consult with unions on significant changes arising from the Machinery of Government changes to form the Department of Infrastructure, Planning and Logistics. The committee's ongoing role is to consult about significant matters and manage change. The Committee is chaired by the Chief Executive and Deputy Chief Executive includes departmental representatives, union officials and union delegates. In late 2019, the Committee's focus was on the Centralisation of Infrastructure Functions and Corporate Services Reforms. The Committee convened three times during this period.

Membership as at 30 June 2020

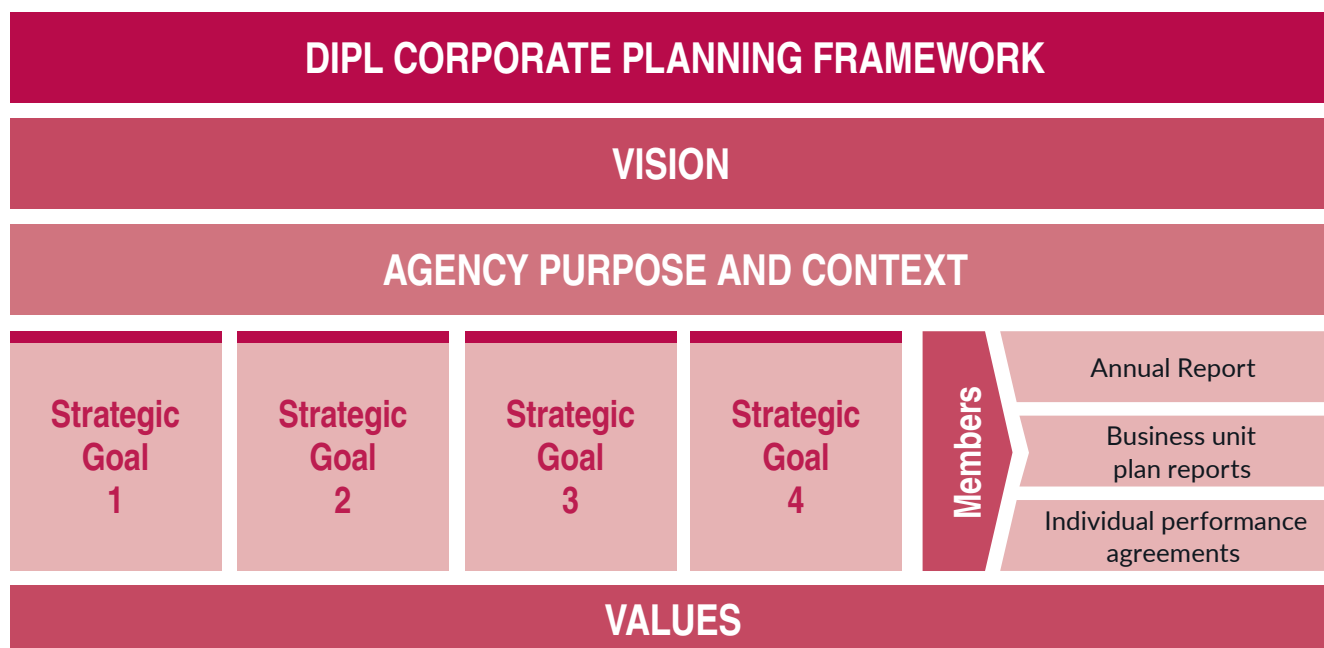
Members	Position
Andrew Kirkman (Chair)	Chief Executive
Leah Clifford (Deputy Chair)	Deputy Chief Executive
John Harrison	General Manager Infrastructure, Investment and Contracts
Adam Walding	Executive Director Infrastructure Planning and Relationship Management
Hayley Comley	Change Management Coordinator
Fotis Papadakis	Chief Financial Officer
Sandra Butcher	Director HR Services, DCDD ECS
Department Representatives	
Chris Allinson	Australian Manufacturing Workers Union (AMWU) Union Delegate
Frank Spencer	AMWU Union Delegate
Feroz Mohamed Ibrahim	Community and Public Sector Union (CPSU) Union Delegate
Robert Haakmeester	CPSU Union Delegate
Union Representatives	
Lucas Hemsley	CPSU Organiser
Lloyd Pumpa	AMWU Organiser

REGULATORY AND LEGISLATIVE ADVISORY BOARDS AND COMMITTEES

Regulatory and legislative advisory boards and committees are listed in the appendices.

STRATEGY AND PLANNING

Creating links between our priorities and operational delivery



CORPORATE REPORTING FRAMEWORK

The corporate planning framework links our vision with the Department of Infrastructure, Planning and Logistics' purpose and context. The framework provides links to annual performance reporting and is underpinned by accountabilities and values.

We translate our priorities and actions from divisional plans into business unit plans and then into individual performance plans for each member of our team.

The department's annual report assesses our performance against our priorities and is linked to our budget position as reported in Budget Paper 3.

DIPL STRATEGIC PLAN 2018–21

The DIPL Strategic Plan 2018–21 defines the department's vision and guides our activities and actions. It reflects the Northern Territory Government's priorities and the ways in which our department contributes to those overarching goals.

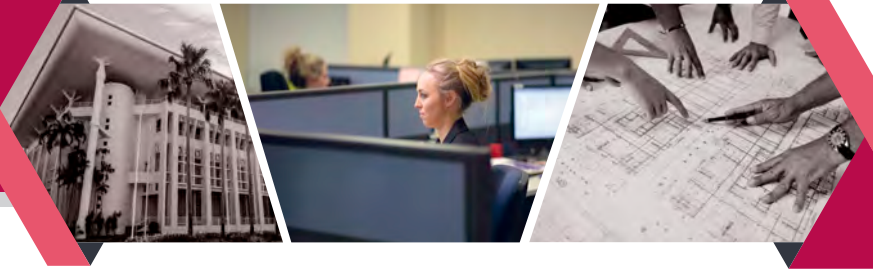
The department's four priorities are:

Priority 1: Long-term planning that integrates community needs and industry best practice.

Priority 2: Deliver the Territory's Infrastructure Program and maintain it's Infrastructure Portfolio.

Priority 3: Deliver innovative, well-regulated, safe and sustainable services.

Priority 4: Create an organisation with the values, capacity and capability to deliver effective services.



OPERATIONS AND PERFORMANCE

Monitoring operations and performance through planning and regular reporting.

OPERATIONAL PLANS

Work units use annual operational plans to outline priority projects and focus areas for the year ahead. General Managers and Executive Directors use these plans to report on and monitor divisional performance using an Agency Performance Report that is tabled at Executive Leadership Team meetings on a monthly basis.

SYSTEMS AND PROCEDURES

The department uses online forms and systems to streamline internal business processes. These systems are used for processing approvals related to procurement, finance, invoicing, accounting, credit cards, recruitment, employment and travel.

FINANCIAL REPORTING

The Finance and Office Services unit regularly reports to the Chief Executive, Executive Management Board, Executive Leadership Team, General Managers,

Executive Directors and Directors on departmental and divisional financial performance. The suite of monthly finance reports includes:

- detailed reporting on the department's financial position
- expenditure at department and divisional levels
- monitoring of capital works, repairs and maintenance and minor new works spending.

INTERNAL/EXTERNAL REPORTING

As a public sector agency, the department is required to prepare a variety of reports for external reporting purposes. The annual report is one of the department's key performance reports, in addition to information included in budget papers and financial reports prepared for the public sector by the Department of Treasury and Finance. The department also submits information for inclusion in the State of the Service Report prepared by the Office of the Commissioner of

Public Employment. Internal reporting is focused on preparing monthly reports for the Executive Leadership Team. These reports include reports on financial performance, staffing, procurement, travel, fleet, freedom of information, information technology (IT) projects, risk and audit and work health and safety. These reports are reviewed regularly and modified to enhance readability or to add or amend the type of information presented.

CONTROLS AND COMPLIANCE

Ensuring adequate internal controls are in place and monitoring compliance with those controls.

MONITORING PERFORMANCE AND RISKS THROUGH AUDITS AND REVIEWS

The quality of our control systems is monitored as part of The Divisional Plan. Internal and external audits, performance audits, financial statement audits and assurance reviews are conducted to determine the accuracy and reliability of information and provide:

- an independent assessment of selected areas of the department
- an assurance about public sector financial reporting, administration and accountability.

The department completed four internal audits during 2019-20 and the Northern Territory Auditor-General conducted seven audits and reviews.

INTERNAL AUDIT AND RISK MANAGEMENT

Internal audit is a key pillar of governance in the department and a valuable tool to manage risk effectively. Internal audit is

a service function that provides key stakeholders with a range of risk-based activities to assess whether the department is operating satisfactorily. It also enables the department's Audit and Risk Management Committee and Executive Leadership Team to determine if appropriate risk and internal control mechanisms are in place for a strong risk and compliance culture.

The department uses a co-sourced service delivery model. Internal audits are conducted by a combination of in-house staff and a sole service provider managed in-house by the department. This arrangement provides an independent and objective assurance and advisory service to the department as well as assurance to the Chief Executive and the committee that the department's financial and operational controls:

- manage organisational risk
- achieve organisational objectives
- operate efficiently, effectively and in an ethical manner
- assist management to improve business performance.

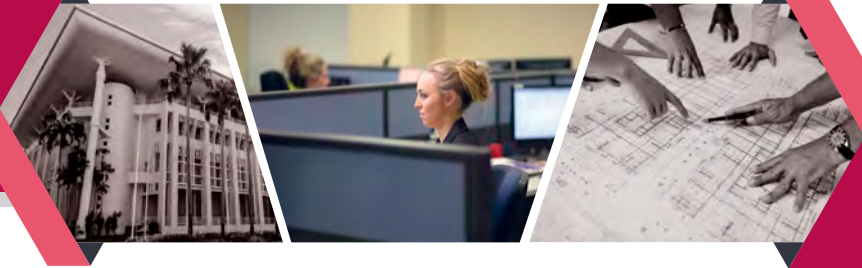
INTERNAL AUDITS

There were four internal audits completed in 2019-20 related to:

- Travel (Remote) Policy Compliance Audit for 2018-19
- Value for Territory Procurement Assurance Program - 1 January to 31 December 2019
- Internal Controls Relating to Invoice Payments - Risk Assessment
- 2020 Cabinet Information Security Measures Annual Compliance.

EXTERNAL AUDITS

External audits play a major role in the way the department is held accountable for its financial, compliance and performance outputs. External audits are conducted by outside entities, usually the Auditor-General of the Northern Territory, however, other providers can be used. The Auditor-General reports directly to the Northern Territory Parliament twice a year and releases reports publicly.



The seven external audits finalised in 2019–20 by the Auditor-General of the Northern Territory were:

- End of Year Review for 30 June 2019
- Financial Acquittals for the financial year to 30 June 2019 for:
 - o Federal Interstate Registration Scheme – Interstate Road Transport Acquittal
 - o Black Spot Program Acquittal
 - o Infrastructure Investment Program Acquittal
 - o Roads to Recovery Acquittal
- Interim Agency Compliance Audit for 2019–20
- Port of Darwin Lease – Performance Management System Audit.

RISK MANAGEMENT

Risk management is an integral part of the management process and incorporates the principles of corporate governance, accountability, communication and strategic alignment.

A DIPL Enterprise Risk Management Framework has been developed. This guides staff in identifying, assessing, treating and monitoring risks at strategic, operational and project level.

FRAUD AND CORRUPTION AWARENESS

The delivery of Fraud and Corruption Awareness training sessions for all departmental staff commenced in September 2019. A total of 53 sessions were conducted with 761 staff attending.

COMPLIANCE AND REPORTING

The department has a number of internal control mechanisms designed to mitigate risks in the workplace (table below).

CODE OF CONDUCT

Through internal training programs such as the corporate induction program and regular communication via department-wide emails, staff are regularly reminded of their responsibility

to act in accordance with the Northern Territory Public Sector Code of Conduct. Where an employee acts in contravention of the Code of Conduct, the department may start disciplinary proceedings.

DELEGATIONS

The Chief Executive delegates certain powers to other employees under the *Financial Management Act*, the *Public Sector Employment and Management Act*, the *Contracts Act* and the *Procurement Act*.

The Chief Executive has established the following delegations:

- Financial delegations
- Human Resources delegations
- Procurement and Contracts delegations.

Business unit delegations include the following delegations operating in business units:

- Land Administration delegations (various Acts)
- Planning delegations (*Planning Act*).

Conflict of interest:	<p>Whether real or perceived, conflicts of interest erode confidence in the integrity of the organisation. Executive Directors and Directors are responsible for ensuring staff declare any conflicts, which are reported to the department's ARMC. In addition all Directors and above make our annual declaration.</p> <p>Seventy (70) declarations of interests were made by departmental officers in 2019–20.</p>
Gifts and benefits:	<p>The department must be open, accountable and its actions defensible when dealing with acceptance of gifts and benefits. Executive Directors and Directors are responsible for ensuring that staff declare any gifts and benefits.</p> <p>Twenty six (26) gifts and benefits declarations were made by departmental officers during 2019–20.</p>
Whistle-blowers:	<p>Staff are regularly reminded that they can report wrongdoing through the <i>Independent Commission Against Corruption Act 2017</i>. The Director Executive Services is the department's 'Nominated Recipient'. Three referrals were made to ICAC regarding the department's officers in 2019–20.</p>

RECORDS AND ARCHIVE MANAGEMENT

The Department of Infrastructure, Planning and Logistics has a complete and robust records and archives framework that meets the requirements of the Northern Territory Records Management Standards and the *Information Act*.

The department holds a range of record sets that are captured, managed and disposed of, or archived, in accordance with the *Information Act 2002 (NT)*. Department record sets include:

- building files
- planning and development applications
- Crown land files
- Place Names
- Government works procurement and projects
- motor vehicle registration and licensing transactions
- administrative files
- survey plans
- transport and traffic management.

ACCESS TO INFORMATION

The *Information Act 2002 (NT)* (as in force 26th March 2020) provides for public access to information held by a public sector organisation.

A total of 23 applications to access information through the *Information Act* were accepted and processed by the department in 2019–20. This is two applications less than the previous year, and the same number received in 2017–18.

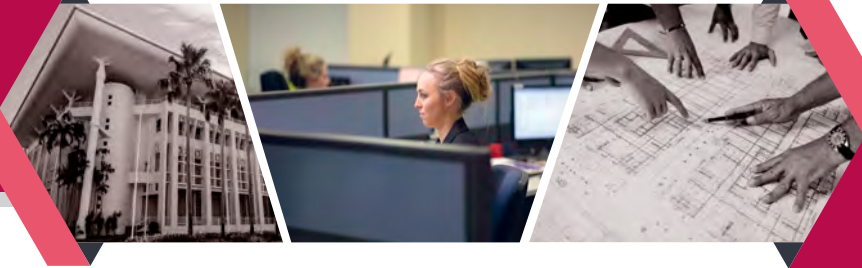
The department received several other requests for Government information during the year, which were able to be provided using standard administrative processes, which is the preferred process where possible.

The department has publications and information available to the public free of charge. These can be found on our website: dipl.nt.gov.au/about.

There is no application fee for personal information. There are search, processing and decision making fees that apply to both applications for Government and personal information.

For more information about freedom of information policies and procedures, visit infocomm.nt.gov.au.





INSURANCE ARRANGEMENTS

Treasurer's Directions (TD) M2.1 Insurance arrangements requires that Northern Territory Government agencies provide information about self-insurance and commercial insurance arrangements, including:

- mitigation strategies and processes employed to reduce the risk for each insurable risk category
- the total number, value and average cost of self-insurance claims for each insurable risk category
- total commercial insurance premium expenditure.

The insurable risk categories are workers' compensation, property and assets, public liability and indemnity.

INSURABLE RISK CATEGORIES AND MITIGATION STRATEGIES, 2019-20

Workers' compensation	The department has a structured work health and safety management system that provides all staff with a range of policies, guidelines, reference material and practical tools to mitigate personal risk and minimise the potential for work-related illness or injury. An AO7 Work Health and Safety (WHS) Consultant was required in March 2019 to provide DIPL staff with expert guidance in managing our WHS risks.
Property and assets	A repairs and maintenance program is in place for property and asset management.
Public liability	Procurement policies and processes ensure contractors and service providers have appropriate credentials and insurances in place. Operational processes and procedures are in place to ensure the timely repair and maintenance of assets to minimise risk clients. Early identification of hazards helps to minimise risk of harm.
Indemnity	Risk assessment is conducted in relation to contracts and agreements. Advice is sought to identify potential issues affecting the department on strategic projects. The department keeps a register of indemnities.

WORKERS' COMPENSATION

There were 12 new claims against the department in 2019-20.

DEPARTMENT WORKERS' COMPENSATION CLAIMS

Status of claims	2019-20
Open claims at the beginning of the report period (1 July 2019)	12
New claims received	12
Claims resolved or closed off	14
Current claims as at the end of the reporting period (30 June 2020)	10

INSURANCE ARRANGEMENTS

INSURED RISKS AND CLAIMS

Workers' compensation	2017-18	2018-19	2019-20
Total value of claims	\$815 183	\$738 274	\$671 212
Number of claims	23	27	24
Average cost of claims active during the financial year	\$35 443	\$27 343	\$27 967

PUBLIC LIABILITY

During 2019-20, the department had \$3667 in approved public liability insurance premiums for the Old Town Hall Ruins in Smith Street, Darwin and the public One Day Walking Tour Event at the Manigurr-Ma Accommodation Village at Howard Springs.

There were no claims made under these policies during the reporting period.

COMMERCIAL INSURANCE EXPENDITURE

	2017-18 Actual \$	2018-19 Actual \$	2019-20 Actual \$
Public liability insurance	\$1 500	\$1 374	\$3 667
Workers' Compensation	\$910 000	\$910 000	\$910 000
Other	\$61 729	\$0	\$0
Total insurance expenses	\$973 229	\$911 374	\$913 667

MOTOR VEHICLE

During 2019-20, 17 vehicles were repaired for damage. A comparison of vehicles damaged over the past four financial years is below.

MOTOR VEHICLE DAMAGE COMPARISON

	2017-18	2018-19	2019-20
Number of vehicles	20	16	17
Value of claims*	\$56 943	\$24 135	\$27 832
Average cost of claim	\$2847	\$1508	\$1 637

Source: NT Fleet *Value of claims includes motor vehicle accident repairs and cost of vehicles written off in accidents.



SHARED SERVICES



SHARED SERVICES

Corporate Services functions, Human Resources and Information Business Systems were centralised into the Department of Corporate Information and Services as part of the Government's Plan for Budget Repair. The remaining functions have split reporting lines to the Deputy Chief Executive, Chief Financial Officer and the Director of Executive Services.

DEPARTMENT OF CORPORATE AND DIGITAL DEVELOPMENT – CORPORATE SERVICES REFORM AND CENTRALISED ENTERPRISE CORPORATE SERVICES

In July 2019, the Corporate Services Reform 3 (CSR3) program began the process to consolidate corporate services across the Northern Territory Public Sector (NTPS) into the Department of Corporate and Digital Development (DCDD).

In addition to the existing shared services, DCDD's Enterprise Corporate Services Division includes seven functional groups – Procurement, Human Resources, Information Management, Data, Digital, Web and Fleet. (Note – Procurement Services for the department remain decentralised).

This is the third major reform of corporate service functions in the Territory public sector, presenting the opportunity to improve efficiency across Government to achieve improved scale, consistency and streamlined operations.

The Enterprise Corporate Services teams are structured and grouped in a Functional Service Model to deliver services to the

whole public sector. Each of the seven functional groups are led by a Functional Lead (Senior Director or Director) reporting to the Chief Operating Officer.

To support the work of functional groups, each agency is assigned a Business Connector, whose primary focus is to work as a strategic business partner and establish links between client agencies and functional groups.

HUMAN RESOURCES

Human Resource (HR) Services promotes best practice in all aspects of HR by providing high level advice and support to staff and management on employee relations and workforce development

INFORMATION TECHNOLOGY (DIGITAL AND DATA SERVICES)

Digital services drive technology capability across the department, providing information and communications technology (ICT) project management and governance services, advice, device management and business systems integration and support to the department.

Data services support evidence-based decision making, performance monitoring, service planning and policy development.

INFORMATION MANAGEMENT

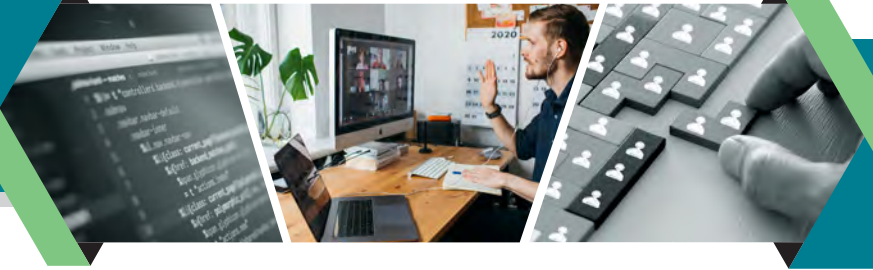
Information Management Services provides a suite of services while maintaining confidentiality and sensitivity, for both digital and hard copy records, to support client agencies to meet their business needs, comply with legislative requirements and achieve best practice standards.

WEB SERVICES

Agency Web Services manage agency internet and intranet websites and provide a service delivery and quality assurance role for client agency web presence needs.

FLEET SERVICES

The Vehicle Management Services work unit provides client agencies with a cost effective fleet management service.



2020–21 PRIORITIES

- Continue to progress centralisation of corporate services.
- Continue to support implementation of the department's Strategic People and Safety plan.
- Implement a contemporary Performance Management Framework and online solution.
- Implement a departmental leadership program to reinforce and enhance leadership capability within the department.
- Continue to deliver in the External Portal Project in partnership with the Motor Vehicle Registry (MVR) to provide secure online self-service facility for motor trades, fleet operators and other Territory business industries.
- Support the transfer of records from across sector agencies to support amalgamating infrastructure resources into the department.
- Continue to support the department to improve compliance with the Payment Card Industry by developing improved processes and systems.
- Continue supporting the department to enhance MVR systems to connect to the national Face Matching Services (One Person One Licence Service).
- Deliver a range of ICT initiatives to enhance organisation effectiveness, including online forms and workflows.
- Support innovation and improvement by re-establishing the department's ICT Governance Committee.
- Continue to monitor the 2020 Employment Program, which includes recruiting graduates, trainees, scholarships and Aboriginal Employment Program participants to suit the department's workforce planning requirements.
- Continue to monitor and review the department's vehicle fleet to improve efficiencies and identify opportunities for consolidation.

SHARED SERVICES

2019–20 STRATEGIC OBJECTIVES

PRIORITY: Quality services that deliver innovative, well-regulated, safe and sustainable services.

Actions

Progressed the centralisation of DCDD, with interim structures implemented across functions.

Supported the Zero Based Budget Project by providing HR data and advice enabling organisational realignment and support to staff and managers.

Prepared and supported implementation of the department's Strategic People and Safety Plan.

Developed a department leadership program to reinforce and enhance leadership capability within the department.

In partnership with the Motor Vehicle Registry (MVR), delivered the External Portal Project to provide a secure online self-service facility for motor trades, fleet operators and other Territory business industries.

Supported the department to enhance MVR systems to connect to the national Face Matching Services (One Person One Licence Service).

Delivered a range of ICT initiatives to enhance organisation effectiveness, including online forms and workflows.

Supported the department to improve compliance with the Payment Card Industry by developing improved processes and systems.

Implemented updated delegations and provided online access to delegations across the department.

Implemented and continued to monitor the 2020 Employment Program, which included recruiting graduates, trainees, scholarships and Aboriginal Employment Program participants to suit the department's workforce planning requirements.

Delivered enhanced video conferencing, collaboration and presentation facilities.

Identified opportunities for technology to streamline business processes.

Increased the number of datasets published in the Northern Territory Government's open data portal.

Finalised the transition of department on-premises ICT systems into the new Government data centre to facilitate re-purposing the Chan building.

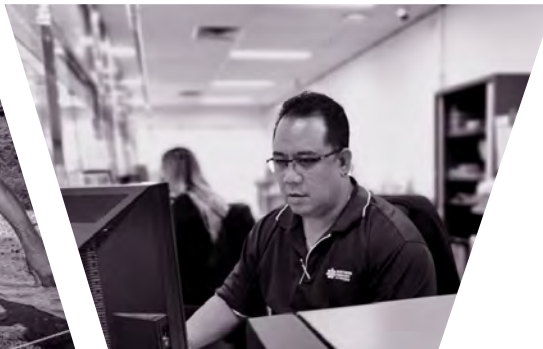
Continued to modernise MVR systems to meet new and emerging requirements and streamline customer interactions.

Continued to review the department's vehicle fleet to improve efficiencies and identify opportunities for consolidation.

Facilitated upgrade and transfer to the whole of sector dataset to improve standardisation of records management.



OUR PEOPLE



OVERVIEW

The capacity of our workforce is critical to achieving our goals as a department.

The Department of Infrastructure, Planning and Logistics continues to be committed to building a contemporary organisation with the values, capacity and capability to deliver effective services that benefit the Northern Territory. The department's people priorities in 2019-20 were to:

- create workplaces that foster innovation and promote excellence, underpinned by a culture of collaboration
- drive new ways of doing business that create efficiencies and innovations to enable agile responses to changes in our environment
- maintain high standards of governance and accountability and ethical standards with a focus on continual improvement on our performance reporting and delivery
- ensure our work sites and working arrangements prioritise the health and safety of our staff, where risks are identified an effectively managed.

STAFFING NUMBERS

Division	2017-18	2018-19	2019-20
	FTE	FTE	FTE
Executive Services	15	19	25
Former Corporate Services	50	57	-
Finance	-	-	19 ¹
Strategy, Policy and Legislation	10	9	10
Lands and Planning	153	153	151
Infrastructure, Investment and Contracts	188	186	251
Transport and Civil Services	324	315	303
Total Full Time Equivalent (FTE)	740	739	759
Total Paid Employees	767	764	781
TOTAL HEADCOUNT	787	782	806

(1) Includes 2 Graduates working across other divisions.

FTE: Full time employees.

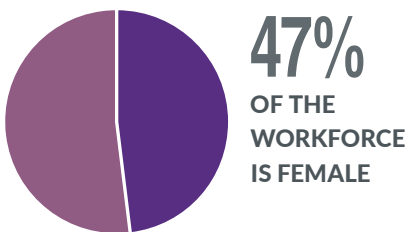
Paid Employees: Employees who have a FTE value greater than 0.

Headcount: Employees, paid and unpaid, who belong to the agency. Head count is the count of physical people so a part time person would count as one.



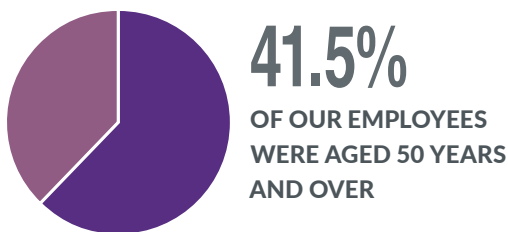
EQUAL EMPLOYMENT OPPORTUNITY

The department is committed to being an inclusive and welcoming organisation. Some of our key statistics include:

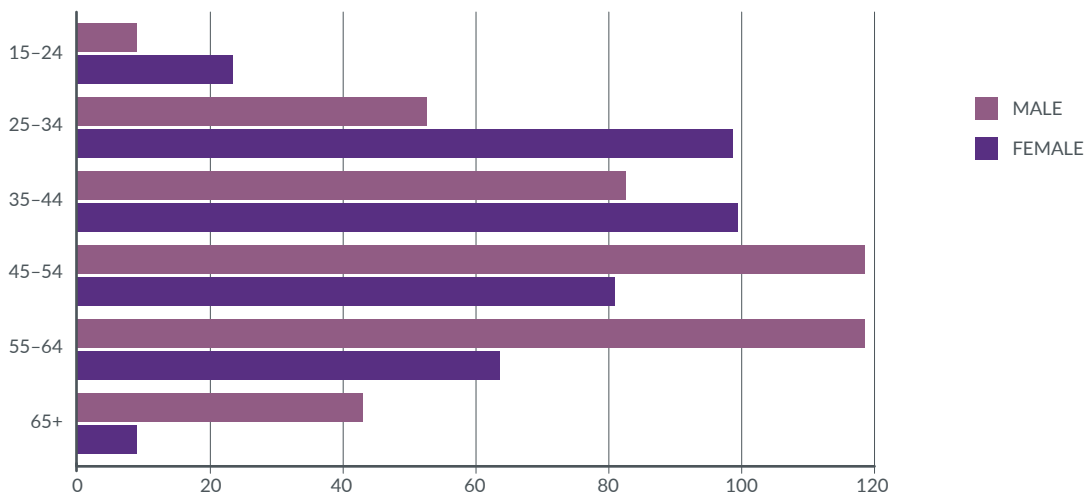


29 WOMEN IN SENIOR
MANAGEMENT ROLES
(SAO2 AND ABOVE)

48 (6%) STAFF IDENTIFY AS
ABORIGINAL EMPLOYEES WITH
FOUR ABORIGINAL
EMPLOYEES IN SENIOR
MANAGEMENT ROLES
(SAO1 AND ABOVE)



AGE DISTRIBUTION OF PAID EMPLOYEES AS AT 30 JUNE 2020



ENCOURAGING DIVERSITY AND FLEXIBILITY



WORK LIFE BALANCE

Flexible work arrangement options are supported by the department as they are a valuable tool to support employees to balance their work and personal commitments. These arrangements also help achieve greater productivity for work units.

In 2019–20, the department supported work life balance for employees by providing a number of flexible working arrangements including:

- 40 employees working part time
- 22 employees took recreation leave at half pay
- two employees purchased additional leave.

Other initiatives available to staff across the department were:

- flexible working hours to accommodate family commitments
- home-based work arrangements
- transition to retirement plans.

HEALTH AND WELLBEING INITIATIVES

The department is committed to providing staff with opportunities to balance work commitments with family, community and cultural responsibilities. To assist with this, the DIPL Employee Wellbeing program has been established to promote health and wellbeing initiatives throughout the year.

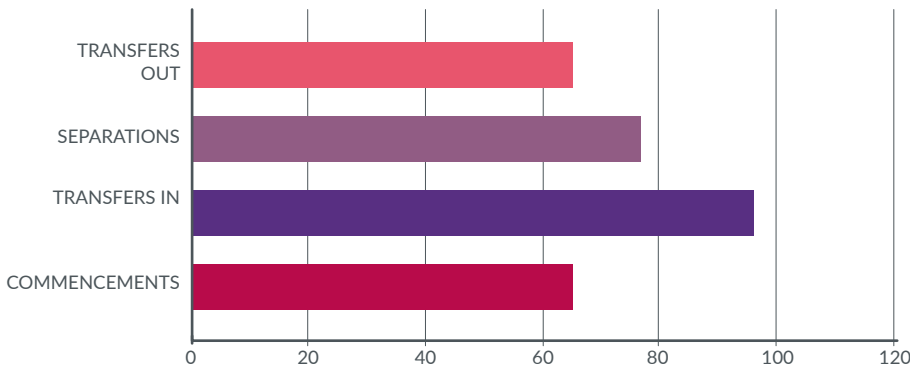
Initiatives for 2019–20 included:

- Flu injections – the department offers free flu vaccinations on an annual basis, with 354 (45%) staff vaccinated

- DIPL 10,000 Steps Tournament – 134 employees took part in the three week challenge to complete 10 000 steps per day
- Calendar of Events to recognise worthwhile charities, days, events and causes is promoted throughout the department. Employees are encouraged to champion events to celebrate the occasion / cause
- Health Insurance – consultants from various health insurers offer one on one meetings with interested employees to discuss their health insurance needs
- Yogalates – a weekly exercise program encourages staff to be more active in their lunch break. Staff arrange and pay for the sessions themselves, which is held in department conference rooms.



COMMENCEMENTS AND SEPARATIONS FOR 2019-20



RECRUITMENT

In the 2019-20 year, 161 employees were recruited and began working with the department, including 65 new Northern Territory Public Sector (NTPS) commencements and 96 Northern Territory Government department transfers in.

INDUCTION OF NEW EMPLOYEES

Induction programs are conducted for all new staff who join the department to ensure they are aware of their obligations and entitlements as employees of the department and the NTPS more broadly.

Corporate Induction sessions are delivered by Human Resources (HR) throughout the year. Work units are responsible for inducting employees into their place of work and welcoming them to the department.

RECRUITMENT TRAINING

The NTPS online recruitment and advertising portal, eRecruit is used across the department, which has eliminated the use of paper based recruitment forms.

As well as training in using eRecruit, the NTPS Merit Selection and Special Measures training continued to be offered across the department to ensure all selection panels were trained in the Simplified Merit Selection Recruitment Process.

Selection panel members were able to attend the Merit Selection Training, either face to face at the Office of the Commissioner for Public Employment, or online through the MyLearning portal.

LEARNING AND PROFESSIONAL DEVELOPMENT

TRAINING AND DEVELOPMENT

In 2019–20, the department invested \$441 490 in learning and development programs and initiatives with employees attending sessions across a wide range of corporate training, both accredited and non-accredited, including:

- Appropriate Workplace Behaviour
- Merit Selection and Special Measures
- Writing workshop - Punctuation Unpacked
- Writing workshop - How to Write Plain English
- Writing workshop - Email Writing
- Foundations of Public Sector Governance
- How to bring a Mental Health Strategy to Life
- Mental Health in the Workplace: Practical Skills for all
- Building Resilience to Workplace Stress
- Practical Public Policy Design
- Jawoyn Cultural Awareness and Immersion Program
- Aboriginal Employee Mentor Program
- Workplace Conflict Mediation
- Strategic Workforce Planning
- Understanding and Building Resilience Through Positive Psychology
- Dealing with the Tough Stuff
- Performance Management for Managers
- Performance Management for Employees

- Reflections on Team Leadership
- Leadership for New Managers
- TRIPS
- EMCS.

UNDERGRADUATE AND POST GRADUATE STUDY

Ten employees were provided with support in further studies at undergraduate and post graduate level. The areas of study included:

- Master of Public Policy
- Graduate Certificate in Development Planning
- Graduate Certificate in Business
- Bachelor of Spatial Science (Honours)
- Bachelor of Spatial Science
- Bachelor of Business
- Bachelor of Laws
- Bachelor of Construction Management.

CERTIFICATE AND DIPLOMA STUDY

- Advanced Diploma of Procurement and Contracting
- Diploma of Government Investigations
- Certificate IV in Access Consulting
- Certificate IV in Civil Construction Supervision
- Certificate IV in Project Management Practice
- Certificate IV in Training and Assessment
- Certificate III in Business
- Certificate I in Maritime Operations

PUBLIC SECTOR MANAGEMENT PROGRAM

The Public Sector Management Program is a joint venture between the Australian, state and local governments across Australia.

The program is designed to enhance the existing knowledge, skills, attitudes and behaviours of middle and senior managers to improve public sector outcomes.

Three employees commenced the program in 2019–20.



Training and Development Expenditure	2018-19	2019-20
Total employees (FTE)	739	759
Total Training and Development Expenditure	\$809 909	\$441 490 ¹
Total Personnel Expenditure	\$89 920 523	\$95 875 513
Training and Development Costs as % of Personnel Expenditure	0.9%	0.5%
Training Expenditure per Employee (FTE)	\$1093	\$582

(1) Lower training costs largely due to COVID-19 restrictions and less scholarships in 2019-20.

RECOGNITION AND ACHIEVEMENTS

RECOGNISING SERVICE MILESTONES

The 2018 Northern Territory Public Sector (NTPS) Recognition of Milestones was celebrated at events hosted by Ministers in both Darwin and Alice Springs during October 2018.

The milestones recognise the achievement for 30, 35, 40 and 50 plus years of service in the NTPS. The following six employees from the department were recognised at the hosted events.

30 YEARS OF SERVICE

Andrew Roberts
South Region

Peter Somerville
South Region

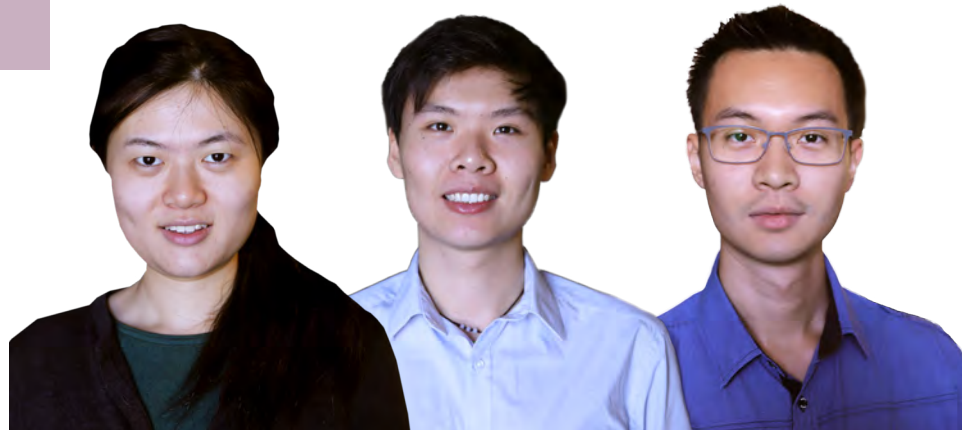
Russell Taylor
Housing

Donna Black
Program Management

Savvas Georgiou
Building Design

40 YEARS OF SERVICE

Julie Miller
Geospatial Services



DIPL ENGINEERING GRADUATE PROGRAM

Polly Zhu, Shanyao Shi and Chris Nheu

In January 2020, Department of Infrastructure, Planning and Logistics Engineering Graduates Chris Nheu, Herui (Polly) Zhu and Shanyao Shi completed the graduate program and were appointed to ongoing roles with the department. All three first joined the department through the department/Charles Darwin University (CDU) Engineering Scholarship program while they studied at CDU and continue to make a positive contribution to the work the department undertakes.

Chris now works with the Building Services team in Infrastructure, Investments and Contracts, and Polly and Shanyao are with Transport and Civil Services in the Civil Services and Transport Planning teams.



ABORIGINAL TRAINEESHIP

Luke Roberts

Luke commenced with the department as a Housing Trainee in the Katherine office in June 2019. After successfully completing the Aboriginal Employment Program, Luke chose to undertake further study to complete the Certificate IV in Project Management.

Luke's dedication to learning and his traineeship has seen him recognised as a finalist in the Group Training NT Awards for 2020. He was nominated, and became a finalist for, the Trainee of the Year and Indigenous Apprentice / Trainee of the Year Awards.

He has now completed his studies and moved on to ongoing employment in the Alice Springs office.



TECHNICAL TRAINEESHIP

Kayanne Shower

Kayanne originally commenced with the department as a School Based Apprentice, undertaking a Certificate III Horticulture, when she was nominated for School Based Apprentice of the Year. After getting to know the department better, she moved to the Technical Traineeship program to undertake the Certificate IV in Civil Construction Supervision.

Kayanne's supervisors have commented on the motivation and commitment she has shown to her studies, and this dedication definitely paid off. Kayanne completed her training in November 2019 and was offered ongoing employment with the department.

She now holds a Project Officer position in the Project Delivery team with Civil Services.

REPORTING AGAINST EMPLOYMENT INSTRUCTIONS

Department Action 2019-20	
1. Filling Vacancies	<p>For the 2019-20 period, the Department of Infrastructure, Planning and Logistics advertised 107 (ongoing and fixed period) positions. The department had 161 employees commence/transfer in and 142 separations/transfers out.</p> <p>No promotion appeals were upheld for the reporting period.</p>
2. Probation	<p>The department has a current Probation Policy and flow chart consistent with the <i>Public Sector Management Act</i> and relevant awards.</p> <p>New ongoing employees in the department are advised of the probation process by the Department of Corporate and Digital Development (DCDD) as part of their Offer of Employment. This process is explained further during induction and in the department's information pack for new employees and available on the intranet. The employee's manager monitors probationary reports and timeframes.</p> <p>One employee's probation period was extended during the 2019-20 reporting period.</p>
3. Natural Justice	<p>The principles of natural justice are communicated to all employees.</p> <p>Natural justice is adhered to in all dealings with employees and reflected in internal policies and procedures.</p>
4. Employee Performance Management and Development Systems	<p>The department's performance management system integrates the department's planning framework and objectives with employees' work priorities and aligns with the department's Strategic Plan and objectives.</p>
5. Medical Examinations	<p>Six employees were directed to attend an examination by a health practitioner for the 2019-20 period.</p>
6. Employee Performance and Inability	<p>The department's performance management system provides a framework for managers and staff to document where performance improvement is required. Human Resource Services staff support managers dealing with under performance issues and help managers and staff to improve performance.</p> <p>Three inability processes were undertaken during 2019-20.</p>
7. Discipline	<p>The department's discipline policy and procedure is available to all staff on the intranet.</p> <p>One disciplinary process was undertaken during 2019-20.</p>
8. Internal Department Complaints and Section 59 Grievance Reviews	<p>The department's grievance policy and procedure is available to all staff on the intranet. Human Resources provide advice and support to managers and staff to deal with grievances.</p> <p>Six internal complaints were received during the 2019-20 period. One section 59 Grievances Review was received during the reporting period.</p>
9. Employment Records	<p>DCDD stores all personnel files. The department complies with the DCDD policy regarding access to these files. Any requests to access employee records are made through the Director of Human Resources.</p> <p>No employee records were released through the <i>Freedom of Information Act</i> in 2019-20.</p>



Department Action 2019-20	
10. Equality of Employment Opportunity Programs	<p>The department has an Equal Employment Opportunity Management Policy.</p> <p>Details of the department's Aboriginal Employment and Career Development programs and initiatives are reported earlier in this section of the annual report.</p>
11. Occupational Health and Safety Standards Programs	<p>The department has a Work Health and Safety (WHS) Committee to ensure WHS compliance. The details of the WHS activities are reported in the annual report. Current obligations, policies and procedures are available to all staff on the intranet.</p>
12. Code of Conduct	<p>New employees are given a copy of Employment Instruction No.12 - Code of Conduct during the corporate induction as part of their commencement package and it is available on the intranet. In-house training sessions of Appropriate Workplace Behaviour are provided to promote compliance with the Code of Conduct.</p> <p>The Transit Safety Unit has its own Code of Conduct, which complements the Northern Territory Public Sector Code of Conduct.</p>
13. Appropriate Workplace Behaviour	<p>The department is committed to providing all employees with a safe and healthy workplace, free from inappropriate behaviours such as bullying, harassment and discrimination.</p> <p>Six formal complaints were made about inappropriate workplace behaviour during the reporting period.</p>
14. Redeployment and Redundancy Procedures	<p>The department acts in accordance with redeployment and redundancy procedures as set out under the Enterprise Agreement and Employment Instruction 14.</p> <p>In 2019-20, one employee became a redeployee and one employee was made redundant.</p>
15. Special Measures	<p>The department has six positions where a special measures plan applies in the DriveSafe team.</p> <p>The department also continues to participate in specific Aboriginal Early Careers Programs to meet identified targets.</p>



FINANCIAL PERFORMANCE



FINANCIAL STATEMENT OVERVIEW

FOR THE YEAR ENDED 30 JUNE 2020

OVERVIEW OF FINANCIAL RESULT

The 2019–20 financial statements for the Department of Infrastructure, Planning and Logistics (the department) have been prepared on an accrual basis in accordance with the Northern Territory’s financial management framework and the Australian Accounting Standards. The department’s financial performance in 2019–20 and comparative financial information for 2018–19 are reported in financial statements: the Comprehensive Operating Statement, Balance Sheet, Statement of Changes in Equity and Cash Flow Statement.

The department had an annual budget of \$483.6 million for the 2019–20 year; an increase of \$115.8 million from the original 2019–20 budget. The increase mainly resulted from the transfer of infrastructure services, including repairs and maintenance for most Government agencies to the department as part of the Machinery of Government changes to reflect the ‘A plan for budget repair – Final Report’ recommendations. Other increases included:

- an increase in depreciation resulting from the capitalisation of infrastructure assets;
- an increase in non-cash free of charge services provided by the Department of Corporate and Digital Development due to the transfer of HR, IT and Records functions
- an increase in the non-cash expensing of capital works projects that do not meet the capitalisation criteria.

In addition, there was an increase of \$10.6 million in non-cash capital grants for completed civil works provided to Power and Water Corporation and local government councils.

The department reported expenses for the financial year of \$465.7 million, which is less than the final approved budget. The final result for the year was \$17.9 million under the operational budget that includes salaries, operational expenditure, repairs and maintenance and grant expenses. However, when removing non-cash items, the result for the year was \$22.4 million under budget. This is mainly due to the transfer of repairs and maintenance expenditure identified and transferred to capital works, with the budget remaining in repairs and maintenance due to accounting treatment requirements. In addition, a number of payments in capital grants were not made due to the milestone related delays, finalisation of grant agreements, delays to repairs and maintenance caused by COVID-19 and the timing of payments for the regional transport capacity support program. Due to the timing of commitments a request for unspent funds for the National Network repairs and maintenance program and grants and subsidies programs, will be submitted for approved budget capacity in 2020–21 as part of the carryover process.

The department incurred a number of costs for unfunded items, including \$5.78 million of COVID-19 related expenditure, which was fully absorbed within the existing budget.



OPERATING STATEMENT (FINANCIAL PERFORMANCE)

The department reports an operating deficit of \$89.3 million against a budgeted deficit of \$108.7 million. Deficit results are planned as depreciation expenses (\$93.2 million actual result) are not funded through output appropriation under the Territory's Financial Management Framework. Revenue was slightly greater due to additional revenue received and gains on disposal of assets which is unbudgeted. The deficit also includes approved use of cash balances from prior year commitments, non-cash expensing of capital works projects that do not meet capitalisation criteria and are required to be expensed and a number of costs for unfunded items, including \$5.78 million of COVID-19 related expenditure, which the department was able to fully absorb within underspends.

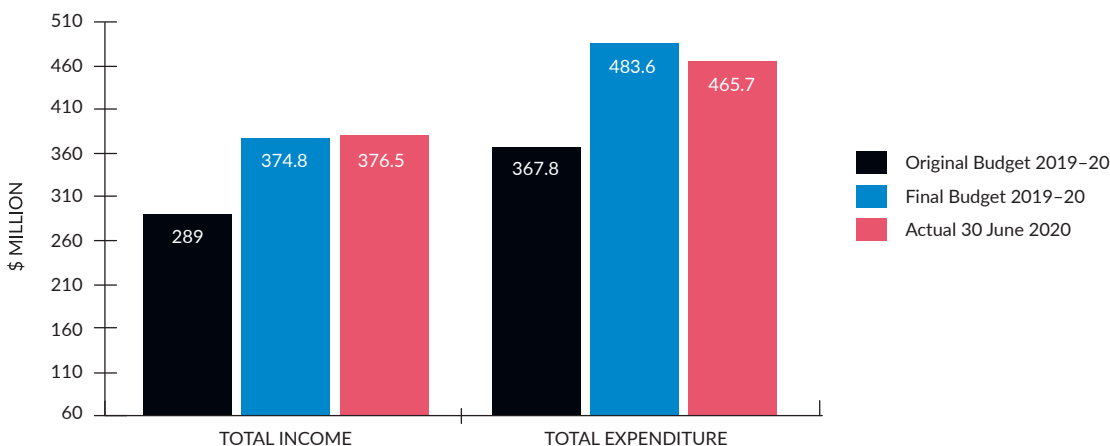
SUMMARY OF FINANCIAL PERFORMANCE

The graph below summarises changes in total income and total expenditure over the 2019–20 financial year, from the original budget to the final budget which was revised in June 2020. This is compared against the actual result as at June 2020.

It should be noted that the significant increase in actual revenue and expenditure from the original 2019–20 budget, was mainly due to the transfer of infrastructure services, including the Repairs and Maintenance program for most Government agencies to the department as part of the Machinery of Government changes.

Variations in total expenditure against budget were mainly due to the transfer of repairs and maintenance expenditure identified and transferred to capital works, with the budget remaining in repairs and maintenance due to accounting treatment requirements. In addition, a number of payments in capital grants were delayed due to milestones, finalisation of grant agreements, delays caused to maintenance and repairs by COVID-19 and the timing of payments for the regional transport capacity support program.

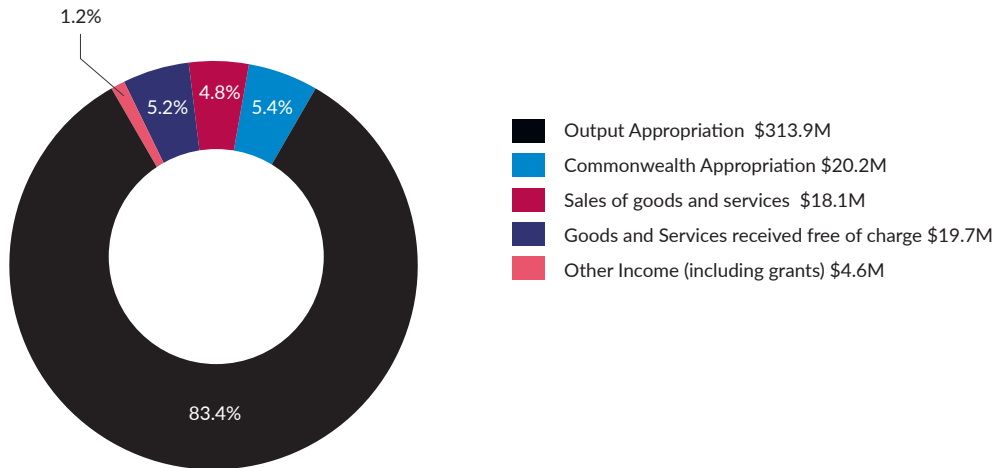
Summary of Financial Performance 2019–20



FINANCIAL STATEMENT OVERVIEW

FOR THE YEAR ENDED 30 JUNE 2020

2019–20 Operating Income Profile (\$376.5M)

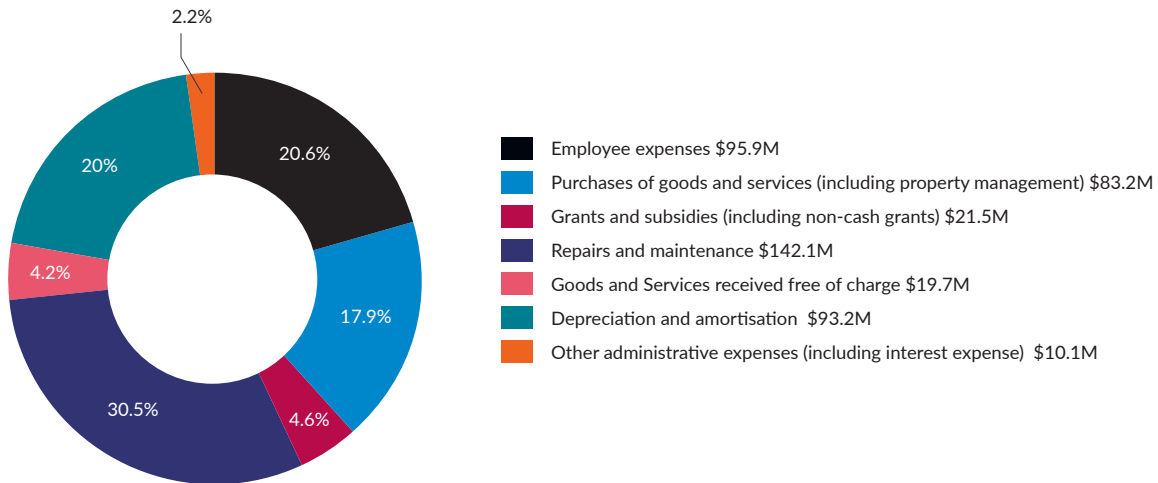


OPERATING INCOME

Total operating income for 2019–20 was \$376.5 million, being \$1.7 million higher than the final budget. The main source of funding was output appropriation \$313.9 million, followed by Commonwealth appropriation of \$20.2 million primarily relating to the repairs and maintenance on National Highways funding for the Black Spot Program and administrative support to deliver the Commonwealth roads capital works program. Revenue was also derived from the sales of goods and services, current and capital grants revenue and other income consisting of goods and services received free of charge (for notional shared services) and miscellaneous revenue.



2019–20 Operating Expense Profile (\$465.7M)



OPERATING EXPENSES

Total operating expenses for 2019–20 were \$465.7 million being \$17.9 million under budget. Repairs and maintenance expenditure of \$142.1 million constitutes the greatest portion of this cost followed by employee expenses of \$95.9 million, depreciation and amortisation of \$93.2 million, purchases of goods and services (including property management) of \$83.2 million, grants and subsidies (including non-cash capital grants) of \$21.5 million. Goods and services received free of charge of \$19.7 million and other administrative expenses of \$10.1 million.

FINANCIAL STATEMENT OVERVIEW

FOR THE YEAR ENDED 30 JUNE 2020

EXPENDITURE TREND

The table below shows actual spend against the final budget in 2019–20.

	2018–19		2019–20		
	Actual \$M	Actual \$M	Final Approved Budget \$M	Variance \$M	Variance %
Operating expenses					
Employee expenses	89.9	95.9	95.8	0.1	0.1%
Purchases of goods and services (including property management)	89.2	83.2	82.2	1.0	1.2%
Repairs and maintenance	109.8	142.1	158.2	(16.1)	(10.2%)
Other administrative expenses (including interest)	9.6	10.1	8.8	1.3	14.8%
Grants and Subsidies	70.9	21.5	29.3	(7.8)	(26.6%)
Depreciation and amortisation	78.0	93.2	89.9	3.3	3.7%
Loss on Disposal of Asset	26.7	-	-	-	-
Goods and Services received free of charge		19.7	19.4	0.3	1.5%
TOTAL	485.1	465.7	483.6	(17.9)	(3.7%)

Overall, the department spent \$17.9 million less than budgeted. The department incurred a number of costs for unfunded items, including \$5.78 million in COVID-19 related expenditure, which was fully absorbed by the departments underspends. Minimal variances in spending occurred across most categories of operating expenses.

Key expense variations to the final budget are highlighted below;

- Repairs and maintenance was \$16.1 million lower than budget due to the transfer of repairs and maintenance expenditure identified and transferred to capital works, with the budget remaining in repairs and maintenance due to accounting treatment requirements. In addition, there were underspends in the Commonwealth funded repairs and maintenance program for National Network and Regional Aviation Access Program due to COVID-19 restrictions. Due to timing of commitments, the underspends will be submitted for approved budget capacity in 2020–21 as part of the carryover process.
- Grants and subsidies expenses were \$7.8 million lower than budget due to milestone delays, finalisation of grant agreements, delays caused by COVID-19 and the timing of payments for the regional transport capacity support program. Due to the timing of commitments the underspend in capital grants will be submitted for approved budget capacity in 2020–21 as part of the carryover process.
- Depreciation was \$3.3 million higher than budget and is non-cash expenditure required to recognise the use of assets over their useful lives. This is higher due to additional completed new works which were capitalised and required to be depreciated during the financial year.
- Other administrative expenses were \$1.3 million higher due to the unbudgeted non-cash provision for doubtful debts and the accounting treatment of non-cash expenditure associated with capital works projects, which do not meet the capitalisation criteria.
- Purchases of goods and services were \$1 million higher than budget mainly due to expenditure relating to the National Marine reforms as part of the transition through the Council of Australian Governments (COAG) agreements, COVID-19 costs and expenditure associated with the Howard Springs Workers Village. In addition, the department made payments on behalf of the previous Home Building Certification Fund scheme that provides policy holders with cover in the event that building works were non-compliant with the National Construction Code of Australia including the Building Code and Plumbers Code of Australia. Payments for these items are always unbudgeted as they are unforeseen and have mainly been absorbed within the current budget allocation for the department.



BALANCE SHEET

The Balance Sheet shows the department’s net worth and financial position. The department held assets totalling \$9 billion at 30 June 2020.

The largest component of the department’s asset profile relates to Property, Plant and Equipment which includes infrastructure assets of \$7.2 billion, which are predominantly Territory road network assets inclusive of roads and bridges. Also included in infrastructure assets are transport assets, such as barge landings, aerodromes and marine infrastructure.

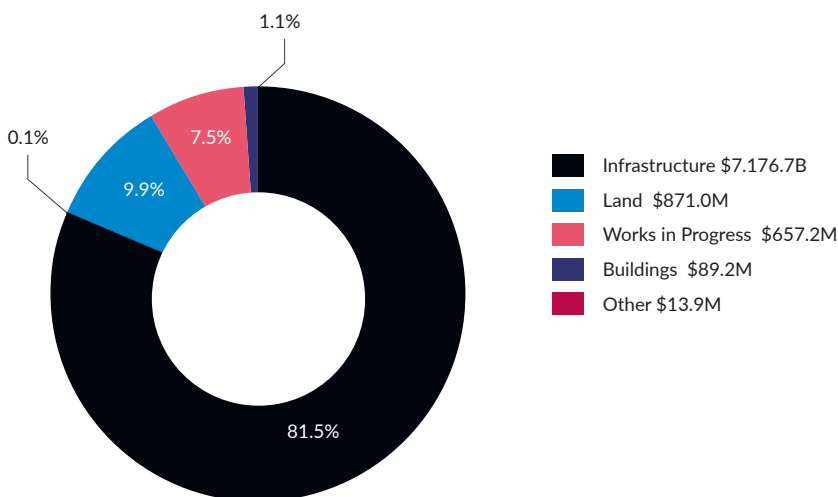
The department carried out an infrastructure asset revaluation in this category during 2019–20, which resulted in an increase in value of infrastructure assets of \$1.87 billion. The department maintains a rolling revaluation program and the valuation of these assets are in line with Treasurer’s Directions and accounting principles.

Another significant component of the asset profile

is land, primarily Crown land. The land portfolio at \$871 million includes vacant Crown land which is managed by the department as the Crown land administrator to meet current and future land requirements of the Territory Government.

The department plays a lead role in planning, constructing and maintaining Government infrastructure across the Northern Territory and holds construction (work in progress) at \$657 million. This value represents the current collective value of works which are yet to be completed and transferred to each appropriate host department.

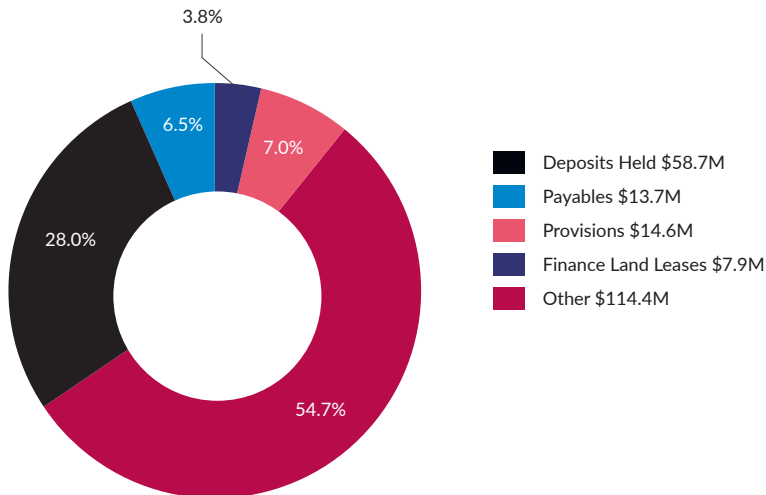
2019–20 Asset Portfolio – Property, Plant and Equipment (\$8.808B)



FINANCIAL STATEMENT OVERVIEW

FOR THE YEAR ENDED 30 JUNE 2020

2019–20 Liabilities (\$209.3M)



LIABILITIES

The department held liabilities of \$209.3 million as at 30 June 2020 comprising of deposits held in trust, payables and provisions.

In 2019–20 the department continued to maintain a strong financial position, with liabilities representing approximately 2.3% of total assets. An increase of 1.4% to the previous year is mainly due to a \$114.4 million increase in other liabilities relating to the recognition of Commonwealth unearned capital grants as per accounting standard AASB 1058.



STATEMENT OF CASH FLOW

The Statement of Cash Flows represents cash received and applied during the year from operating, investing and financing activities. The table below summarises the movement of cash over the year.

The department held cash and deposits of \$141.2 million at year end. These funds will be utilised in future years to meet the department's obligations such as carrying out works on the Infrastructure Program including Commonwealth capital works expenditure. Funds will also be utilised to meet recoverable works deposits held and carry-over items including grant commitments from prior years, infrastructure related expenses not spent in time, Commonwealth capital works and repairs and maintenance National Network expenses.

The cash position during the year is predominantly impacted by the timing of payments, carryovers of unspent funds and timing of Commonwealth funding. The Commonwealth funded major projects often include early milestone provisions which are paid in advance of works occurring and contributes to the increased cash reserves held.

CASH FLOW MOVEMENT SUMMARY

	2018-19		2019-20		
	Actual \$M	Actual \$M	Final Approved Budget \$M	Variance \$M	Variance %
Cash Flow					
Cash at beginning of year	175.7	96.4	96.4	-	-
Cash received	930.9	897.6	776.3	121.3	15.6%
Less cash spent	1010.2	852.8	808.1	(44.7)	5.5%
CASH AT END OF REPORTING PERIOD	96.4	141.2	64.6	76.6	118.6%

INFRASTRUCTURE PAYMENTS

The department spent \$708.6 million in total infrastructure payments on behalf of the Territory. This includes capital and minor new works of \$425.6 million and \$139.6 million delivered on behalf of other agencies, largely the Department of Housing and Community Development. In addition, \$137.7 million in repairs and maintenance delivered on behalf of the department and other Government agencies, \$1.3 million in capital grants and \$4.4 million in infrastructure related consultancies to support the design and delivery of the Territory's infrastructure program. Infrastructure payments were under budget mainly due to delays caused by COVID-19.

CERTIFICATION OF THE FINANCIAL STATEMENTS

Certification of the financial statements

We certify that the attached financial statements for the Department of Infrastructure, Planning and Logistics have been prepared based on proper accounts and records in accordance with the prescribed format, the *Financial Management Act 1995* and Treasurer's Directions.

We further state that the information set out in the comprehensive operating statement, balance sheet, statement of changes in equity, cash flow statement, and notes to and forming part of the financial statements, presents fairly the financial performance and cash flows for the year ended 30 June 2020 and the financial position on that date.

At the time of signing, we are not aware of any circumstances that would render the particulars included in the financial statements misleading or inaccurate.



ANDREW KIRKMAN

Chief Executive

31 August 2020



FOTIS PAPADAKIS

Chief Financial Officer

31 August 2020



COMPREHENSIVE OPERATING STATEMENT

FOR THE YEAR ENDED 30 JUNE 2020

	Note	2020 \$'000	Restated 2019 \$'000
INCOME			
Grants and subsidies revenue	4a		
Current		550	605
Capital		580	-
Appropriation	4b		
Output		313,885	251,357
Commonwealth		20,144	20,059
Sales of goods and services	4c	18,088	18,342
Interest revenue		41	-
Goods and services received free of charge	5	19,712	11,004
Gain on disposal of assets	6	666	-
Other income	4d	2,801	100,456
TOTAL INCOME	3	376,467	401,823
EXPENSES			
Employee expenses		95,876	89,921
Administrative expenses			
Purchases of goods and services	7	69,690	82,044
Repairs and maintenance		142,115	109,773
Property management		13,520	7,182
Loss on disposal of assets	6	-	26,716
Depreciation and amortisation	17,18,19	93,200	78,013
Other administrative expenses		9,995	9,546
Grants and subsidies expenses			
Current		9,850	6,219
Capital		11,616	64,635
Goods and services received free of charge	5	19,712	11,004
Interest expenses	8	165	24
TOTAL EXPENSES	3	465,739	485,077
NET DEFICIT		(89,272)	(83,254)
OTHER COMPREHENSIVE INCOME			
Items that will not be reclassified to net deficit			
Changes in asset revaluation surplus		1,860,028	15,945
Transfers from reserves		13,800	31,963
TOTAL OTHER COMPREHENSIVE INCOME		1,873,828	47,908
COMPREHENSIVE RESULT		1,784,556	(35,346)

The comprehensive operating statement is to be read in conjunction with the notes to the financial statements.

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

BALANCE SHEET

AS AT 30 JUNE 2020

	Note	2020	Restated 2019
		\$'000	\$'000
ASSETS			
Current Assets			
Cash and deposits	10	141,171	96,373
Receivables	12	32,964	13,560
Prepayments	13	17,699	3,967
Assets held for sale	14	2,214	3,737
Total Current Assets		194,048	117,637
Non-Current Assets			
Advances	15	1,008	937
Property, plant and equipment	17,18,27	8,808,062	6,857,825
Intangibles	19a,27	1,362	1,210
Heritage and cultural assets	19b,27	302	309
Other assets	16	21,302	19,907
Total Non-Current Assets		8,832,036	6,880,188
TOTAL ASSETS		9,026,084	6,997,825
LIABILITIES			
Current Liabilities			
Deposits held	20	58,748	34,414
Payables	21	13,655	14,156
Borrowings and advances	22	4,482	5
Provisions	23	14,589	12,394
Other Liabilities	24	97,416	30
Total Current Liabilities		188,890	60,999
Non-Current Liabilities			
Borrowings and advances	22	3,440	380
Other liabilities	24	16,940	-
Total Non-Current Liabilities		20,380	380
TOTAL LIABILITIES		209,270	61,379
NET ASSETS		8,816,814	6,936,446
EQUITY			
Capital		4,228,496	4,132,034
Reserves	26	5,844,847	3,984,818
Accumulated funds		(1,256,529)	(1,180,406)
TOTAL EQUITY		8,816,814	6,936,446

The balance sheet is to be read in conjunction with the notes to the financial statements.



STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 30 JUNE 2020

	Note	Equity at 1 July	Comprehensive result	Transactions with owners in their capacity as owners	Equity at 30 June
		\$'000	\$'000	\$'000	\$'000
2019-20					
Accumulated Funds ⁽¹⁾		(1,180,407)	(89,272)	-	(1,269,679)
Adjustment on adoption of AASB 15 & AASB 1058		(650)	-	-	(650)
Transfers from reserves		-	13,800	-	13,800
		(1,181,057)	(75,472)	-	(1,256,529)
Reserves ⁽¹⁾	26	3,984,818	-	-	3,984,818
Asset revaluation reserve		-	1,860,028	-	1,860,028
		3,984,818	1,860,028	-	5,844,847
Capital - Transactions with Owners		4,132,034			4,132,034
Adjustment on adoption of AASB 15 & AASB 1058		(83,196)			(83,196)
Equity injections					
Capital appropriation		-	-	278,026	278,026
Equity transfers in		-	-	3,865	3,865
Other equity injections		-	-	3,000	3,000
Specific purpose payments		-	-	210	210
National partnership payments		-	-	126,569	126,569
Commonwealth - capital		-	-	19,410	19,410
Equity withdrawals					
Capital withdrawal		-	-	(5,599)	(5,599)
Equity transfers out		-	-	(245,823)	(245,823)
		4,048,838	-	179,658	4,228,496
TOTAL EQUITY AT END OF FINANCIAL YEAR		6,852,599	1,784,556	179,658	8,816,814

⁽¹⁾ Opening balance adjustment due to prior period error

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 30 JUNE 2020 (continued)

	Note	Equity at 1 July	Comprehensive result	Transactions with owners in their capacity as owners	Equity at 30 June
		\$'000	\$'000	\$'000	\$'000
2018-19 Restated					
Accumulated Funds		(1,129,116)	(83,254)	-	(1,212,370)
Transfers from reserves		-	31,963	-	31,963
		(1,129,116)	(51,291)	-	(1,180,407)
Reserves	26	3,968,873	-	-	3,968,873
Asset revaluation reserve		-	15,945	-	15,945
		3,968,873	15,945	-	3,984,818
Capital - Transactions with Owners		4,029,521			4,029,521
Equity injections					
Capital appropriation		-	-	361,729	361,729
Equity transfers in		-	-	2,999	2,999
National partnership payments		-	-	153,863	153,863
Commonwealth - capital		-	-	22,729	22,729
Equity withdrawals					
Capital withdrawal		-	-	(30,000)	(30,000)
Equity transfers out		-	-	(408,807)	(408,807)
		4,029,521	-	102,513	4,132,034
TOTAL EQUITY AT END OF FINANCIAL YEAR		6,869,278	(35,346)	102,513	6,936,446

The statement of changes in equity is to be read in conjunction with the notes to the financial statements.



CASH FLOW STATEMENT

FOR THE YEAR ENDED 30 JUNE 2020

	Note	2020	Restated 2019
		\$'000	\$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Operating Receipts			
Grants and subsidies received			
Current		550	605
Capital		275	-
Appropriation			
Output		313,885	251,357
Commonwealth		19,736	20,059
Receipts from sales of goods and services		77,881	100,462
Interest received		41	-
TOTAL OPERATING RECEIPTS		412,368	372,483
Operating Payments			
Payments to employees		(93,120)	(90,008)
Payments for goods and services		(292,063)	(271,502)
Grants and subsidies paid			
Current		(9,850)	(6,219)
Capital		(1,297)	(59,392)
Interest paid		(165)	(24)
TOTAL OPERATING PAYMENTS		(396,495)	(427,144)
NET CASH FROM/(USED IN) OPERATING ACTIVITIES	11	15,873	(54,661)
CASH FLOWS FROM INVESTING ACTIVITIES			
Investing Receipts			
Proceeds from asset sales	6	13,903	4,305
TOTAL INVESTING RECEIPTS		13,903	4,305
Investing Payments			
Purchases of assets		(443,707)	(553,143)
Advances and investing payments		(72)	49
TOTAL INVESTING PAYMENTS		(443,779)	(553,094)
NET CASH USED IN INVESTING ACTIVITIES		(429,876)	(548,789)

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

CASH FLOW STATEMENT

FOR THE YEAR ENDED 30 JUNE 2019 (continued)

	Note	2020 \$'000	Restated 2019 \$'000
CASH FLOWS FROM FINANCING ACTIVITIES			
Financing Receipts			
Deposits received		24,335	15,765
Equity injections			
Capital appropriation		278,026	361,729
Commonwealth appropriation		165,960	176,593
Other equity injections		3,000	-
TOTAL FINANCING RECEIPTS		471,321	554,087
Financing Payments			
Finance lease payments		(6,920)	(6)
Equity withdrawals		(5,599)	(30,000)
TOTAL FINANCING PAYMENTS		(12,519)	(30,006)
NET CASH FROM FINANCING ACTIVITIES	11	458,802	524,081
Net increase/(decrease) in cash held		44,798	(79,369)
Cash at beginning of financial year		96,373	175,742
CASH AT END OF FINANCIAL YEAR	10	141,171	96,373

The cash flow statement is to be read in conjunction with the notes to the financial statements.



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4d. Other Income	EQUITY
5. Goods and Services Received Free of Charge	26. Reserves
6. Gain on Disposal of Assets	OTHER DISCLOSURES
EXPENSES	27. Fair Value Measurement
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ASSETS	31. Events Subsequent to Balance Date
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NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

1. OBJECTIVES AND FUNDING

The Department of Infrastructure, Planning and Logistics works with Territory businesses, industry and the community to plan, regulate, facilitate and construct integrated, sustainable development and works across the Territory. The department also supports a number of statutory committees and boards related to the agency's functions and responsibilities.

Additional information in relation to the Department of Infrastructure, Planning and Logistics and its principal activities may be found in the Performance Reporting section of the annual report.

The department is predominantly funded and therefore dependent, on the receipt of parliamentary appropriations. The financial statements encompass all funds through which the agency controls resources to carry on its functions and deliver outputs. For reporting purposes, outputs delivered by the agency are summarised into several output groups. Note 3 provides summarised financial information in the form of a comprehensive operating statement by the output group.

The March 2019 'A plan for budget repair – Final report' identified the goal of 'organisational efficiency and strategic alignment' which resulted in Machinery of Government changes to achieve the following objectives:

- to further centralise infrastructure planning, management and delivery into the Department of Infrastructure, Planning and Logistics, including repairs and maintenance budgets.
- to implement the next phase of shared services reform by further centralising corporate services in the Department of Corporate and Digital Development.

Transfers in to the Department:

Details of transfer: Infrastructure units transferred from the following departments:

- Department of Health, Top End Health Service and Central Australia Health Service
- Department of Tourism, Sport and Culture
- Department of Education
- Department of Primary Industry and Resources
- Department of Attorney-General and Justice
- Department of the Legislative Assembly
- Department of the Chief Minister

Machinery of Government changes are not reflected in this list.

- Territory Families
- Northern Territory Police, Fire and Emergency Services

Basis of transfer: Administrative Arrangements Order of 27 June 2019

Date of transfer: Effective from 1 July 2020

The assets and liabilities transferred as a result of this change were as follows:

Assets	\$'000
Receivables	(3)
TOTAL ASSETS	(3)
Liabilities	
Payables	783
Provisions	1,278
TOTAL LIABILITIES	2,061
NET ASSETS	(2,064)

Transfers out of the Department:

Details of transfer: Information Technology, Records and Human Resources units transferred to the Department of Corporate and Digital Development.

Basis of transfer: Administrative Arrangements Order of 27 June 2019

Date of transfer: Effective from 1 July 2020

The assets and liabilities transferred as a result of this change were as follows:

Assets	\$'000
Property, Plant and Equipment	(88)
TOTAL ASSETS	(88)
Liabilities	
Provisions	(522)
TOTAL LIABILITIES	(522)
NET ASSETS	434



2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

a) Statement of Compliance

The financial statements have been prepared in accordance with the requirements of the *Financial Management Act 1995* and related Treasurer's Directions. The *Financial Management Act 1995* requires the Department of Infrastructure, Planning and Logistics to prepare financial statements for the year ended 30 June based on the form determined by the Treasurer. The form of agency financial statements should include:

- (i) a Certification of the Financial Statements
- (ii) a Comprehensive Operating Statement
- (iii) a Balance Sheet
- (iv) a Statement of Changes in Equity
- (v) a Cash Flow Statement; and
- (vi) applicable explanatory notes to the financial statements.

b) Basis of Accounting

The financial statements have been prepared using the accrual basis of accounting, which recognises the effect of financial transactions and events when they occur, rather than when cash is paid out or received. As part of the preparation of the financial statements, all intra-agency transactions and balances have been eliminated.

Except where stated, the financial statements have also been prepared in accordance with the historical cost convention.

The form of the agency financial statements is also consistent with the requirements of Australian accounting standards. The effects of all relevant new and revised standards and interpretations issued by the Australian Accounting Standards Board (AASB) that are effective for the current annual reporting period have been evaluated.

Standards and Interpretations Effective From 2019–20

AASB 15 REVENUE FROM CONTACTS WITH A CUSTOMER/ AASB 1058 INCOME FOR NOT-FOR-PROFIT ENTITIES

AASB 15 Revenue from contracts with customers (AASB 15) supersedes AASB 111 Construction contracts, AASB 118 Revenue and related interpretations and applies, with limited exceptions, to all revenue arising from contracts with customers. Under AASB15 revenue from agreements that are enforceable, have sufficiently specific

performance obligations and transfer goods or services to the customer or third party beneficiary will be recognised when or as performance obligations are satisfied. AASB 15 requires entities to exercise judgement, taking into consideration all of the relevant facts and circumstances when assessing contracts with their customers.

AASB 1058 Income for not-for-profit entities (AASB 1058) clarifies and simplifies income-recognition requirements that apply to not-for-profit entities and replaces most of the not-for-profit provisions under AASB 1004 Contributions. AASB 1058 applies to transactions where the consideration to acquire an asset is significantly less than fair value principally to enable the entity to further its objectives, and where volunteer services are received.

In contrast with previous standards such as AASB 1004, AASB 1058 allows deferral of income from capital grants where there is an enforceable contract with sufficiently specific performance obligations and the agreement does not require the agency to transfer the asset to other parties. For such capital grants, the funding received is initially deferred in an unearned revenue liability and subsequently recognised as revenue as or when the agency satisfies obligations under the agreement. Where funding is received from another Territory Government-controlled entity other than Commonwealth funds on-passed by the Central Holding Authority, revenue is recognised upfront on receipt.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Under AASB 1058, the agency will continue to recognise volunteer services only when the services would have been purchased if they had not been donated, and the fair value of those services can be measured reliably. This treatment is consistent with treatment in prior years.

In accordance with transition provisions, the agency has applied the modified retrospective approach on transition to AASB 15 and AASB 1058, with the cumulative effect of applying both accounting standards recognised in accumulated funds or appropriate equity code at 1 July 2019. Accordingly, the comparative revenue information presented for revenue for 2018–19 has not been restated and is presented as previously reported. The agency applied the accounting standards

retrospectively to all contracts, including completed contracts, at 1 July 2019. Completed contracts include contracts where the agency had recognised all revenue in prior periods under AASB 1004 Contributions.

The agency has applied the following practical expedients permitted by AASB 15 and AASB 1058 on transition:

- application of hindsight on determining the transaction price and allocating the transaction price to the satisfied and unsatisfied performance obligations
- contract modifications that occurred prior to the date of initial application accounted for on an aggregated basis when identifying the satisfied and unsatisfied performance obligations.

The following tables summarise the transitional impact of adoption of AASB 15 and AASB 1058.

Impact on balances affected by adopting AASB 15 and AASB 1058 as at 1 July 2019:

	\$'000
ASSETS	
Receivables	
Other receivables (accrued capital)	17,329
TOTAL ASSETS	17,329
LIABILITIES	
Other Liabilities	
Unearned contract revenue	650
Unearned capital	100,526
TOTAL LIABILITIES	101,176
NET ASSETS	(83,847)



2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

The table below summarises the impacts of adopting AASB 15 and AASB 1058 in the 2019–20 financial statements. It compares actual amounts reported to amounts that would have been reported if previous revenue standards (AASB 1004, AASB 118, AASB 111 and related interpretations) had been applied in the current financial year.

Impact on balances affected by adopting AASB 15 and AASB 1058 as at 30 June 2020:

COMPREHENSIVE OPERATING STATEMENT

	Note	30 June 2020 without AASB	Impact of AASB15/1058	30 June 2020 with AASB15/1058
		\$'000	\$'000	\$'000
INCOME				
Grants and subsidies revenue	4a			
Current		550	-	550
Capital		275	305	580
Appropriation	4b			
Commonwealth		19,736	408	20,144
Sales of goods and services	4c	18,088	-	18,088
Other income	4d	2,801	-	2,801
TOTAL INCOME	3	375,754	713	376,467
TOTAL EXPENSES	3	465,739	-	465,439
NET DEFICIT		(89,985)	713	(89,272)
TOTAL OTHER COMPREHENSIVE INCOME		1,873,828	-	1,873,828
COMPREHENSIVE RESULT		1,783,843	713	1,784,556

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

BALANCE SHEET

	Note	30 June 2020 without AASB 15/1058 \$'000	Impact of AASB15/1058 \$'000	30 June 2020 with AASB15/1058 \$'000
ASSETS				
Current Assets				
Receivables	12	21,523	11,441	32,964
Total current assets		182,607	11,441	194,048
Total non-current assets		8,832,036	-	8,832,036
TOTAL ASSETS		9,014,643	11,441	9,026,084
LIABILITIES				
Current Liabilities				
Other liabilities	10	97,406	97,416	97,416
Total current liabilities		91,484	97,406	188,890
Non-current liabilities				
Other liabilities	24	-	16,940	16,940
Total non-current liabilities		3,440	16,940	20,380
TOTAL LIABILITIES		94,924	114,346	209,270
NET ASSETS		8,919,719	(102,905)	8,816,814
EQUITY		8,919,719	(102,905)	8,816,814

AASB 16 LEASES

AASB 16 Leases (AASB 16) supersedes AASB 117 Leases and relevant interpretations and introduces significant changes to lessee accounting by removing the distinction between operating and finance leases. For lessees with operating leases, a right-of-use asset has now been recognised on the balance sheet together with a lease liability at the lease commencement, for all leases except for leases with a term of less than 12 months or where the underlying assets are of low value. In contrast to lessee accounting, the requirements for lessor accounting have remained largely unchanged and has not had a significant impact for leases where the agency is the lessor.

In accordance with transition provisions, the agency

has applied the modified retrospective approach on transition to AASB 16, with the cumulative effect of initial application of the standard as an adjustment to the balance sheet as at 1 July 2019. Accordingly, the comparative information presented for leases for 2018–19 has not been restated and is presented as previously reported.

Lease liabilities recognised at 1 July 2019 have been measured at the present value of the remaining lease payments discounted using the Northern Territory Treasury Corporation's institutional bond rate as the incremental borrowing rate at the date of initial application. The weighted average incremental borrowing rate applied to the lease liabilities as at 1 July 2019 was 1.34%.



2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

The corresponding right-of-use asset has been recorded on transition at an amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognised in the balance sheet as at 1 July 2019.

The agency has applied the following practical expedients permitted by AASB 16 on transition:

- lease classification has been grandfathered. Where a contract did not contain a lease at 1 July 2019 under AASB 117 and Interpretation 4, these have not been reassessed
- application of a single discount rate to a portfolio of leases with reasonably similar characteristics
- application of onerous contract assessment before transition, in place of performing an impairment review

- leases with a remaining term of less than 12 months as at 1 July 2019 were expensed rather than recognised on the balance sheet
- exclusion of initial direct costs from the measurement of the right-of-use asset as at 1 July 2019
- application of hindsight in determining the lease term where the contract contained options to extend or terminate the lease.

On adoption of AASB 16, the agency recognised additional right-of-use assets and lease liabilities for Transport Equipment leases which had previously been classified as part of other expenditure commitments.

Impact on affected balances of adopting AASB 16 as at 1 July 2019 is as follows:

BALANCE SHEET

	\$'000
ASSETS	
Property, plant and equipment	14,320
TOTAL ASSETS	14,320
LIABILITIES	
Borrowing and advances	14,320
TOTAL LIABILITIES	14,320
NET ASSETS	-

The lease liabilities as at 1 July 2019 can be reconciled to the operating lease and other expenditure commitments as of 30 June 2019, as follows:

	\$'000
Minimum internal operating lease commitments as at 30 June 2019	3,175
Minimum Transport Equipment leases previously included in other expenditure commitment as at 20 June 2019	14,639
Less: commitments relating to internal leases of agency fleet	(3,175)
Undiscounted lease payments	14,639
Less: effect of discounting using the incremental borrowing rate	(319)
Additional lease liabilities recognised at 1 July 2019	14,320
Add: commitments relating to leases previously classified as finance leases	385
Adjusted lease liabilities as at 1 July 2019	14,705

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

AASB 2016-8 AMENDMENTS TO AUSTRALIAN ACCOUNTING STANDARDS – AUSTRALIAN IMPLEMENTATION GUIDANCE FOR NOT-FOR-PROFIT ENTITIES (AASB 9 FINANCIAL INSTRUMENTS)

AASB 2016-8 is effective for the first time in 2019–20 and will require non-contractual receivables arising from statutory requirements to apply the initial recognition and measurement requirements of AASB 9. The requirements of AASB 2016-8 are largely consistent with existing recognition and measurement practices of the agency and is therefore not expected to have a material impact.

Several other amending standards and AASB interpretations have been issued that apply to the current reporting periods, but are considered to have no impact on public sector reporting.

STANDARDS AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE

No Australian accounting standards have been early adopted for 2019–20.

On the date of authorisation of the financial statements, the following standard was issued but not yet effective and is expected to have an impact on future reporting periods:

AASB 1059 SERVICE CONCESSION ARRANGEMENT

AASB 1059 Service concession arrangements: Grantors (AASB 1059) is effective for annual reporting periods beginning on or after 1 January 2020 and will be reported in the TAFS for the first time in 2020–21.

AASB 1059 addresses the accounting for arrangements that involve an operator providing public services related to a service concession asset on behalf of a public sector grantor for a specified period of time and managing at least some of those services. This standard also applies a new control concept to the recognition of service concession assets and related liabilities.

Where a transaction meets the definition of a service concession arrangement, a service concession asset and liability will be recognised on the balance sheet and valued in accordance with the new standard.

The agency will adopt the modified retrospective approach on transition to the new standard with 1 July 2019 as the date of initial application being the beginning of the comparative period in financial reports prepared for 2020–21. Impacts of the new standard under this approach are as follows:

- recognise service concession asset at current replacement cost as at 1 July 2019
- recognise financial liability at fair value as at 1 July 2019 for the contractual obligation to deliver cash or another financial asset to the operator
- recognise any unearned revenue from the receipt of a service concession asset under the grant of a right to the operator model. This is initially measured at current replacement cost of the service concession asset as at 1 July 2019 adjusted to reflect the remaining period of the service concession arrangement relative to the total period of the arrangement, less the fair value of the financial liability
- recognise any net adjustments to the amounts of assets and liabilities to accumulated funds as at 1 July 2019.

Several other amending standards and AASB interpretations have been issued that apply to future reporting periods but are considered to have limited impact on public sector reporting.

c) Reporting entity

The financial statements cover the department as an individual reporting entity.

The Department of Infrastructure, Planning and Logistics (“the department”) is a Northern Territory department established under the *Interpretation Act 1978* and Administrative Arrangements Order.

The principal place of business of the department is: 18 – 20 Cavenagh Street Darwin.

d) Agency and Territory items

The financial statements of the Department of Infrastructure, Planning and Logistics include income, expenses, assets, liabilities and equity over which the Department of Infrastructure, Planning and Logistics has control (agency items). Certain items, while managed by the agency, are controlled and recorded by the Territory rather than the agency (Territory items). Territory items are recognised and recorded in the Central Holding Authority as discussed below.

Central Holding Authority

The Central Holding Authority is the ‘parent body’ that represents the Government’s ownership interest in government-controlled entities.



2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

The Central Holding Authority also records all Territory items, such as income, expenses, assets and liabilities controlled by the Government and managed by agencies on behalf of the Government. The main Territory item is Territory income, which includes taxation and royalty revenue, Commonwealth general purpose funding (such as GST revenue), fines, and statutory fees and charges.

The Central Holding Authority also holds certain Territory assets not assigned to agencies as well as certain Territory liabilities that are not practical or effective to assign to individual agencies such as unfunded superannuation and long service leave.

The Central Holding Authority recognises and records all Territory items, and as such, these items are not included in the agency's financial statements. However, as the agency is accountable for certain Territory items managed on behalf of Government, these items have been separately disclosed in Note 33 – Schedule of administered Territory items.

e) Comparatives

Where necessary, comparative information for the 2018–19 financial year has been reclassified to provide consistency with current year disclosures.

A prior period error has been accounted for during the 2019–20 financial year. Therefore, there has been a restatement of 2018–19 financial statements. The error has been centered around the capitalisation of assets and the transfer of completed works to Power and Water Corporation and local government councils.

i.) Restated comparative financial statements due to correction of prior-period errors

During 2019–20, it was identified various construction works in process and land assets that should have been removed or capitalised in 2018–19 and prior financial years. The construction works in process assets that should have been removed from relate to road, water and sewerage works that were constructed on behalf of the Power and Water Corporation and various local government councils. The land assets that should have been removed relate to land that should have been de-recognised prior to 2018–19.

In addition, a \$3.5 million payment was reclassified in 2018–19 to the Land Development Corporation (LDC) for road upgrades from capital grants expense to prepaid assets on the balance sheet. The upgrades

relate to works on the agency's controlled land and will be unwound to asset acquisitions on the balance sheet as works are completed by LDC.

The effect of these restatements have resulted in a net worsening to the comprehensive result of \$10.52 million and a reduction to property, plant and equipment values of \$82.18 million, accumulated funds of \$65.30 million and asset revaluation reserves of \$13.38 million.

Given a portion of these corrections also affect prior years to that published in the 2019–20 annual report, accounting standards require restatement to the opening balances of the earliest period presented. Consequently, the 2018–19 opening balances have also been restated for the effects of misstatements affecting financial years prior to 2018–19 resulting in a reduction to property, plant and equipment values of \$68.16 million, accumulated funds of \$54.78 million and asset revaluation reserves of \$13.38 million.

The following tables report the 2018–19 financial statements restated for each line affected by error compared to those published in the 2018–19 annual report.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

COMPREHENSIVE OPERATING STATEMENT EXTRACT 30 JUNE 2019 COMPARATIVE YEAR

	Previously reported for 2018-19	Restatements	2018-19 comparative reported in 2019-20
	\$'000	\$'000	\$'000
INCOME			
TOTAL INCOME	401,823	-	401,823
EXPENSES			
Repairs and Maintenance	109,468	305	109,773
Depreciation and Amortisation	77,796	216	78,013
Asset Expenses	1,293	8,253	9,546
Capital Grants	62,892	1,744	64,635
TOTAL EXPENSES	474,558	10,519	485,077
NET SURPLUS/(DEFICIT)	(72,735)	(10,519)	(83,254)
OTHER COMPREHENSIVE INCOME			
TOTAL OTHER COMPREHENSIVE INCOME	47,908	-	47,908
COMPREHENSIVE RESULT	(24,827)	(10,519)	(35,346)



2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

BALANCE SHEET EXTRACT 30 JUNE 2019 COMPARATIVE YEAR

	Previously reported for 2018-19	2018-19 Restatements	2018-19 comparative reported in 2019-20
	\$'000	\$'000	\$'000
ASSETS			
Current Assets			
Prepayments	467	3,500	3,967
Total current assets	114,137	3,500	117,637
Non-current assets			
Property, Plant and Equipment	6,940,008	(82,183)	6,857,825
Total non-current assets	6,962,371	(82,183)	6,880,188
TOTAL ASSETS	7,076,508	(78,683)	6,997,825
LIABILITIES			
Current Liabilities			
Total current liabilities	60,999		60,999
Non-current liabilities			
Total non-current liabilities	380		380
TOTAL LIABILITIES	61,379		61,379
NET ASSETS	7,015,129	(78,683)	6,936,446
EQUITY			
Reserves	3,998,200	(13,382)	3,984,818
Accumulated Funds	(1,115,105)	(65,301)	(1,180,407)
TOTAL EQUITY	7,015,129	(78,683)	6,936,446

The following table reports the 2018-19 opening balances restated for each line affected by errors relating to financial periods prior to 2018-19.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

BALANCE SHEET EXTRACT 1 JULY 2018 COMPARATIVE YEAR OPENING BALANCES

	Previously reported	Opening balance adjustments	Restated 2018-19 opening balances
	\$'000	\$'000	\$'000
ASSETS			
Current Assets			
Total current assets	233,503		233,503
Non-current assets			
Property, Plant and Equipment	6,730,685	(68,164)	6,662,521
Total non-current assets	6,751,980	(68,164)	6,683,816
TOTAL ASSETS	6,985,483	(68,164)	6,917,319
LIABILITIES			
Current Liabilities			
Total current liabilities	47,687		47,687
Non-current liabilities			
Total non-current liabilities	354		354
TOTAL LIABILITIES	48,041		48,041
NET ASSETS	6,937,442	(68,164)	6,869,278
EQUITY			
Reserves	3,982,255	(13,382)	3,968,873
Accumulated Funds	(1,074,334)	(54,782)	(1,129,116)
TOTAL EQUITY	6,937,442	(68,164)	6,869,278



2. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

f) Presentation and rounding of amounts

Amounts in the financial statements and notes to the financial statements are presented in Australian dollars and have been rounded to the nearest thousand dollars, with amounts of \$500 or less being rounded down to zero. Figures in the financial statements and notes may not equate due to rounding.

g) Changes in accounting

There have been no changes to accounting policies adopted in 2019–20 as a result of management decisions. Changes in policies relating to COVID-19 are disclosed in k) below.

h) Accounting judgements and estimates

The preparation of the financial report requires the making of judgments and estimates that affect the recognised amounts of assets, liabilities, revenues and expenses and the disclosure of contingent liabilities. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgments and estimates that have significant effects on the financial statements are disclosed in the relevant notes to the financial statements. Details of the agency's revaluation of buildings and some infrastructure assets can be found in Note 17.

i) Goods and services tax

Income, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred on a purchase of goods and services is not recoverable from the Australian Tax Office (ATO). In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the ATO is included as part of receivables or payables in the balance sheet.

Cash flows are included in the cash flow statement on a gross basis. The GST components of cash flows arising from investing and financing activities, which are recoverable from, or payable to, the ATO are classified as operating cash flows. Commitments and contingencies are disclosed net of the amount of GST recoverable or payable unless otherwise specified.

j) Contributions by and distributions to Government

The agency may receive contributions from Government where the Government is acting as owner of the agency. Conversely, the agency may make distributions to Government. In accordance with the *Financial Management Act 1995* and Treasurer's Directions, certain types of contributions and distributions, including those relating to administrative restructures, have been designated as contributions by, and distributions to, Government. These designated contributions and distributions are treated by the agency as adjustments to equity.

The statement of changes in equity provides additional information in relation to contributions by, and distributions to, Government.

k) Impact of COVID-19

A number of decisions as a result of COVID-19 impacted the 2019–20 financial statements. In particular, staffing resources were immediately stood up within the Territory Emergency Operations Centre as well as the Transport and Engineering Emergency Operations Groups, overseen by the Department of Infrastructure, Planning and Logistics Emergency Management Team to ensure divisions in the department are supported throughout the NT Government COVID-19 response.

In addition, the Territory Government modified its debt recovery process and postponed the payment date for a number of regulatory fees and charges to ease financial hardship faced by individuals and businesses as a result of COVID-19. The department adopted the Northern Territory Government Business Hardship Package administered by the Department of Trade Business and Innovation, which allowed businesses to be placed on a central business hardship register.

Some remote works as a result of COVID-19 were delayed as well as some public consultations for future studies which will now occur at a later date. This caused some delay in expenditure which will be sought as a carryover of budget into the 2020–21 financial year.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

3. COMPREHENSIVE OPERATING STATEMENT BY OUTPUT GROUP

		Infrastructure Investment Program, Support and Delivery	Lands and Planning	Logistics Infrastructure and Services	Strategy, Policy and Legislation	Northern Territory Planning Commission	Corporate and Governance	Total
	Note	2020	2020	2020	2020	2020	2020	2020
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INCOME								
Grants and subsidies revenue								
	4a							
Current		-	-	550	-	-	-	550
Capital		-	-	580	-	-	-	580
Appropriation								
	4b							
Output		118,449	36,264	145,802	2,517	370	10,483	313,885
Commonwealth		-	-	20,144	-	-	-	20,144
Sales of goods and services	4c	3	3,610	14,024	-	-	451	18,088
Interest revenue		-	41	-	-	-	-	41
Goods and services received free of charge	5	-	-	-	-	-	19,712	19,712
Gain on disposal of assets	6	-	666	-	-	-	-	666
Other income	4d	15	1,744	148	8	-	886	2,801
TOTAL INCOME		118,467	42,325	181,248	2,525	370	31,532	376,467
EXPENSES								
Employee expenses								
		32,972	18,694	36,527	1,670	101	5,912	95,876
Administrative expenses								
Purchases of goods and services	7	3,583	6,754	55,736	676	158	2,784	69,690
Repairs and maintenance		72,909	7,370	61,836	-	-	-	142,115
Property management		196	6,241	6,427	9	5	642	13,520
Loss on disposal of assets	6	-	-	-	-	-	-	-
Depreciation and amortisation	16,17,18	4,533	7,202	81,219	136	-	110	93,200
Other administrative expenses		3,454	4,379	1,921	-	-	240	9,995
Grants and subsidies expenses								
Current		-	1,664	8,034	152	-	-	9,850
Capital		-	10,319	1,297	-	-	-	11,616
Goods and services received free of charge		-	-	-	-	-	19,712	19,712
Interest expenses	8	-	-	143	-	-	22	165
TOTAL EXPENSES		117,647	62,623	253,140	2,643	264	29,422	465,739
NET SURPLUS/(DEFICIT)		820	(20,298)	(71,892)	(118)	106	2,110	(89,272)
OTHER COMPREHENSIVE INCOME								
Items that will not be reclassified to net surplus/deficit								
Changes in asset revaluation surplus		-	(18,622)	1,878,651	-	-	-	1,860,028
Transfers from Reserves		-	13,800	-	-	-	-	13,800
TOTAL OTHER COMPREHENSIVE INCOME		-	(4,822)	1,878,651	-	-	-	1,873,828
COMPREHENSIVE RESULT		820	(25,120)	1,806,759	(118)	106	2,110	1,784,556



3. COMPREHENSIVE OPERATING STATEMENT BY OUTPUT GROUP (continued)

	Note	Infrastructure Investment Program, Support and Delivery Restated	Lands and Planning Restated	Logistics Infrastructure and Services Restated	Strategy, Policy and Legislation Restated	Northern Territory Planning Commission Restated	Corporate and Governance Restated	Total Restated
		2019	2019	2019	2019	2019	2109	2019
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INCOME								
Grants and subsidies revenue	4a							
Current		-	-	605	-	-	-	605
Capital		-	-	-	-	-	-	-
Appropriation	4b							
Output		27,955	34,102	171,171	2,437	374	15,318	251,357
Commonwealth		-	-	20,059	-	-	-	20,059
Sales of goods and services	4c	28	4,050	13,685	-	-	579	18,342
Interest revenue		-	-	-	-	-	-	-
Goods and services received free of charge	5	-	-	-	-	-	11,004	11,004
Gain on disposal of assets	6	-	-	-	-	-	-	-
Other income	4d	20	99,506	476	1	-	453	100,456
TOTAL INCOME		28,003	137,658	205,996	2,438	374	27,354	401,823
EXPENSES								
Employee expenses		23,096	18,328	37,317	1,621	82	9,477	89,921
Administrative expenses								
Purchases of goods and services	7	3,624	7,232	66,852	646	237	3,453	82,044
Repairs and maintenance		1,888	9,414	98,471	-	-	-	109,773
Property management		171	4,200	2,171	8	6	626	7,182
Loss on disposal of assets	6	-	26,732	(16)	-	-	-	26,716
Depreciation and amortisation	16,17,18	3,906	5,367	68,503	136	-	101	78,013
Other administrative expenses		-	9,452	-	-	-	94	9,546
Grants and subsidies expenses								
Current		-	1,644	4,423	152	-	-	6,219
Capital		37,735	10,649	16,251	-	-	-	64,635
Goods and services received free of charge		-	-	-	-	-	11,004	11,004
Interest expenses	8	-	-	-	-	-	24	24
TOTAL EXPENSES		70,420	93,018	293,972	2,563	325	24,779	484,077
NET SURPLUS/(DEFICIT)		(42,417)	44,640	(87,976)	(125)	49	2,575	(83,254)
OTHER COMPREHENSIVE INCOME								
Items that will not be reclassified to net surplus/deficit								
Changes in asset revaluation surplus		-	(85,513)	101,458	-	-	-	15,945
Transfers from Reserves		-	31,963	-	-	-	-	31,963
TOTAL OTHER COMPREHENSIVE INCOME		-	(53,550)	101,458	-	-	-	47,908
COMPREHENSIVE RESULT		(42,417)	(8,910)	13,482	(125)	49	2,575	(35,246)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

3. COMPREHENSIVE OPERATING STATEMENT BY OUTPUT GROUP (continued)

Income

Income encompasses both revenue and gains.

Income is recognised at the fair value of the consideration received, exclusive of the amount of GST. Exchanges of goods or services of the same nature and value without any cash consideration being exchanged are not recognised as income.

Repairs and maintenance expense

From 1 July 2019, repairs and maintenance expenses were centralised under the Department of Infrastructure, Planning and Logistics (DIPL) as part of Machinery of Government changes. Funding is received for repairs and maintenance works associated with agency assets as part of output appropriation. Costs associated with repairs and maintenance works on agency assets are expensed as incurred.

4. REVENUE

a) Grants and subsidies revenue

			2020	Restated 2019
	\$'000	\$'000	\$'000	\$'000
	Revenue from contracts with customers	Other	Total	
Current grants	-	550	550	605
Capital grants	-	580	580	-
TOTAL GRANTS AND SUBSIDIES REVENUE	-	1,130	1,130	605

Grant revenue, passed on from a Territory Government-controlled entity with the exception of the Central Holding Authority, is recognised upfront on receipt, irrespective of which revenue accounting standard it may fall under in accordance with the Treasurer's Direction on income.

Grant revenue is recognised at fair value exclusive of the amount of GST. Until 30 June 2019, grant revenue and other non-reciprocal contributions were recognised as revenue when the agency obtains control over the asset comprising the contribution, which was normally obtained on receipt.

From 1 July 2019, where a grant agreement is enforceable and has sufficiently specific performance obligations for the agency to transfer goods or services to the grantor or a third party beneficiary, the transaction is accounted for under AASB 15. In this case, revenue is initially deferred as a contract liability when received in

advance and recognised as or when the performance obligations are satisfied. The agency applies the principles of AASB 15 to current grants however reports these grants under AASB 1058. Current grants revenue encompasses Commonwealth funds received for:

- a reimbursement of department expenditure for public health and compliance service costs due to COVID-19
- Buntine Highway flood immunity improvements.

Capital grants revenue encompasses Commonwealth funds received for reseal works under the Regional Aviation Access Program (RAAP).

A financing component for consideration is only recognised if it is significant to the contract and the period between the transfer of goods and services and receipt of consideration is more than one year. For the 2019–20 reporting period, there were no adjustments for the effects of a significant financing component.



4. REVENUE (continued)

Where grant agreements do not meet criteria above, it is accounted for under AASB 1058 and income is recognised on receipt of funding except for capital grants revenue received for the purchase or construction of non-financial assets to be controlled by the agency. Capital grants with enforceable contracts and sufficiently specific obligations are recognised as an unearned revenue liability when received and subsequently recognised progressively as revenue as or when the agency satisfies its obligations

under the agreement. Where a non-financial asset is purchased, revenue is recognised at the point in time the asset is acquired and control transfers to the agency.

For constructed assets, revenue is recognised over time, using the percentage of completion method, measured as the costs incurred as a proportion of estimated total project costs.

b) Appropriation

	\$'000	\$'000	2020 \$'000	Restated 2019 \$'000
	Revenue from contracts with customers	Other	Total	
Output	-	313,885	313,885	251,357
Commonwealth	-	20,144	20,144	20,059
TOTAL APPROPRIATION	-	334,029	334,029	271,416

Output appropriation is the operating payment to each agency for the outputs they provide as specified in the *Appropriation Act*. It does not include any allowance for major non-cash costs such as depreciation. The treatment of output appropriation remains the same after adopting AASB 15 and AASB 1058, because it does not have sufficiently specific performance obligations.

The department is predominantly funded and therefore dependent, on the receipt of parliamentary appropriations, listed as output. The financial statements encompass all funds through which the agency controls resources to carry on its functions and deliver outputs. For reporting purposes, outputs delivered by the agency are summarised into several output groups. Note 3 summarises financial information in the form of a comprehensive operating statement by output group.

Commonwealth appropriation follows from the inter-governmental agreement on federal financial relations, resulting in specific purpose payments (SPPs) and national partnership (NP) payments being made by the Commonwealth Treasury to state treasuries, in a manner similar to arrangements for GST payments. These payments are received by the Department of Treasury and Finance on behalf of the

Central Holding Authority and then passed on to the relevant agencies as Commonwealth appropriation. Until 30 June 2019, Commonwealth appropriation was recognised in the period when the agency gains control of the funds, which was on receipt of funding.

From 1 July 2019, where appropriation received has an enforceable contract with sufficiently specific performance obligations as defined in AASB 15, revenue is recognised as and when goods and or services are transferred to the customer or third party beneficiary. The agency applies the principles of AASB 15 to Commonwealth appropriation however reports this appropriation under AASB 1058 where the funding is for the construction of non-financial assets to be controlled by Government. Otherwise revenue is recognised when the agency gains control of the funds.

The agency's Commonwealth appropriation is predominantly for the delivery of the National Partnership Agreement on Land Transport Infrastructure. Funding is received in line with milestone payments and the agency recognises the funding on receipt due to the non-specific nature of funding for repairs and maintenance.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

4. REVENUE (continued)

c) Sales of goods and services

	\$'000	\$'000	2020 \$'000	Restated 2019 \$'000
	Revenue from contracts with customers	Other	Total	
Sales of goods and services	4,651	13,437	18,088	18,342
TOTAL SALES OF GOODS AND SERVICES	4,651	13,437	18,088	18,342

The agency also facilitates the receipt of fees from regulatory services, taxes and certain rents on behalf of the Central Holding Authority.

Sale of goods and rendering of services

Until 30 June 2019, revenue from sales of goods is recognised as revenue when the agency transfers significant risks and rewards of ownership of the goods to the buyer. From 1 July 2019, revenue from sales of goods is recognised when the agency satisfies a performance obligation by transferring the promised goods. The agency typically satisfies its performance obligations when the control of goods is transferred to the customer.

Revenue from these sales are based on the price specified in the contract, and revenue is only recognised to the extent that it is highly probable a significant reversal will not occur. There is no element of financing present as sales are made with a short credit term.

Until 30 June 2019, revenue from rendering services was recognised by reference to the stage of completion of the contract. From 1 July 2019, revenue from rendering of services is recognised when the agency satisfies the performance obligation by transferring the promised services.

The agency records goods and services revenue from a range of fees and charges which include but are not limited to:

- Frances Bay Mooring Basin operations
- Motor Vehicle Registry operations
- Land business advisory services
- Land development assessment services
- Service level agreements
- Bus ticket sales
- Property rents.

The agency typically satisfies its performance obligations for the majority of services it renders at a point in time deemed to occur when the agency delivers the promised services. Services rendered over time relate to the fulfilment of annual service level agreements. Rental income arising from operating leases is accounted for on a straight-line basis over the lease term.

Revenue from contracts with customers for the 2019–20 financial year have been disaggregated below into categories to enable users of these financial statements to understand the nature, amount, timing and uncertainty of income and cash flows. These categories include a description of the type of product or service line, type of customer and timing of transfer of goods and services.



4. REVENUE (continued)

	2020 \$'000
Type of good and service:	
Service delivery	1,022
Other	3,629
TOTAL REVENUE FROM CONTRACTS WITH CUSTOMERS BY GOOD OR SERVICE	4,651
Type of customer:	
State and territory Governments	220
Non-government entities	4,431
TOTAL REVENUE FROM CONTRACTS WITH CUSTOMERS BY TYPE OF CUSTOMER	4,651
Timing of transfer of goods and services:	
Over time	260
Point in time	4,391
TOTAL REVENUE FROM CONTRACTS WITH CUSTOMERS BY TIMING OF TRANSFER	4,651

d) Other income

	\$'000	\$'000	2020 \$'000	Restated 2019 \$'000
	Revenue from contracts with customers	Other	Total	
Other income	-	2,801	2,801	100,456
TOTAL OTHER INCOME	-	2,801	2,801	100,456

Assets received at below fair value or for nil consideration that can be measured reliably are recorded as donated assets. These are recognised as revenue at their fair value when control over the assets is obtained, normally either on receipt of the assets or on notification the assets have been secured, unless received from another Government entity as a consequence of a restructuring of administrative arrangements. This treatment remains unchanged from prior years.

Other income encompasses revenue items reported under AASB 1058 such as the recovery of specific agency expenditure items as well as under AASB 16 being finance lease income. For the year ended 30 June 2019 the agency reported other income of \$100.5 million which mainly relates to the recognition of a \$97 million gain being the recording of the gifting of the Howard Springs Workers Village on behalf of Government.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

5. GOODS AND SERVICES RECEIVED FREE OF CHARGE

	2020	Restated 2019
	\$'000	\$'000
Corporate and Digital Development	19,712	11,004
TOTAL GOODS AND SERVICES RECEIVED FREE OF CHARGE	19,712	11,004

Resources received free of charge are recognised as revenue when, and only when, a fair value can be reliably determined and the services would have been purchased if they had not been donated. Use of those resources is recognised as an expense. Resources received free of charge are recorded as either revenue or gains depending on their nature.

In addition, from 1 July 2019, corporate services staff and functions were centralised under Department of Corporate and Digital Development as part of a Machinery of Government change and now forms part of goods and services free of charge of the agency.

6. GAIN/(LOSS) ON DISPOSAL OF ASSETS

	2020	Restated 2019
	\$'000	\$'000
Net proceeds from the disposal of non-current assets	13,903	4,306
Less: Carrying value of non-current assets disposed	(13,237)	(31,038)
Gain/(Loss) on the disposal of non-current assets	666	(26,732)
Proceeds from sale of minor assets	-	16
TOTAL GAIN/(LOSS) ON DISPOSAL OF ASSETS	666	(26,716)



7. PURCHASES OF GOODS AND SERVICES

	2020	Restated 2019
	\$'000	\$'000
The net deficit has been arrived at after charging the following expenses:		
Goods and services expenses:		
Agency service arrangements – (mainly bus contracts) ⁽¹⁾	45,390	53,211
Information technology charges and communications	9,758	12,735
Motor vehicle expenses	2,202	2,393
Equipment other ⁽²⁾	1,959	285
Memberships	943	868
Insurance	923	911
Consultants ⁽³⁾	870	2,093
Legal expenses ⁽⁴⁾	843	579
Official duty fares	667	569
Marketing and promotion ⁽⁵⁾	657	914
Bank charges	633	670
Survey, drafting and drilling	630	1,028
Freight	521	598
Regulatory, advisory boards, committees	451	492
Training and study	441	810
Travelling allowance	237	278
Accommodation	228	295
Advertising ⁽⁶⁾	149	118
Document production	113	180
Recruitment ⁽⁷⁾	82	108
Evacuation costs	-	1,142
Other	1,993	1,767
TOTAL PURCHASES OF GOODS AND SERVICES	69,690	82,044

(1) Decrease reflects introduction of AASB 16.

(2) Includes hire of demountable and equipment for border and biosecurity control for COVID-19.

(3) Includes marketing, promotion and IT consultants.

(4) Includes legal fees, claim and settlement costs.

(5) Does not include recruitment, advertising or marketing and promotion advertising.

(6) Includes advertising for marketing and promotion but excludes marketing and promotion consultants' expenses, which are incorporated in the consultants' category.

(7) Includes recruitment-related advertising costs.

Purchases of goods and services generally represent the day-to-day running costs incurred in normal operations, including supplies and service costs recognised in the reporting period in which they are incurred.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

8. INTEREST EXPENSES

	2020	Restated 2019
	\$'000	\$'000
Interest from lease liabilities ⁽¹⁾	165	24
TOTAL INTEREST EXPENSE	165	24

(1) 2020 interest expense relates to lease liabilities in accordance with AASB 16, while 2019 interest expense relates to finance lease liabilities in accordance with AASB 117.

Interest expenses consist of interest and other costs incurred in connection with the borrowing of funds.



9. WRITE-OFFS, POSTPONEMENTS, WAIVER, GIFTS AND EX GRATIA PAYMENTS

	Agency		Agency		Territory Items		Territory Items	
	2020	No. of Trans.	Restated 2019	No. of Trans.	2020	No. of Trans.	Restated 2019	No. of Trans.
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Write-offs, Postponements and Waivers Under the Financial Management Act 1995								
Represented by:								
Amounts written off, postponed and waived by Delegates								
Irrecoverable amounts payable to the Territory or an agency written off	2	6	-	-	-	-	-	-
Losses or deficiencies of money written off	-	6	-	5	-	-	-	-
Public property written off	365	2	-	-	-	-	-	-
Waiver or postponement of right to receive or recover money or property	-	-	-	-	-	-	-	-
TOTAL WRITTEN OFF, POSTPONED AND WAIVED BY DELEGATES	368	14	-	5	-	-	-	-
Amounts written off, postponed and waived by the Treasurer								
Write-offs, postponements and waivers due to COVID-19 ⁽¹⁾	505	337	-	-	-	-	-	-
Irrecoverable amounts payable to the Territory or an agency written off	-	-	2	2	-	-	18	3
Losses or deficiencies of money written off	-	-	-	-	-	-	-	-
Public property written off	1,216	1	-	-	-	-	-	-
Waiver or postponement of right to receive or recover money or property	-	-	-	-	-	-	-	-
TOTAL WRITTEN OFF, POSTPONED AND WAIVED BY THE TREASURER	1,721	338	2	2	-	-	18	3
Write-offs, Postponements and Waivers Authorised Under Other Legislation								
Gifts Under the Financial Management Act 1995								
Gifts by delegate								
Other	2	13	-	-	-	-	-	-
Total gifts by delegate	2	13	-	-	-	-	-	-
Gifts by Treasurer								
Gifts Authorised Under Other Legislation^(a)	610	2	1,081	4	-	-	-	-
Ex Gratia Payments Under the Financial Management Act 1995	-	-	-	-	-	-	-	-

(a) Gifted under provisions of the Crown Lands Act.

(1) To ease financial hardship faced by individuals and businesses as a result of COVID-19, the Treasurer approved a modified debt recovery process and postponed the payment date for a number of regulatory fees and charges.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

10. CASH AND DEPOSITS

	2020	Restated 2019
	\$'000	\$'000
Cash on hand	25	25
Cash at bank	141,146	96,348
TOTAL CASH AND DEPOSITS	141,171	96,373

For the purposes of the balance sheet and the cash flow statement, cash includes cash on hand, cash at bank and cash equivalents. Cash equivalents are highly liquid short-term investments that are readily convertible to cash. Cash at bank includes monies held in the Accountable Officer's Trust Account (AOTA) that are ultimately payable to the beneficial owner – refer also to Note 32.

11. CASH FLOW RECONCILIATION

a) Reconciliation of cash

The total of agency 'Cash and deposits' of \$141,171,443 recorded in the balance sheet is consistent with that recorded as 'Cash' in the cash flow statement.

RECONCILIATION OF NET DEFICIT TO NET CASH FROM OPERATING ACTIVITIES

	2020	Restated 2019
	\$'000	\$'000
Net Deficit	(89,272)	(83,254)
<i>Non-cash items:</i>		
Depreciation and amortisation	93,200	78,013
Asset write-offs/write-downs	8,794	10,302
Asset donations/gifts	610	1,081
Gain/(Loss) on disposal of assets	(666)	26,732
Assets acquired for nil consideration	-	(96,975)
Repairs and maintenance/minor new works	10,319	4,839
<i>Changes in assets and liabilities:</i>		
Decrease/Increase in receivables	(8,267)	4,096
Decrease/Increase in prepayments	-	4,414
Decrease/Increase in other assets	(1,394)	(1,304)
Decrease/Increase in payables	783	(2,526)
Decrease/Increase in provision for employee benefits	1,856	(113)
Decrease/Increase in other provisions	338	13
Decrease/Increase in other liabilities	(428)	21
NET CASH FROM OPERATING ACTIVITIES	15,873	(54,661)

11. CASH FLOW RECONCILIATION (continued)

b) Reconciliation of liabilities arising from financing activities

2019-20	Cash Flows					Other					
	Recognised on AASB 16 adoption	1 July	Deposits Received	Finance Leases	Appropriation	Equity Injection / Withdrawals	Total Cash Flows	Other Equity Related Changes	Lease Movements	Total other	30 June
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Deposits Held	34,414	-	34,414	24,334	-	-	24,334	-	-	-	58,748
Borrowings	385	14,320	14,705	(6,920)	-	-	(6,920)	-	136	-	7,922
Provisions	12,394	-	12,394	-	-	-	-	-	-	2,195	14,589
Other	-	-	-	-	443,986	(2,599)	441,387	(261,727)	-	-	(261,727)
TOTAL	47,193	14,320	61,513	24,334	443,986	(2,599)	458,802	(261,727)	136	2,195	260,918

2018-19 Restated

2018-19 Restated	Cash Flows					Other				
	Deposits Received	1 July	Finance Leases	Appropriation	Equity Injection / Withdrawals	Total Cash Flows	Other Equity Related Changes	Lease Acquisitions	Total other	30 June
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Deposits Held	18,649	15,765	-	-	-	15,765	-	-	-	34,414
Borrowings	359	-	(6)	-	-	(6)	-	32	-	385
Provisions	12,494	-	-	-	-	-	-	(100)	(100)	12,394
Other	-	-	-	538,322	(30,000)	508,322	(405,809)	-	-	(405,809)
TOTAL	31,502	15,765	(6)	538,322	(30,000)	524,081	(405,809)	32	(100)	149,706

c) Non-cash financing and investing activities

Lease Transactions

During the financial year, the agency recorded right-of-use asset remeasurements for the lease of buildings and other assets located on aboriginal land with an aggregate value of \$135,776 (2019:\$Nil).

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

12. RECEIVABLES

	2020	Restated 2019
	\$'000	\$'000
Current		
Accounts receivable	9,942	5,545
Less: loss allowance	(2,263)	(1,675)
	7,679	3,870
Accrued contract revenue	11,961	-
Less: loss allowance	-	-
	11,961	-
GST receivables	13,324	9,690
TOTAL RECEIVABLES	32,964	13,560

Receivables are initially recognised when the agency becomes a party to the contractual provisions of the instrument and are measured at fair value less any directly attributable transaction costs. Receivables include accounts receivable, accrued contract revenue and other receivables.

Accounts receivable are generally settled within 30 days and other receivables within 30 days.

The loss allowance reflects expected credit losses and represents the amount of receivables the agency estimates are likely to be uncollectible and are considered doubtful.

Accrued contract revenue

Accrued contract revenue arises from contracts with customers where the agency's right to consideration in exchange for goods transferred to customers or works completed have arisen but have not been billed at the reporting date. Once the agency's rights to payment becomes unconditional accrued contract revenue balances are reclassified as contract receivables. Accrued revenue that does not arise from contracts with customers are reported as part of other receivables.

Significant changes in accrued contract revenue balances during the year was due to the adoption of AASB 15 Revenue from contracts with a customer and AASB 1058 Income for not-for-profit entities. This adoption has resulted in the matching of the timing of the satisfaction of performance obligations with the timing of payment.

Credit risk exposure of receivables

Receivables are monitored on an ongoing basis to ensure exposure to bad debts is not significant. The entity applies the simplified approach to measuring expected credit losses. This approach recognises a loss allowance based on expected credit losses for all accounts receivables and accrued contract revenue. To measure expected credit losses, receivables have been grouped based on shared risk characteristics and days past due.



12. RECEIVABLES (continued)

The expected loss rates have been calculated after analysing historical observed collection rates. The resulting expected credit loss rates have been subsequently adjusted for additional credit risk exposure due to COVID-19 based on the percentage increase in the unemployment rate in the Northern Territory between June 2019 and May 2020 from 4.6% to 7.4%, sourced from the Department of Treasury and Finance's Economic Brief on Labour Force. The application of this macroeconomic factor has been applied on the assumption that with COVID-19, for every percentage increase in labour market unemployment there is a corresponding increase in the trade receivables default rate.

In accordance with the provisions of the FMA, receivables are generally written-off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery includes a failure to make contractual payments for a period greater than 90 days past due.

Due to COVID-19, the agency's credit risk exposure has increased and is reflected in the expected credit losses reported. To ease financial hardship faced by individuals and businesses as a result of COVID-19, the Territory Government modified its debt recovery process and postponed the payment date for a number of regulatory fees and charges.

The loss allowance for receivables and reconciliation as at the reporting date is disclosed below.

Loss allowance for receivables

	2020				Restated 2019			
	Gross receivables	Loss rate	Expected credit losses	Net receivables	Gross receivables	Loss rate	Expected credit losses	Net receivables
	\$'000	%	\$'000	\$'000	\$'000	%	\$'000	\$'000
Internal receivables								
Not overdue	222	-	-	222	1,583	-	-	1,583
Overdue for less than 30 days	-	-	-	-	-	-	-	-
Overdue for 30 to 60 days	-	-	-	-	-	-	-	-
Overdue for more than 60 days	-	-	-	-	-	-	-	-
TOTAL INTERNAL RECEIVABLES	222	-	-	222	1,583	-	-	1,583
External receivables								
Not overdue	1,100	-	-	1,100	1,203	-	-	1,203
Overdue for less than 30 days	1,257	33.5	(421)	836	711	39.5	(281)	430
Overdue for 30 to 60 days	30	74.8	(22)	8	122	65.2	(80)	42
Overdue for more than 60 days	1,833	99.3	(1,820)	13	1,926	68.3	(1,314)	612
Overdue for more than 60 days	5,500	-	-	5,500	-	-	-	-
TOTAL EXTERNAL RECEIVABLES	9,720		(2,263)	7,457	3,962		(1,675)	2,287

Total amounts disclosed exclude statutory amounts and include contract receivables and accrued contract revenue.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

12. RECEIVABLES (continued)

RECONCILIATION OF LOSS ALLOWANCE FOR RECEIVABLES

	2020	Restated 2019
	\$'000	\$'000
Internal receivables		
Opening balance	-	-
Written off during the year	-	-
Recovered during the year	-	-
Increase/decrease in allowance recognised in profit or loss	-	-
TOTAL INTERNAL RECEIVABLES	-	-
External receivables		
Opening balance	(1,675)	(1,465)
Written off during the year	2	2
Recovered during the year	-	-
Increase/decrease in allowance recognised in profit or loss	(590)	(212)
TOTAL EXTERNAL RECEIVABLES	(2,263)	(1,675)

13. PREPAYMENTS

	2020	Restated 2019
	\$'000	\$'000
Prepaid land and capital works	8,920	-
Prepaid capital works	8,311	3,500
Other	459	464
Salary advances	9	3
TOTAL PREPAYMENTS	17,699	3,967

Prepayments

Prepayments represent payments in advance of receipt of goods and services or that part of expenditure made in one accounting period covering a term extending beyond that period.



14. ASSETS HELD FOR SALE

	2020	Restated 2019
	\$'000	\$'000
Land ⁽¹⁾	2,214	3,737
Buildings ⁽²⁾	-	-
TOTAL ASSETS HELD FOR SALE	2,214	3,737

(1) Land held for sale consists of those assets which it has been determined are available for sale in their present condition, and their sale is highly probable within the next twelve months.

(2) Demountable buildings held for sale at \$1.

Assets and disposal groups are classified as held for sale if their carrying amount will be recovered through a sale transaction or a grant agreement rather than continuing use. Assets held for sale consist of those assets that management has determined are available for immediate sale or granting in their present condition and their sale is highly probable within one year from the date of classification.

These assets are measured at the lower of the asset's carrying amount and fair value less costs to sell. These assets are not depreciated. Non-current assets held for sale have been recognised on the face of the financial statements as current assets.

15. ADVANCES

	2020	Restated 2019
	\$'000	\$'000
Non-Current		
Advances paid	1,008	937
Less: loss allowance	-	-
TOTAL ADVANCES	1,008	937

a) Advances paid

During 2012-13, the agency provided a loan to the Master Builders Association (NT) towards the Fidelity Fund Scheme for Residential Building Cover which replaced the Home Building Certification Fund (HBCF). On 31 December 2012 the HBCF ceased issuing new policies and was replaced by the Residential Building Cover package.

Advances paid are recognised initially at fair value plus or minus relevant transaction costs and are recognised in the balance sheet when the agency becomes party to the contractual provisions of the financial instruments. Where the advances are provided with interest free periods or at concessional interest rates, they are considered to have a fair value which is less

than the amount lent. This fair value is calculated in accordance with Note 26. The difference between the amount lent and the fair value is recognised as an expense in the comprehensive income statement.

Subsequently, advances paid are measured at amortised cost using the effective interest method. The average discount rate used to calculate the amortised cost is 4.66%.

Loss allowances on advances paid reflect either 12-month or lifetime expected credit losses depending on changes in credit risk and represents the amount of advances paid the agency estimates are likely to be uncollectible and are considered doubtful.

No loss allowance has been recognised for the agency as all advances are expected to be collected in full.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

15. ADVANCES (continued)

Credit risk exposure of advances paid

Advances paid are monitored on an ongoing basis to ensure exposure to bad debts is not significant. The agency applies the AASB 9 general approach to measuring expected credit losses. This approach

recognises a loss allowance based on 12-month expected credit losses if there has been no significant increase in credit risk since initial recognition and lifetime expected credit losses if there has been a significant increase in credit risk since initial recognition.

16. OTHER ASSETS

	2020	Restated 2019
	\$'000	\$'000
Non-Current		
Lease receivables	21,302	19,907
TOTAL OTHER ASSETS	21,302	19,907

a) Agency as a lessor

Leases under which the agency assumes substantially all the risks and rewards of ownership of an asset are classified as finance leases. Other leases are classified as operating leases.

From 1 July 2019, subleases are classified by reference to the right-of-use asset arising from the head lease, rather than by reference to the underlying asset. A sublease is an arrangement where the underlying asset is re-leased by a lessee (intermediate lessor) to another party, and the lease (head lease) between the head lessor and original lessee remains in effect.

Finance leases

At the lease commencement date, the entity recognises a receivable for assets held under a finance lease in its statement of financial position at an amount equal to the net investment in the lease. The net investment in leases is classified as financial assets amortised cost and equals the lease payments receivable by a lessor and the unguaranteed residual value, plus initial direct costs, discounted using the interest rate implicit in the lease Initial direct costs.

Finance income arising from finance leases is recognised over the lease term, based on a pattern reflecting a constant periodic rate of return on the lessor's net investment in the lease.

Port of Darwin Lease

The agency has a 99 year lease arrangement for the Port of Darwin. External advice sought on the classification and accounting for the lease arrangement determined that the lease was a finance lease in accordance with AASB 117. As a result the agency de-recognised the Port land and infrastructure and recognised the net investment in the leased assets as a finance lease receivable. The net investment represents the agency's gross investment in the lease discounted at the implicit interest rate. Finance lease income will be recognised periodically.

The Territory (through the former Department of Lands, Planning and Environment) entered into a 99-year lease agreement with Landbridge Group to lease land assets and interest in the Port of Darwin.

A lease premium amounting to \$391 million was received in advance. The lease also provides for the receipt of incremental contingent rentals where a revenue-based threshold is exceeded. No contingent rental was received during the year.

Under the terms of the lease, the leased assets will revert to the Territory at the end of 99 years. The Port lessee has the majority of the risks and rewards associated with ownership of the leased assets. Therefore the assets have been derecognised and a finance lease receivable recognised representing a residual interest in the leased assets.



16. OTHER ASSETS (continued)

	2020	Restated 2019
	\$'000	\$'000
Finance lease receivable	21,302	19,907
<i>Future minimum lease receipts under the finance lease are receivable for each of the of the following periods:</i>		
Not later than one year	1,492	1,394
Between one and five years	7,088	6,625
Later than five years	13,193,341	13,195,297
Gross investment in the lease	13,223,223	13,223,223
Less: Unearned finance income	(13,201,921)	(13,203,316)
NET INVESTMENT IN THE LEASE	21,302	19,907

As the lease premium has been prepaid, the balance of the finance lease receivable represents the unguaranteed residual for the Port of Darwin land related assets accruing to the benefit of the Territory. As of 30 June 2020, no impairment losses have been recorded on the finance lease receivables.

On 30 June 2017, the Territory Government agreed to retain the 20 per cent equity interest in the Port of Darwin. Under the revised terms of the shareholding, the Territory does not have any right to participate in the distributions of capital or income of the Port of Darwin group trusts.

Although the 20 per cent equity interest does not satisfy criteria for consolidation or recognition as a joint venture or associate, it is considered a financial asset.

This financial asset has been initially measured at fair value based on expected cashflows and for 2019-20 the value is negligible. The financial asset may be subsequently re-measured for any changes in fair value in future reporting periods.

Operating leases

An operating lease is a lease other than a finance lease. Rental income arising is accounted for on a straight-line basis over the lease terms and is included in revenue in the statement of comprehensive income

due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the underlying asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

The agency owns land and buildings that are leased to tenants under operating lease arrangements with rentals payable monthly. Lease payments for some contracts include Consumer Price Index (CPI) increases, however there are no other variable lease payments that are dependant on an index rate.

The leases at the Frances Bay Mooring Basin and Sadgroves Creek are generally for a 12 month licence with an option to extend annually up to 5 years. Rental receivable greater than 1 year is not certain.

Some leased buildings are inter-agency arrangements. Other land and building leased assets are external arrangements.

The agency subleases floor space at the Jabiru Government Centre expiring on 30 June 2021. These are an inter-agency arrangement which includes Power and Water Corporation. All have terms of five years or less and are classified as operating subleases.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

16. OTHER ASSETS (continued)

Future minimum rentals receivable (undiscounted) under non-cancellable operating lease as at 30 June are as follows:

	2020	Restated 2019
	\$'000	\$'000
Not later than one year	962	-
Later than one year and not later than five years	1,247	-
Later than five years	-	-
TOTAL	2,209	-

b) Contract cost asset

Costs to obtain a contract are expensed where goods and services will be transferred within one year or less and only capitalised if deemed material. Territory Government employee costs that satisfy the criteria for recognition as a cost to fulfil a contract are not

capitalised and expensed immediately. Other costs to fulfil a contract are accounted for as a contract cost asset if deemed material. For the 2019-20 reporting period, no costs were capitalised as a contract cost asset.



17. PROPERTY, PLANT AND EQUIPMENT

a) Total property, plant and equipment

	2020	Restated 2019
	\$'000	\$'000
Land		
At fair value	871,038	883,481
Buildings		
At fair value	219,389	233,484
Less: Accumulated depreciation	(130,146)	(145,752)
	89,243	87,732
Infrastructure		
At fair value	10,837,213	8,430,357
Less: Accumulated depreciation	(3,660,530)	(3,336,483)
	7,176,683	5,093,874
Construction (Work in Progress)		
At capitalised cost	657,163	785,704
Plant and equipment		
At fair value	13,884	16,336
Less: Accumulated depreciation	(8,325)	(9,731)
	5,559	6,605
Computer hardware		
At capitalised cost	1,066	1,523
Less: Accumulated depreciation	(541)	(1,471)
	525	52
Transport equipment		
At capitalised cost	96	116
Less: Accumulated depreciation	(84)	(101)
	12	15
Land leases¹		
At capitalised cost	569	434
Less: Accumulated depreciation	(88)	(73)
	481	361
Transport equipment leases²		
At capitalised cost	14,320	-
Less: Accumulated depreciation	(6,963)	-
	7,357	-
TOTAL PROPERTY, PLANT AND EQUIPMENT	8,808,062	6,857,825

(1) Existing finance lease assets under AASB 117 have been reclassified in opening balance.

(2) Recognition in opening balance of right-of-use assets on initial adoption of AASB 16.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

17. PROPERTY, PLANT AND EQUIPMENT (continued)

2020 Property, Plant and Equipment Reconciliations

From 1 July 2019, property, plant and equipment includes right-of-use assets under AASB 16 Leases, effective from that date. Further information on right-of-use assets is disclosed in Note 18. A reconciliation of the carrying amount of property, plant and equipment at the beginning and end of 2019–20 is set out below:

	Land	Buildings	Infrastructure	Construction				Transport Equipment	Land Leases	Transport Equipment Leases	Total
				(Work in Progress)	Plant and Equipment	Computer Hardware	Transport Equipment				
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Carrying Amount as at 1 July 2019	883,481	87,732	5,093,874	785,704	6,605	52	15	361	-	6,857,825	
Reclassification ¹	-	-	-	-	-	-	-	136	-	136	
Recognition of right-of-use assets on initial adoption of AASB 16	-	-	-	-	-	-	-	-	14,320	14,320	
Adjusted carrying amount as at 1 July 2019	883,481	87,732	5,093,874	785,704	6,605	52	15	497	14,320	6,872,281	
Additions	2,017	-	181	425,824	-	338	-	-	-	428,360	
Disposals	(13,237)	-	-	-	-	-	-	-	-	(13,237)	
Depreciation expense – asset owned	-	(8,732)	(76,310)	-	(731)	(44)	(3)	-	-	(85,820)	
Amortisation expense – right-of-use asset	-	-	-	-	-	-	-	(16)	(6,963)	(6,979)	
Additions/disposals from administrative restructuring	-	-	-	-	-	(23)	-	-	-	(23)	
Additions/disposals from asset transfers	(2,574)	6,539	285,528	(554,365)	(271)	202	-	-	-	(264,941)	
Revaluation increments/decrements including remeasurement	(172)	5,241	1,873,410	-	-	-	-	-	-	1,878,479	
Impairment losses	-	(1,537)	-	-	(44)	-	-	-	-	(1,581)	
Transfer to/from assets held for sale	1,523	-	-	-	-	-	-	-	-	1,523	
CARRYING AMOUNT AS AT 30 JUNE 2020	871,038	89,243	7,176,683	657,163	5,559	525	12	481	7,357	8,808,062	

(1) Existing finance lease assets under AASB 117 are reclassified and presented under the corresponding underlying asset from 1 July 2019

17. PROPERTY, PLANT AND EQUIPMENT (continued)

2019 Property, Plant and Equipment Reconciliations – Restated

A reconciliation of the carrying amount of property, plant and equipment at the beginning and end of 2018-19 is set out below:

	Land	Buildings	Infrastructure	Construction (Work in Progress)	Plant and Equipment	Computer Hardware	Transport Equipment	Land Leases	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying Amount as at 1 July 2018	923,358	50,808	4,866,969	815,214	5,742	75	16	339	6,662,521
Additions	3,332	248	-	545,769	304	-	-	33	549,686
Disposals	(31,038)	-	-	-	-	-	-	-	(31,038)
Depreciation expense	-	(6,934)	(69,685)	-	(1,028)	(23)	(1)	(11)	(77,682)
Additions/disposals from asset transfers	15,672	43,610	196,671	(575,278)	1,587	-	-	-	(317,738)
Revaluation increments/decrements	(62,828)	-	99,919	-	-	-	-	-	37,091
Transfer to/from assets held for sale	34,985	-	-	-	-	-	-	-	34,985
CARRYING AMOUNT AS AT 30 JUNE 2019	883,481	87,732	5,093,874	785,704	6,605	52	15	361	6,857,825



NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

17. PROPERTY, PLANT AND EQUIPMENT (continued)

b) Property, plant and equipment held and used by the agency

A reconciliation of the carrying amount of property, plant and equipment held and used by the agency at the beginning and end of 2019-20 is set out below:

	Land \$'000	Buildings \$'000	Infrastructure \$'000	Construction (Work in Progress) \$'000	Plant and equipment \$'000	Computer hardware \$'000	Transport equipment \$'000	Land under finance lease \$'000	Leased property, plant and equipment \$'000	Total \$'000
Balance at 1 July	834,504	82,140	5,093,874	785,704	6,605	52	15	361	-	6,803,255
Gross carrying amount	-	-	-	-	-	-	-	-	-	-
Accumulated depreciation/ amortisation	-	-	-	-	-	-	-	-	-	-
Carrying amount as at 1 July 2019	834,504	82,140	5,093,874	785,704	6,605	52	15	361	-	6,803,255
Reclassification ¹	-	-	-	-	-	-	-	136	-	136
Recognition of right-of-use assets on initial adoption of AASB 16	-	-	-	-	-	-	-	-	14,320	14,320
Adjusted carrying amount as at 1 July 2019	834,504	82,140	5,093,874	785,704	6,605	52	15	497	14,320	6,817,711
Additions	2,017	-	181	425,824	-	338	-	-	-	428,360
Disposals	(13,237)	-	-	-	-	-	-	-	-	(13,237)
Depreciation expense - asset owned	-	(7,912)	(76,310)	-	(731)	(44)	(3)	-	-	(85,000)
Amortisation expense - right-of-use asset	-	-	-	-	-	-	-	(16)	(6,963)	(6,979)
Additions/disposals from administrative restructuring	-	-	-	-	-	(23)	-	-	-	(23)
Additions/disposals from asset transfers	(2,574)	6,483	285,528	(554,365)	(271)	202	-	-	-	(264,997)
Revaluation increments/decrements	(172)	(1,755)	1,873,410	-	-	-	-	-	-	1,871,483
Impairment losses	-	(1,537)	-	-	(44)	-	-	-	-	(1,581)
Transfer to/from assets held for sale	1,523	-	-	-	-	-	-	-	-	1,523
CARRYING AMOUNT AS AT 30 JUNE 2020	822,061	77,419	7,176,683	657,163	5,559	525	12	481	7,357	8,747,260

(1) Existing finance lease assets under AASB 117 are reclassified and presented under the corresponding underlying asset from 1 July 2019

17. PROPERTY, PLANT AND EQUIPMENT (continued)

c) Property, plant and equipment where entity is lessor under operating leases

A reconciliation of the carrying amount of property, plant and equipment where agency is lessor under operating leases at the beginning and end of 2019-20 is set out below:

	Land \$'000	Buildings \$'000	Infrastructure \$'000	Construction (Work in Progress) \$'000	Plant and equipment \$'000	Computer hardware \$'000	Transport equipment \$'000	Land under finance lease \$'000	Leased property, plant and equipment \$'000	Total \$'000
Balance at 1 July 2019	48,977	5,592	-	-	-	-	-	-	-	54,569
Gross carrying amount	-	-	-	-	-	-	-	-	-	-
Accumulated depreciation/ amortisation	-	-	-	-	-	-	-	-	-	-
Carrying amount as at 1 July 2019	48,977	5,592	-	-	-	-	-	-	-	54,569
Reclassification ⁽¹⁾	-	-	-	-	-	-	-	-	-	-
Recognition of right-of-use assets on initial adoption of AASB 16	-	-	-	-	-	-	-	-	-	-
Adjusted carrying amount as at 1 July 2019	48,977	5,592	-	-	-	-	-	-	-	54,569
Additions	-	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-	-	-	-
Depreciation expense - asset owned	-	(820)	-	-	-	-	-	-	-	(820)
Amortisation expense - right-of-use asset	-	-	-	-	-	-	-	-	-	-
Additions/disposals from administrative restructuring	-	-	-	-	-	-	-	-	-	-
Additions/disposals from asset transfers	-	56	-	-	-	-	-	-	-	56
Revaluation increments/decrements	-	6,996	-	-	-	-	-	-	-	6,996
Impairment losses	-	-	-	-	-	-	-	-	-	-
CARRYING AMOUNT AS AT 30 JUNE 2020	48,977	11,824	-	-	-	-	-	-	-	60,801

(1) Existing finance lease assets under AASB 117 are reclassified and presented under the corresponding underlying asset from 1 July 2019



NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

17. PROPERTY, PLANT AND EQUIPMENT (continued)

Acquisitions

Property, plant and equipment are initially recognised at cost and subsequently revalued at fair value less accumulated depreciation and impairment. Cost is the amount of cash or cash equivalents paid or the fair value of the other consideration given to acquire the asset at the time of its acquisition or construction or, where applicable, the amount attributed to that asset when initially recognised in accordance with the requirements of other accounting standards.

All items of property, plant and equipment with a cost or other value, equal to or greater than \$10,000 are recognised in the year of acquisition and depreciated as outlined below. Items of property, plant and equipment below the \$10,000 threshold are expensed in the year of acquisition.

The construction cost of property, plant and equipment includes the cost of materials and direct labour, and an appropriate proportion of fixed and variable overheads.

Complex assets

Major items of plant and equipment comprising a number of components that have different useful lives, are accounted for as separate assets. The components may be replaced during the useful life of the complex asset.

Subsequent additional costs

Costs incurred on property, plant and equipment subsequent to initial acquisition are capitalised when it is probable that future economic benefits in excess of the originally assessed performance of the asset will flow to the agency in future years. Where these costs represent separate components of a complex asset, they are accounted for as separate assets and separately depreciated over their expected useful lives.

Construction (work in progress)

As part of the financial management framework, the Department of Infrastructure, Planning and Logistics is responsible for managing general Government capital works projects on a whole of Government basis. Therefore appropriation for all capital works is provided directly to the agency and the cost of construction work in progress is recognised as an asset of the agency. Once completed, capital works assets are transferred to the relevant Northern Territory Government agency. On transfer the capital works are either capitalised to the

agency's Fixed Asset Register to the extent they meet capitalisation criteria, expensed, or where undertaken for other parties such as local government or councils are gifted as capital grants (for example, Commonwealth funded black spots works on council roads).

Land under roads

Land under roads is land roadways and road reserves including land under footpaths, nature strips and median strips. The department has elected to recognise all land under roads in accordance with AASB 116 where all the asset recognition criteria have been met.

Revaluations and impairment

Revaluation of assets

Subsequent to initial recognition, assets belonging to the following classes of non-current assets are revalued with sufficient regularity to ensure the carrying amount of these assets does not differ materially from their fair value at reporting date:

- land
- buildings
- infrastructure assets
- heritage and cultural assets.

Land is generally revalued to unimproved capital value (UCV). Utilising a three year rolling revaluation plan, most land is revalued annually to UCV which is deemed to equate to fair value.

The latest revaluations as at 30 June 2020 for buildings were independently conducted. The valuer was Territory Property Consultants Pty Ltd.

Road and bridge infrastructure assets were revalued at 30 June 2020 based on current replacement cost. The revaluation of infrastructure assets requires engineering and technical expertise due to the complex nature of the assets. The department engaged an external quantity surveyor and cost consultant, Construction Estimating Pty Ltd trading as QS Services as well as using in-house engineering expertise to revalue roads and bridges as part of infrastructure assets in 2019-20. The uplift to these assets was \$1.87 billion. Similar increases in value have occurred in previous revaluations for this class of assets. The current valuation had a high level of accuracy due to improvements in the process and records held, such as a greater accuracy of asset



17. PROPERTY, PLANT AND EQUIPMENT (continued)

componentisation following a comprehensive survey of infrastructure assets and improvements in unit costs following external advice using regional unit cost rates.

Construction Estimating Pty Ltd trading as QS Services, quantity surveyors and cost consultants provided unit rates representative of NT current industry standard market rates for this revaluation.

At 30 June 2019 other infrastructure assets identified as minor road assets being truck parking bays, roadside rest areas, cycle paths and road traffic information technology equipment were revalued. Aquenta Consulting Pty Ltd, civil construction cost estimation service professionals, provided unit rates representative of NT current industry standard market rates for this revaluation.

Plant and equipment are stated at historical cost less depreciation, which is deemed to equate to fair value.

For right-of-use assets, the net present value of the remaining lease payments is often an appropriate proxy for the fair value of relevant right-of-use assets at the time of initial recognition. Subsequently, right-of-use assets are stated at cost less amortisation, which is deemed to equate to fair value.

For right-of-use assets under leases that have significantly below-market terms and conditions principally to enable the agency to further its objectives, the agency has elected to measure the asset at cost. These right-of-use assets are not subject to revaluation.

The unique nature of some of the heritage and cultural assets may preclude reliable measurement. Such assets have not been recognised in the financial statements.

Refer to Note 27: Fair value for additional disclosures.

Impairment of assets

An asset is said to be impaired when the asset's carrying amount exceeds its recoverable amount.

Non-current physical and intangible agency assets are assessed for indicators of impairment on an annual basis or whenever there is indication of impairment. If an indicator of impairment exists, the agency determines the asset's recoverable amount. The asset's recoverable amount is determined as the higher of the asset's current replacement cost and fair value less costs to sell. Any amount by which the asset's carrying amount exceeds the recoverable amount is recorded as an impairment loss.

Impairment losses are recognised in the comprehensive

operating statement. They are disclosed as an expense unless the asset is carried at a revalued amount. Where the asset is measured at a revalued amount, the impairment loss is offset against the asset revaluation surplus for that class of asset to the extent an available balance exists in the asset revaluation surplus.

In certain situations, an impairment loss may subsequently be reversed. Where an impairment loss is subsequently reversed, the carrying amount of the asset is increased to the revised estimate of its recoverable amount. A reversal of an impairment loss is recognised in the comprehensive operating statement as income, unless the asset is carried at a revalued amount, in which case the impairment reversal results in an increase in the asset revaluation surplus. Note 26 provides additional information in relation to the asset revaluation surplus.

Agency property, plant and equipment assets were assessed for impairment as at 30 June 2020. No impairment adjustments were required as a result of this review.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

17. PROPERTY, PLANT AND EQUIPMENT (continued)

Depreciation and amortisation expense

Items of property, plant and equipment, including buildings but excluding land, have limited useful lives and are depreciated or amortised using the straight-line method over their estimated useful lives.

Amortisation applies in relation to intangible non-current assets with limited useful lives and is calculated and accounted for in a similar manner to depreciation.

The estimated useful lives for each class of asset are in accordance with the Treasurer's Directions and are determined as follows:

	2020	Restated 2019
Buildings	20 - 50 years	20 - 50 years
Infrastructure assets		
Bridges	70 years	70 years
Sealed pavement	40 years	40 years
Unsealed pavement	8 years	8 years
Road formation	Infinite - not depreciated	Infinite - not depreciated
Street lights and traffic control systems	15 - 20 years	15 - 20 years
Transport assets	5 - 50 years	5 - 50 years
Plant and Equipment ⁽¹⁾	2 - 15 years	2 - 15 years
Right-of-use assets ⁽²⁾	1 - 40 years	40 years
Heritage and Cultural Assets	100 years	100 years
Intangibles	2 - 10 years	2 - 10 years

Assets are depreciated or amortised from the date of acquisition or from the time an asset is completed and held ready for use.

(1) Includes computer hardware and transport equipment.

(2) Further information on right-of-use assets is disclosed in Note 18.



18. AGENCY AS LESSEE

The Department of Infrastructure, Planning and Logistics leases assets in the course of achieving its outcomes.

The land leases relate to agency buildings and other assets located on aboriginal land. These leases are fixed and capitalised over a period of 40 years, which includes the extension option of 28 years due to the fixed nature of the asset on the land. There are provisions contained in the leases which allow for annual CPI changes.

The transport equipment leases relate to the provision of public, school and special needs bus and ferry services throughout the Northern Territory. These contracts have been assessed as being a lease and are capitalised by separating the lease component from the non-lease component provided by the suppliers. The agency uses a lease component identified in a contract or sourced

from other documentation provided by the supplier. If not available the agency shall determine a lease rate on the basis of similar suppliers lease components. These leases expire between 1 and 4 years based on the current contracts. It is likely that this method of service delivery will continue, however no provisions have been provided for past the current contract expiry dates.

The agency has not elected to recognise payments for short-term leases and low value leases as expenses on a straight-line basis, instead of recognising a right-of-use asset and lease liability. Short-term leases are leases with a lease term of 12 months or less with no purchase option. Low value assets are assets with a fair value of \$10,000 or less when new and not subject to a sublease arrangement.

Right-of-use asset

The following table presents right-of-use assets included in the carrying amounts of property, plant and equipment at Note 18.

	Land	Transport equipment	Total
	\$'000	\$'000	\$'000
Balance as at 1 July 2019	361	-	361
Recognition of right of use asset on initial adoption of AASB 16	-	14,320	14,320
Reclassification	136	-	136
Adjusted carrying amount as at 1 July 2019	497	14,320	14,817
Amortisation expense	(16)	(6,963)	(6,979)
CARRYING AMOUNT AS AT 30 JUNE 2020	481	7,357	7,838

The following amounts were recognised in the statement of comprehensive income for the year ending 30 June 2020 in respect of leases where the agency is the lessee:

	Total
	\$'000
Inter-government leases – NT Fleet	1,701
TOTAL AMOUNT RECOGNISED IN THE COMPREHENSIVE OPERATING STATEMENT	1,701

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

18. AGENCY LESSEE (continued)

Recognition and measurement (under AASB 16 from 1 July 2019)

The agency assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The agency recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets, except for short-term leases and leases of low-value assets.

The agency recognises right-of-use assets at the commencement date of the lease (the date the underlying asset is available for use). Right-of-use assets are initially measured at the amount of initial measurement of the lease liability, adjusted by any lease payments made at or before the commencement date and lease incentives, any initial direct costs incurred, and estimated costs of dismantling and removing the asset or restoring the site.

Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

Land	30 to 40 years
Transport equipment	1 to 4 years

If ownership of the leased asset transfers to the agency at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

The right-of-use assets are subsequently measured at fair value which approximates costs except for those arising from leases that have significantly below-market terms and conditions principally to enable the agency to further its objectives and are also subject to impairment.

The right-of-use assets are subject to remeasurement principles consistent with the lease liability including indexation and market rent review that approximates fair value and only revalued where a trigger or event may indicate their carrying amount does not equal fair value.

Inter-governmental leases

The agency applies the inter-governmental leases recognition exemption as per the Treasurer's Direction – Leases and recognise these as an expense on a straight-line basis over the lease term. These relate to the lease

of motor vehicles from NT Fleet. Leases of commercial properties for office accommodation are centralised with the Department of Corporate and Digital Development (DCDD). Consequently all lease liabilities and right-of-use assets relating to these arrangements are recognised by DCDD and not disclosed within these financial statements.

Right-of-use assets under leases at significantly below-market terms and conditions that are entered into principally to enable the agency to further its objectives, are measured at cost.

These right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, subject to impairment. They are not subject to revaluation.

Recognition and measurement (under AASB 117 until 30 June 2019)

Leases under which the agency assumes substantially all the risks and rewards of ownership of an asset are classified as finance leases. Other leases are classified as operating leases.

Finance leases are capitalised and recorded under property, plant and equipment. A lease asset and a lease liability equal to the lower of the fair value of the leased property and present value of the minimum lease payments, each determined at the inception of the lease, are recognised.

Repayments of principal reduce lease liabilities. The interest components of the lease payments are expensed.

Operating lease payments are recognised as an operating expense in the comprehensive operating statement on a straight-line basis over the lease term.



19a. INTANGIBLES

	2020	Restated 2019
	\$'000	\$'000
Carrying amount		
Intangibles with a finite useful life		
Other intangibles		
At capitalised cost	4,451	5,381
Less: accumulated amortisation	(3,089)	(4,171)
Written down value – 30 June	1,362	1,210
TOTAL INTANGIBLES	1,362	1,210

Revaluation of assets

Other intangible assets consists of computer software stated at historical cost less amortisation, which is deemed to equate to fair value.

Refer to Note 27: Fair value measurement for additional disclosures.

Impairment of intangibles

Agency intangible assets were assessed for impairment as at 30 June 2020. No impairment adjustments were required as a result of this review.

	2020	Restated 2019
	\$'000	\$'000
Reconciliation of movements		
Intangibles with a finite useful life		
Other intangibles		
Carrying amount at 1 July	1,210	1,435
Additions	578	101
Amortisation	(394)	(326)
Additions/(disposals) from administrative restructuring	(65)	-
Additions/(disposals) from asset transfers	33	-
CARRYING AMOUNT AS AT 30 JUNE	1,362	1,210

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FOR THE YEAR ENDED 30 JUNE 2020

19b. HERITAGE AND CULTURE ASSETS

	2020	Restated 2019
	\$'000	\$'000
Carrying amount		
At valuation	362	362
Less: Accumulated depreciation	(60)	(53)
Written down value - 30 June	302	309
Reconciliation of movements		
Carrying amount as at 1 July	309	271
Additions	-	42
Depreciation	(7)	(4)
CARRYING AMOUNT AS AT 30 JUNE	302	309

Heritage and cultural assets valuation

Refer to Note 27: Fair value measurement for additional disclosures.

The fair value of these assets were determined based on any restrictions on asset use. Where reliable market values were not available, the fair value of agency assets was based on their current replacement cost.

Impairment of heritage and cultural assets

Agency heritage and cultural assets were assessed for impairment as at 30 June 2020. No impairment adjustments were required as a result of this review.



20. DEPOSITS HELD

	2020	Restated 2019
	\$'000	\$'000
Recoverable works	50,824	30,062
Accountable officers trust account	3,937	730
Land sales deposits	1,316	1,942
Other deposits held	2,671	1,680
TOTAL DEPOSITS HELD	58,748	34,414

21. PAYABLES

	2020	Restated 2019
	\$'000	\$'000
Accounts payable	252	279
Accrued expenses	11,160	10,350
Accrued expenses – works in progress	2,243	3,527
TOTAL PAYABLES	13,655	14,156

Liabilities for accounts payable and other amounts payable are carried at cost, which is the fair value of the consideration to be paid in the future for goods and services received, whether or not billed to the agency. Accounts payable are normally settled within 20 days from receipt of valid invoices under \$1 million or 30 days for invoices over \$1 million.

22. BORROWINGS AND ADVANCES

	2020	Restated 2019
	\$'000	\$'000
Current		
Finance liabilities	4,482	5
	4,482	5
Non-Current		
Lease liabilities	3,440	380
	3,440	380
TOTAL BORROWINGS AND ADVANCES	7,922	385

Borrowings and advances are recorded initially at fair value, net of transaction costs. Subsequent to initial recognition, these are measured at amortised cost using the effective interest method.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

22. BORROWINGS AND ADVANCES (continued)

Lease liabilities

At the commencement date of the lease where the agency is the lessee, the agency recognises lease liabilities measured at the present value of lease payments to be made over the lease term. Lease payments include:

- fixed payments (including in substance fixed payments) less any lease incentives receivable
- variable lease payments that depend on an index or a rate
- amounts expected to be paid under residual value guarantees
- exercise price of purchase options reasonably certain to be exercised by the entity
- payments of penalties for terminating the lease, if the lease term reflects the entity exercising the option to terminate.

Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for the agency's leases, the Northern Territory Treasury Corporation's institutional bond rate is used as the incremental borrowing rate.

After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (such as changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

Lease liabilities are determined in accordance with AASB 117 until 30 June 2019. From 1 July 2019, lease liabilities are determined in accordance with AASB 16.

The following table presents liabilities under leases for 2019-20.

	2020
	\$'000
Balance at 1 July 2019	385
Reclassification	136
Recognition of lease liabilities on initial adoption of AASB 16	14,320
Adjusted balance at 1 July 2019	14,841
Interest expenses	165
Payments	(7,084)
Balance at 30 June 2020	7,922

The agency had total cash outflows for leases of \$6,919,977 in 2019-20.

Future minimum lease payments under internal non-cancellable leases not recorded as a liability are as follows:

	2020		Restated 2019	
	Internal	External	Internal	External
Within one year	1,204	-	1,317	-
Later than one year and not later than five years	1,331	-	1,858	-
Later than five years	6	-	-	-
TOTAL	2,541	-	3,175	-



23. PROVISIONS

	2020	Restated 2019
	\$'000	\$'000
Current		
<i>Employee benefits</i>		
Recreation leave	11,164	9,363
Leave loading	1,421	1,387
Other employee benefits	81	61
<i>Other current provisions</i>		
Other provisions	1,923	1,583
TOTAL PROVISIONS	14,589	12,394

The agency employed 759 employees as at 30 June 2020 (739 employees as at 30 June 2019). Noting there were Machinery of Government changes in 2019-20 outlined in Note 1 which increased the department's FTE.

Employee benefits

Provision is made for employee benefits accumulated as a result of employees rendering services up to the reporting date. These benefits include wages and salaries and recreation leave. Liabilities arising in respect of wages and salaries, recreation leave and other employee benefit liabilities that fall due within twelve months of reporting date are classified as current liabilities and are measured at amounts expected to be paid. Non-current employee benefit liabilities that fall due after twelve months of the reporting date are measured at present value, calculated using the Government long-term bond rate.

No provision is made for sick leave, which is non-vesting, as the anticipated pattern of future sick leave to be taken is less than the entitlement accruing in each reporting period.

Employee benefit expenses are recognised on a net basis in respect of the following categories:

- wages and salaries, non-monetary benefits, recreation leave and other leave entitlements
- other types of employee benefits.

As part of the financial management framework, the Central Holding Authority assumes the long service leave liabilities of Government agencies, including the Department of Infrastructure, Planning and Logistics and therefore no long service leave liability is recognised in agency financial statements.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

24. OTHER LIABILITIES

	2020	Restated 2019
	\$'000	\$'000
Current		
Unearned contract revenue	252	-
Unearned capital grants	97,164	-
Other liabilities		30
	97,416	30
Non-current		
Unearned capital grants	16,940	-
	16,940	-
TOTAL OTHER LIABILITIES	114,356	30

Financial guarantee contracts

Financial guarantee contracts are recognised as a financial liability at the time the guarantee is issued where the total value being guaranteed is greater than \$1 million. The liability is initially measured at fair value, calculated as the present value of the difference between the net contractual cash flows required under debt instruments and the net contractual cash flows that would have been required without the guarantee.

At the end of each subsequent reporting period, financial guarantees are subsequently measured at the higher of the amount of the loss allowance and the amount initially recognised less cumulative amortisation, where appropriate.

The amount of the loss allowance at each subsequent reporting period equals the 12-month expected credit losses. However, where there has been a significant increase in the risk that the specified debtor will default on the contract, the loss allowance is equal to the lifetime expected credit losses.

Expected credit losses for a financial guarantee contract are the cash shortfalls adjusted by the risks that are specific to the cash flows. Cash shortfalls are the difference between:

- the expected payments to reimburse the holder for a credit loss that it incurs
- any amount that an entity expects to receive from the holder, the debtor or any other party.

Superannuation

Employees' superannuation entitlements are provided through the:

- Northern Territory Government and Public Authorities Superannuation Scheme (NTGPASS)
- Commonwealth Superannuation Scheme (CSS)
- or non-government employee nominated schemes for those employees commencing on or after 10 August 1999.

The agency makes superannuation contributions on behalf of its employees to the Central Holding Authority or non-government employee-nominated schemes. Superannuation liabilities related to Government superannuation schemes are held by the Central Holding Authority and therefore not recognised in agency financial statements.



24. OTHER LIABILITIES (continued)

Unearned contract revenue

Unearned contract revenue relates to consideration received in advance from customers. The balance at 30 June 2020 largely relates to the recognition at 1 July 2019 of Commonwealth National Partnership Agreement funding under AASB 1058 less an adjustment for related revenue earned during 2019–20. The unearned contract revenue balance as at 30 June 2020 is \$252,184 (balance at 1 July 2019 was \$680,093).

Significant changes in unearned contract revenue during the year is largely due to a decrease in unearned contract revenue largely attributable to the delivery of black spot funding to local government councils offset by increases in new funding received from

the Commonwealth under the National Partnership Agreement for land transport infrastructure.

Of the amount included in the unearned contract revenue balance as at 1 July 2019, \$427,908 has been recognised as revenue in 2019–20.

Revenue recognised in 2019–20 from performance obligations satisfied or partially satisfied in previous period is \$427,908. This is mainly due to the repayment of grants due to the satisfaction of completed works for black spot locations.

The agency anticipates to recognise as revenue, any liabilities for unsatisfied obligations as at the end of the reporting period in accordance with the time bands below:

	2020
	\$'000
No later than one year	252
Later than one year and not later than five years	-
Later than five years	-
TOTAL	252

Unearned capital grants

Below is a reconciliation of financial assets and corresponding liabilities arising from transfers to acquire or construct non-financial assets to be controlled by the agency.

	2020
	\$'000
Unearned capital grants on initial application of AASB 1058	100,526
Add: receipt of cash during the financial year	165,960
Less: income recognised during the financial year	152,382
TOTAL UNEARNED CAPITAL GRANTS	114,104

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

24. OTHER LIABILITIES (continued)

For constructed assets, performance obligations are typically satisfied over time as the asset is constructed and revenue is recognised accordingly. An input method is used to measure the progress towards the satisfaction of performance obligations and hence the amount of revenue recognised. The progress towards satisfaction of the performance obligations is measured using the percentage of completion method, which is the cost incurred to date as a proportion of the total project costs.

For assets acquired, performance obligations are typically satisfied at the point in time the asset is acquired.

The agency anticipates to recognise as income, any liability for unsatisfied obligations as at the end of the reporting period in accordance with the time bands below:

	2020
	\$'000
Not later than one year	97,164
Later than one year and not later than five years	16,940
Later than five years	-
TOTAL	114,104



25. COMMITMENTS

Commitments are those contracted as at 30 June where the amount of the future commitment can be reliably measured. Following the adoption of AASB 16 Leases, operating lease commitments as reported in 2019, satisfying eligibility criteria, have now been recognised as a lease liability on the balance sheet and in Note 22.

Similarly, following the adoption of AASB 15 Revenue from contracts with customers and AASB 1058 Income of not-for-profit entities, a significant portion of capital commitments and other non-cancellable commitments as reported in 2019 have now been recognised as unearned liabilities on the balance sheet.

Disclosures in relation to capital and other commitments are detailed below:

	2020	Restated 2019
	External	External
	\$'000	\$'000
(i) Capital Expenditure Commitments		
Capital expenditure commitments primarily related to the construction of buildings, infrastructure and road networks. Capital expenditure commitments contracted for at balance date but not recognised as liabilities are payable as follows:		
Within one year	87,106	142,491
Later than one year and not later than five years	16,831	22,977
Later than five years	-	-
	103,937	165,468

(ii) Other Expenditure Commitments

Other non-cancellable expenditure commitments not recognised as liabilities are payable as follows:

Within one year	19,960	26,173
Later than one year and not later than five years	4,185	11,859
Later than five years	-	-
	24,146	38,032

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

26. RESERVES

ASSET REVALUATION SURPLUS

(i) *Nature and purpose of the asset revaluation surplus*

The asset revaluation surplus includes the net revaluation increments and decrements arising from the revaluation of non-current assets. Impairment adjustments may also be recognised in the asset revaluation surplus.

	Land		Buildings		Infrastructure		Other		Total	
	2020	Restated 2019	2020	Restated 2019	2020	Restated 2019	2020	Restated 2019	2020	Restated 2019
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
(ii) <i>Movements in the asset revaluation surplus</i>										
Balance as at 1 July	761,307	845,281	23,423	23,423	3,183,839	3,083,920	16,249	16,249	3,984,818	3,968,873
Increment/decrement	(4,822)	(52,011)	5,241	-	1,873,410	99,919	-	-	1,873,829	47,908
Transfers to accumulated funds	(13,800)	(31,963)	-	-	-	-	-	-	(13,800)	(31,963)
Balance as at 30 June	742,685	761,307	28,664	23,423	5,057,250	3,183,839	16,249	16,249	5,844,847	3,984,818



27. FAIR VALUE MEASUREMENT

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. The highest and best use takes into account the use of the asset that is physically possible, legally permissible and financially feasible.

When measuring fair value, the valuation techniques used maximise the use of relevant observable inputs and minimise the use of unobservable inputs. Unobservable inputs are used to the extent that sufficient relevant and reliable observable inputs are not available for similar assets/liabilities.

Observable inputs are publicly available data relevant to the characteristics of the assets/liabilities being valued. Observable inputs used by the agency include, but are not limited to, published sales data for land and general office buildings.

Unobservable inputs are data, assumptions and judgments not available publicly but relevant to the characteristics of the assets/liabilities being valued. Such inputs include internal agency adjustments to observable data to take account of particular and potentially unique characteristics/functionality of assets/liabilities and assessments of physical condition and remaining useful life.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the following fair value hierarchy based on the inputs used:

Level 1 – inputs are quoted prices in active markets for identical assets or liabilities

Level 2 – inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly

Level 3 – inputs are unobservable.

The fair value of financial instruments is determined on the following basis:

- the fair value of cash, deposits, advances, receivables and payables approximates their carrying amount, which is also their amortised cost
- the fair value of derivative financial instruments are derived using current market yields and exchange rates appropriate to the instrument
- the fair value of other monetary financial assets and liabilities is based on discounting to present value the expected future cash flows by applying current market interest rates for assets and liabilities with similar risk profiles.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

27. FAIR VALUE MEASUREMENT (continued)

a) Fair Value Hierarchy

The agency does not recognise any financial assets or liabilities at fair value as these are recognised at amortised cost. The carrying amounts of these financial assets and liabilities approximates their fair value.

The table below presents non-financial assets recognised at fair value in the balance sheet categorised by levels of inputs used to compute fair value.

	Level 1		Level 2		Level 3		Total Fair Value	
	2019-20	Restated 2018-19	2019-20	Restated 2018-19	2018-19	Restated 2018-19	2019-20	Restated 2018-19
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Assets								
Land ¹ (Note 17)	-	-	874,038	883,481	-	-	871,038	883,481
Buildings ¹ (Note 17)	-	-	-	-	89,243	87,732	89,243	87,732
Infrastructure (Note 17)	-	-	-	-	7,176,683	5,093,874	7,176,683	5,093,874
Plant and equipment ² (Note 17)	-	-	-	-	6,096	6,672	6,096	6,672
Intangibles (Note 19a)	-	-	-	-	1,362	1,210	1,362	1,210
Heritage and cultural assets (Note 19b)	-	-	-	-	302	309	302	309
Assets held for sale (Note 14)	-	-	2,214	3,737	-	-	2,214	3,737
TOTAL ASSETS	-	-	873,252	887,218	7,273,687	5,189,797	8,146,939	6,077,015

There were no transfers between Level 1 and Levels 2 or 3 during 2019-20.

(1) From 1 July 2019, property, plant and equipment includes right-of-use assets under AASB 16 Leases.

(2) Includes computer hardware and transport equipment.



27. FAIR VALUE MEASUREMENT (continued)

b) Valuation Techniques and Inputs

Valuation techniques used to measure fair value in 2019–20 are:

	Level 2	Level 3
	Techniques	Techniques
Asset Classes		
Land	Market	-
Buildings	-	Cost
Infrastructure	-	Cost
Plant and Equipment	-	Cost
Intangibles	-	Cost
Heritage and Cultural Assets	-	Cost
Assets Held for Sale	Market	-

There were no changes in valuation techniques from 2018–19 to 2019–20.

Level 2 fair values of land were based on market evidence of sales price per square metre of comparable land.

Level 3 fair values of specialised buildings and infrastructure were determined by computing their current replacement costs because an active market does not exist for such facilities. The current replacement cost was based on a combination of internal records of the historical cost of the facilities, adjusted for contemporary technology and construction approaches. Significant judgement was also used in assessing the remaining service potential of the facilities, given local environmental conditions, projected usage, and records of the current condition of the facilities.

Buildings were revalued at 30 June 2020 by Territory Property Consultants Pty Ltd on a current replacement cost basis.

Road and bridge infrastructure assets were revalued at 30 June 2020 based on current replacement cost. The revaluation of infrastructure assets requires engineering and technical expertise due to the complex nature of the assets. The department engaged an external quantity surveyor and cost consultant, Construction Estimating Pty Ltd trading as QS Services as well as using in-house engineering expertise to revalue roads and bridges as part of infrastructure assets in 2019–20. The uplift

to these assets was \$1.87 billion. Similar increases in value have occurred in previous revaluations for this class of assets. The current valuation had a high level of accuracy due to improvements in the process and records held, such as a greater accuracy of asset componentisation following a comprehensive survey of infrastructure assets and improvements in unit costs following external advice using regional unit cost rates.

Construction Estimating Pty Ltd trading as QS Services, quantity surveyors and cost consultants provided unit rates representative of NT current industry standard market rates for this revaluation.

At 30 June 2019 other infrastructure assets identified as minor road assets being truck parking bays, roadside rest areas, cycle paths and road traffic information technology equipment were revalued. Aquenta Consulting Pty Ltd, civil construction cost estimation service professionals, provided unit rates representative of NT current industry standard market rates for this revaluation.

Plant and equipment, computer hardware and transport equipment assets are based on depreciated cost, and assessed for impairment on an annual basis.

Intangible assets consist of computer software stated at historical cost less amortisation, which is deemed to equate to fair value.

Heritage and cultural assets have been valued on a current replacement cost basis.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

27. FAIR VALUE MEASUREMENT (continued)

c) Additional Information for Level 3 Fair Value Measurements

i) Reconciliation of recurring level 3 fair value measurements of non-financial assets

	Buildings	Infrastructure	Plant and Equipment	Intangible assets	Heritage and Cultural	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
2019-20						
Fair value as at 1 July 2019	87,732	5,093,874	6,672	1,210	309	5,189,797
Recognition of right-of-use asset on initial application of AASB 16	-	-	-	-	-	-
Adjusted fair value as at 1 July 2019	87,732	5,093,874	6,672	1,210	309	5,189,797
Additions	6,539	285,709	1,508	616	-	294,372
Disposals	-	-	(1,263)	(69)	-	(1,332)
Transfers from Level 2	-	-	-	-	-	-
Transfers to Level 2	-	-	-	-	-	-
Depreciation	(8,732)	(76,310)	(778)	(394)	(7)	(86,221)
Gains/losses recognised in net deficit	(1,537)	-	(44)	-	-	(1,581)
Gains/losses recognised in other comprehensive income	5,241	1,873,410	-	-	-	1,878,651
FAIR VALUE AS AT 30 JUNE 2020	89,243	7,176,683	6,096	1,362	302	7,273,687
2018-19 Restated						
Fair value as at 1 July 2018	50,808	4,866,969	5,833	1,435	271	4,925,316
Additions	43,858	196,761	1,891	101	42	242,653
Disposals	-	-	-	-	-	-
Transfers from Level 2	-	-	-	-	-	-
Transfers to Level 2	-	-	-	-	-	-
Depreciation	(6,934)	(69,685)	(1,052)	(326)	(4)	(78,001)
Gains/losses recognised in net deficit	-	(90)	-	-	-	(90)
Gains/losses recognised in other comprehensive income	-	99,919	-	-	-	99,919
FAIR VALUE AS AT 30 JUNE 2019	87,732	5,093,874	6,672	1,210	309	5,189,797



27. FAIR VALUE MEASUREMENT (continued)

ii) Reconciliation of recurring level 3 fair value measurement of financial assets

	2020	Restated 2019
	\$'000	\$'000
Balance as at 1 July	5,189,797	4,925,316
Gains/losses recognised in net deficit	(1,581)	(90)
Gains/losses recognised in other comprehensive income	1,878,651	99,919
Purchases	294,372	242,653
Sales	(1,332)	-
Depreciation	(86,221)	(78,001)
BALANCE AS AT 30 JUNE	7,273,687	5,189,797

(iii) Sensitivity analysis

Given the large number of agency assets, it is not practical to compute a relevant summary measure for the unobservable inputs. In respect of sensitivity of fair value to changes in input value, a higher historical cost would generally result in a higher fair value and greater consumption of economic benefit lowers fair value.

28. FINANCIAL INSTRUMENTS

A financial instrument is a contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets and liabilities are recognised on the balance sheet when the agency becomes a party to the contractual provisions of the financial instrument. The agency's financial instruments include cash and deposits; receivables; advances paid; payables; deposits held and finance leases.

Due to the nature of operating activities, certain financial assets and financial liabilities arise under statutory obligations rather than a contract. Such financial assets and liabilities do not meet the definition of financial instruments as per AASB 132 Financial Instruments: Presentation. These include statutory receivables arising from taxes including GST and penalties.

The Department of Infrastructure, Planning and Logistics has limited exposure to financial risks as discussed below.

Exposure to interest rate risk, foreign exchange risk, credit risk, price risk and liquidity risk arise in the normal course of activities. The Territory Government's investments, loans and placements, and borrowings are predominantly managed through the Northern Territory Treasury Corporation (NTTC) adopting strategies to minimise the risk. Derivative financial arrangements are also utilised to manage financial risks inherent in the management of these financial instruments. These arrangements include swaps, forward interest rate agreements and other hedging instruments to manage fluctuations in interest or exchange rates.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

28. FINANCIAL INSTRUMENTS (continued)

a) Categories of Financial Instruments

The carrying amounts of the agency's financial assets and liabilities by category are disclosed in the table below.

	Fair value through profit or loss		Amortised cost	Fair value through other comprehensive income	Total
	Mandatorily at fair value	Designated at fair value			
	\$'000	\$'000	\$'000	\$'000	\$'000
2019-20					
Cash and deposits	-	-	141,171	-	141,171
Receivables ¹	-	-	7,679	-	7,679
Advances paid	-	-	1,008	-	1,008
Other assets -finance lease	-	-	21,302	-	21,302
TOTAL FINANCIAL ASSETS	-	-	171,160	-	171,160
Deposits held ¹	-	-	3,987	-	3,987
Payables ¹	-	-	13,655	-	13,655
Lease liabilities	-	-	7,922	-	7,922
TOTAL FINANCIAL LIABILITIES	-	-	25,564	-	25,564
2018-19 Restated					
Cash and deposits	-	-	96,373	-	96,373
Receivables ¹	-	-	3,870	-	3,870
Advances paid	-	-	937	-	937
Other assets -finance lease	-	-	19,907	-	19,907
TOTAL FINANCIAL ASSETS	-	-	121,087	-	121,087
Deposits held ¹	-	-	3,622	-	3,622
Payables ¹	-	-	14,156	-	14,156
Lease liabilities	-	-	385	-	385
TOTAL FINANCIAL LIABILITIES	-	-	18,163	-	18,163

(1) Total amounts disclosed here exclude statutory amounts and accrued contract revenue.



28. FINANCIAL INSTRUMENTS (continued)

Categories of financial instruments

The agency's financial instruments are classified in accordance with AASB 9.

Financial assets are classified under the following categories:

- amortised cost
- FVOCI
- FVTPL.

Financial liabilities are classified under the following categories:

- amortised cost
- FVTPL.

These classifications are based on the agency's business model for managing the financial assets and the contractual terms of the cash flows. Where assets are measured at fair value, gains and losses will either be recorded in profit or loss, or other comprehensive income.

Financial instruments are reclassified when and only when the agency's business model for managing those assets changes.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Financial assets at amortised cost

Financial assets are classified at amortised cost when they are held by the agency to collect the contractual cash flows and the contractual cash flows are solely payments of principal and interest.

These assets are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less impairment. The agency's financial assets categorised at amortised cost include cash and deposits, receivables, advances paid and lease receivables.

Financial assets at fair value through other comprehensive income

Financial assets are classified at fair value through other comprehensive income when they are held by the agency to both collect contractual cash flows and sell the financial assets, and the contractual cash flows are solely payments of principal and interest.

These assets are initially and subsequently recognised at fair value. Changes in the fair value are recognised in other comprehensive income, except for the recognition of impairment gains or losses and interest income which are recognised in the operating result in the comprehensive operating statement. When financial assets are derecognised, the cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to the comprehensive operating statement.

For equity instruments elected to be categorised at FVOCI, changes in fair value recognised in other comprehensive income are not reclassified to profit or loss on derecognition of the asset. Dividends from such instruments continue to be recognised in the comprehensive operating statement as other income when the agency's right to receive payments is established.

The agency does not have any financial assets under this category.

Financial assets at fair value through profit or loss

Financial assets are classified at FVTPL where they do not meet the criteria for amortised cost or FVOCI. These assets are initially and subsequently recognised at fair value with gains or losses recognised in the net result for the year.

The agency's financial assets categorised at FVTPL include investments in managed unit trusts and certain debt instruments. Unrealised gains in relation to these investments are recognised in other economic flows in the comprehensive operating statement, however realised gains are recognised in the net result.

Financial liabilities at amortised cost

Financial liabilities at amortised cost are measured at amortised cost using the effective interest rate method. The agency's financial liabilities categorised at amortised cost include all accounts payable, deposits held and lease liabilities.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

28. FINANCIAL INSTRUMENTS (continued)

Financial liabilities at fair value through profit or loss

Financial liabilities are classified at FVTPL when the liabilities are either held for trading or designated as FVTPL. Financial liabilities classified at FVTPL are initially and subsequently measured at fair value with gains or losses recognised in the net result for the year.

For financial liabilities designated at FVTPL, changes in the fair value of the liability attributable to changes in the agency's credit risk are recognised in other comprehensive income, while remaining changes in the fair value are recognised in the net result.

The agency does not have any financial liabilities under this category.

Derivatives

The agency may enter into a variety of derivative financial instruments to manage its exposure to interest rate risk. The agency does not speculate on trading of derivatives.

Derivatives are initially recognised at fair value on the date a derivative contract is entered in to and are subsequently remeasured at their fair value at each reporting date. The resulting gain or loss is recognised in the comprehensive operating statement immediately unless the derivative is designated and qualifies as an effective hedging instrument, in which event, the timing of the recognition in the comprehensive operating statement depends on the nature of the hedge relationship. Application of hedge accounting will only be available where specific designation and effectiveness criteria are satisfied.

Netting of swap transactions

The agency, from time to time, may facilitate certain structured finance arrangements, where a legally recognised right to set-off financial assets and liabilities exists, and the Territory intends to settle on a net basis. Where these arrangements occur, the revenues and expenses are offset and the net amount is recognised in the comprehensive operating statement.

b) Credit risk

The agency has limited credit risk exposure (risk of default). In respect of any dealings with organisations external to Government, the agency has adopted a policy of only dealing with credit worthy organisations and obtaining sufficient collateral

or other security where appropriate, as a means of mitigating the risk of financial loss from defaults.

The carrying amount of financial assets recorded in the financial statements, net of any allowances for losses, represents the agency's maximum exposure to credit risk without taking account of the value of any collateral or other security obtained.

Credit risk relating to receivables is disclosed in Note 12 and advances paid in Note 15.

c) Liquidity risk

Liquidity risk is the risk the agency will not be able to meet its financial obligations as they fall due. The agency's approach to managing liquidity is to ensure it will always have sufficient funds to meet its liabilities when they fall due. This is achieved by ensuring minimum levels of cash are held in the agency bank account to meet various current employee and supplier liabilities. The agency's exposure to liquidity risk is minimal. Cash injections are available from the Central Holding Authority in the event of one-off extraordinary expenditure items arise that deplete cash to levels that compromise the agency's ability to meet its financial obligations.

The following tables detail the agency's remaining contractual maturity for its financial liabilities, calculated based on undiscounted cash flows at reporting date. The undiscounted cash flows in these tables differ from the amounts included in the balance sheet, which are based on discounted cash flows.



28. FINANCIAL INSTRUMENTS (continued)

2020 MATURITY ANALYSIS FOR FINANCIAL LIABILITIES

	Carrying Amount	Less than a year	1 to 5 years	More than 5 years	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Liabilities					
Deposits Held	3,987	3,987	-	-	3,987
Payables	13,655	13,655	-	-	13,655
Finance lease liabilities	7,922	4,612	3,123	795	8,530
TOTAL FINANCIAL LIABILITIES	25,564	22,254	3,123	795	26,172

2019 MATURITY ANALYSIS FOR FINANCIAL LIABILITIES - RESTATED

	Carrying Amount	Less than a year	1 to 5 years	More than 5 years	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Liabilities					
Deposits Held	3,622	3,622	-	-	3,622
Payables	14,156	14,156	-	-	14,156
Finance lease liabilities	385	23	91	625	739
TOTAL FINANCIAL LIABILITIES	18,163	17,801	91	625	18,517

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

28. FINANCIAL INSTRUMENTS (continued)

d) Market risk

Market risk is the risk the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. It comprises interest rate risk, price risk and currency risk.

(i) Interest rate risk

The Department of Infrastructure, Planning and Logistics exposure to interest rate risk by asset and liability classes is disclosed below.

2020 INTEREST RATE RISK FOR FINANCIAL ASSETS AND LIABILITIES

	Interest bearing		Non-interest bearing	Total	Weighted average
	Variable	Fixed	bearing		
	\$'000	\$'000	\$'000	\$'000	%
Assets					
Cash and deposits	-	-	141,171	141,171	
Receivables	-	-	7,679	7,679	
Advances	1,008	-	-	1,008	3.47%
Other assets – finance lease	-	21,302	-	21,302	7.00%
TOTAL FINANCIAL ASSETS	1,008	21,302	149,858	171,160	
Liabilities					
Deposits held	-	-	3,987	3,987	
Payables	-	-	13,655	13,655	
Lease liabilities – land	-	514	-	514	4.56%
Lease liabilities – transport equipment	-	7,408	-	7,408	1.34%
TOTAL FINANCIAL LIABILITIES	-	7,922	17,642	25,564	

2019 INTEREST RATE RISK FOR FINANCIAL ASSETS AND LIABILITIES – RESTATED

	Interest bearing		Non-interest bearing	Total	Weighted average
	Variable	Fixed	bearing		
	\$'000	\$'000	\$'000	\$'000	%
Assets					
Cash and deposits	-	-	96,373	96,373	
Receivables	-	-	3,870	3,870	
Advances	937	-	-	937	2.54%
Other assets – finance lease	-	19,907	-	19,907	7.00%
TOTAL FINANCIAL ASSETS	937	19,907	101,180	121,087	
Liabilities					
Deposits held	-	-	3,622	3,622	
Payables	-	-	14,156	14,156	
Finance lease liabilities – land	-	385	-	385	4.72%
TOTAL FINANCIAL LIABILITIES	-	385	17,778	18,163	



28. FINANCIAL INSTRUMENTS (continued)

Sensitivity analysis

Changes in the variable rates of 100 basis points (1 per cent) at reporting date would have the following effect on the agency's profit or loss and equity.

	Profit or Loss and Equity	
	100 basis points increase	100 basis points decrease
	\$'000	\$'000
30 June 2020		
Financial assets - receivable loans	10	(10)
NET SENSITIVITY	10	(10)
30 June 2019 – Restated		
Financial assets - receivable loans	9	(9)
NET SENSITIVITY	9	(9)

(ii) Price risk

The Department of Infrastructure, Planning and Logistics is not exposed to price risk as the agency does not hold units in unit trusts.

(iii) Currency risk

The Department of Infrastructure, Planning and Logistics is not exposed to currency risk as the agency does not hold borrowings denominated in foreign currencies or transactional currency exposures arising from purchases in a foreign currency.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

29. RELATED PARTIES

i) Related Parties

The Department of Infrastructure, Planning and Logistics is a Government administrative entity and is wholly owned and controlled by the Territory Government. Related parties of the department include:

- the portfolio minister and key management personnel (KMP) because they have authority and responsibility for planning, directing and controlling the activities of the department directly
- close family members of the portfolio minister or KMP including spouses, children and dependants
- all public sector entities that are controlled and consolidated into the whole of Government financial statements
- any entities controlled or jointly controlled by KMP's or the portfolio minister, or controlled or jointly controlled by their close family members.

ii) Key Management Personnel (KMP)

Key management personnel of the Department of Infrastructure, Planning and Logistics are those persons having authority and responsibility for planning, directing and controlling the activities of the department. These include the Minister for Infrastructure, Planning and Logistics, the Chief Executive Officer and the members of the executive team.

iii) Remuneration of Key Management Personnel

The details below excludes the salaries and other benefits of the Minister for Infrastructure, Planning and Logistics as the Minister's remuneration and allowances are payable by the Department of the Legislative Assembly and consequently disclosed within the Treasurer's annual financial statements.

The aggregate compensation of key management personnel of the Department of Infrastructure, Planning and Logistics is set out below:

	2019-20	Restated 2018-19
	\$'000	\$'000
Short-term benefits	1,223	1,226
Post-employment benefits	113	108
TOTAL	1,336	1,334

iv) Related party transactions:

Transactions with Northern Territory Government controlled entities

The department's primary ongoing source of funding is received from the Central Holding Authority in the form of output and capital appropriation and on-passed Commonwealth national partnership and specific-purpose payments.

The following table provides quantitative information about related party transactions entered into during the year with all other Northern Territory Government-controlled entities.



29. RELATED PARTIES (continued)

2020

Related Party	Revenue from related parties	Payments to related parties	Amounts owed by related parties	Amounts owed to related parties
	\$'000	\$'000	\$'000	\$'000
All NTG Government departments	21,683	29,396	913	197
Associates	-	-	-	-
Subsidiaries	-	-	-	-

2019 - RESTATED

Related Party	Revenue from related parties	Payments to related parties	Amounts owed by related parties	Amounts owed to related parties
	\$'000	\$'000	\$'000	\$'000
All Territory Government departments	12,642	42,509	3,035	4,347
Associates	-	-	-	-
Subsidiaries	-	-	-	-

Most of the department's transactions with other Government entities are not individually significant. Transactions which were significant with other Government entities are listed as follows:

- \$19.712 million in notional revenue and expenditure related services received free of charge from the Department of Corporate and Digital Development
- \$1.384 million grant payment to support the operations of the Darwin wharf precinct through the Darwin Waterfront Corporation.

Other related party transactions are as follows:

Given the breadth and depth of Territory Government activities, related parties will transact with the Territory public sector in a manner consistent with other members of the public including paying stamp duty and other Government fees and charges and therefore these transactions have not been disclosed. There are no other related party transactions to disclose.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

30. CONTINGENT LIABILITIES AND CONTINGENT ASSETS

a) Contingent Liabilities

The Department of Infrastructure, Planning and Logistics has entered into agreements which contain indemnity clauses. The contingent liabilities arising from the indemnities are unquantifiable, but expected to be immaterial. However, for all the events that would give rise to the liabilities the agency has comprehensive risk management procedures in place. Legal proceedings or disputes in which the agency is a party are not separately disclosed. Due to the wide variety and nature of individual cases, and the uncertainty of any potential liability means that no value can be attributed to individual cases until such time as the courts make a decision so as to not prejudice the outcome of the proceeding or dispute.

b) Contingent Assets

The Department of Infrastructure, Planning and Logistics had no contingent assets as at 30 June 2020 or 30 June 2019. Legal proceedings or disputes in which the agency is a party are not separately disclosed which may give rise to a contingent asset. Due to the wide variety and nature of individual cases, and the uncertainty of any potential asset means that no value can be attributed to individual cases until such time as the courts make a decision so as to not prejudice the outcome of the proceeding or dispute.

31. EVENTS SUBSEQUENT TO BALANCE DATE

No events have arisen between the end of the financial year and the date of this report that require an adjustment to, or disclosure in these financial statements.

32. ACCOUNTABLE OFFICER'S TRUST ACCOUNT

In accordance with section 7 of the *Financial Management Act 1995*, an Accountable Officer's Trust Account has been established for the receipt of money to be held in trust. A summary of activity is shown below:

Nature of Trust Money	Restated Opening Balance	Receipts	Payments	Closing Balance
	1 July 2019			30 June 2020
Retention/Security deposits	40	254	(13)	281
Bank guarantees	690	3,000	(34)	3,656
TOTAL	730	3,254	(47)	3,937



33. SCHEDULE OF ADMINISTERED TERRITORY ITEMS

The following Territory items are managed by the Department of Infrastructure, Planning and Logistics on behalf of the Government and are recorded in the Central Holding Authority (refer Note 2(d)).

	2020	Restated 2019
	\$'000	\$'000
TERRITORY INCOME AND EXPENSES		
Income		
Taxation revenue	57,672	57,112
Grants and subsidies revenue		
Capital	8,744	10,794
Fees from regulatory services	4,835	4,066
Royalties and rents	2,881	3,762
Other income	2,397	3,153
TOTAL INCOME	76,529	78,887
Expenses		
Central Holding Authority income transferred	76,317	78,679
Doubtful debts	212	190
Bad debts	-	18
TOTAL EXPENSES	76,529	78,887
TERRITORY INCOME LESS EXPENSES	-	-
TERRITORY ASSETS AND LIABILITIES		
Assets		
Accounts Receivable	9	3
Other receivables	3,247	454
TOTAL ASSETS	3,256	457
Liabilities		
Central Holding Authority income payable	197	41
Unearned Central Holding Authority income	3,058	416
TOTAL LIABILITIES	3,256	457
NET ASSETS	-	-

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

34. BUDGETARY INFORMATION

	2019-20	2019-20		
	Actual	Original		
Comprehensive Operating Statement		Budget	Variance	Note
	\$'000	\$'000	\$'000	
INCOME				
Grants and subsidies revenue				
Current	550	-	550	1
Capital	580	-	580	2
Appropriation				
Output	313,885	237,938	75,947	3
Commonwealth	20,144	19,736	408	4
Sales of goods and services	18,088	17,951	137	
Interest revenue	41	-	41	
Goods and services received free of charge	19,712	12,820	6,892	5
Gain on disposal of assets	666	-	666	6
Other income	2,801	513	2,288	7
TOTAL INCOME	376,467	288,958	87,509	
EXPENSES				
Employee expenses	95,876	88,957	6,919	8
Administrative expenses				
Purchases of goods and services	83,210	83,861	(651)	9
Repairs and maintenance	142,115	87,219	54,896	10
Depreciation and amortisation	93,200	78,442	14,758	11
Other administrative expenses	9,995	-	9,995	12
Grants and subsidies expenses				
Current	9,850	10,665	(815)	13
Capital	11,616	5,790	5,826	14
Goods and services received free of charge	19,712	12,820	6,892	15
Interest expenses	165	-	165	
TOTAL EXPENSES	465,739	367,754	97,985	
NET DEFICIT	(89,272)	(78,796)	(10,476)	
OTHER COMPREHENSIVE INCOME				
Items that will not be reclassified to net deficit				
Changes in asset revaluation surplus	1,860,028	-	1,860,028	16
Transfers from reserves	13,800	-	13,800	
TOTAL OTHER COMPREHENSIVE INCOME	1,873,828	-	1,873,828	
COMPREHENSIVE RESULT	1,784,556	(78,796)	1,863,352	



34. BUDGETARY INFORMATION (continued)

Comprehensive Operating Statement Notes:

The following note descriptions relate to variances greater than 10 per cent or \$500,000 or where multiple significant variances have occurred. The original budget used for comparison is in line with accounting standards and is as per the budget published in May 2019. The original budget does not include any Government decisions, additional appropriation and Machinery of Government changes made since. Comparison against the revised budget can be found in the Financial Statement Overview of the Annual Report. The department came in on budget against its revised budget in 2019–20 with a number of underspends due to timing that will be requested for carryover into 2020–21.

1. Funding received from the Department of Health through the Commonwealth for costs relating to public health and compliance services relating to COVID-19.
2. Additional funding received from the Commonwealth for the Regional Aviation Access Program.
3. Largely due to the transfer of infrastructure services including Repairs and Maintenance for most Government agencies to the department as part of the Machinery of Government changes. In addition any Government decisions since May 2019 have also increased appropriation.
4. Additional funding received from the Commonwealth for the Black Spot Program.
5. Goods and Services received free of charge are resources received from the Department of Corporate and Digital Development without charge. This does not impact the operating result as notional revenue is fully offset by notional expenditure. This has increased due to the transfer of Information Technology, Human Resources, Fleet and Records functions.
6. Gain on disposal of assets is mainly due to gains from the sale of land, which is an unbudgeted item.
7. Additional other revenue is mainly due to the recognition of the Darwin Port Lease Amortisation Schedule.
8. Additional personnel expenditure is largely due to the transfer of infrastructure services to the department as part of the Machinery of Government changes. In addition personnel expenditure increased as part of the delivery of Commonwealth funded roads projects and funded in the revised budget. The department came in on budget against the revised budget for 2019–20.
9. Purchases of goods and services and property management expenses are budgeted together as one line item. The additional expenditure is mainly due to payments associated with costs for COVID-19 and expenditure associated with the Howard Springs Workers Village. These costs have mainly been absorbed within the current budget allocation for the department.
10. Additional repairs and maintenance expenditure services including Repairs and Maintenance for most Government agencies due to the transfer of infrastructure services to the department as part of the Machinery of Government changes. The costs were appropriated in the revised budget. Please also refer to Note 3.
11. Additional depreciation expense resulting from the capitalisation of infrastructure assets.
12. Other administrative expenses mainly due to the accounting treatment of non-cash expenditure associated with capital works projects, which do not meet the capitalisation criteria.
13. Current grants are under budget mainly due to the timing of payments for the Regional Transport Capacity Support Program.
14. Additional capital grants expense is mainly due to non-cash capital grants provided to Power Water Corporation and local government councils for completed works in progress.
15. Refer to Note 5.
16. Largely a result of the revaluation of infrastructure assets in 2019–20.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

34. BUDGETARY INFORMATION (continued)

	2019-20	2019-20		
	Actual	Original		
BALANCE SHEET		Budget	Variance	Note
	\$'000	\$'000	\$'000	
ASSETS				
Current Assets				
Cash and deposits	141,171	142,049	(878)	1
Receivables	32,964	17,659	15,305	2
Prepayments	17,699	1,383	16,316	3
Other assets	2,214	-	2,214	4
Total Current Assets	194,048	161,091	32,957	
Non-Current Assets				
Advances	1,008	986	22	
Property, plant and equipment	8,808,062	7,198,608	1,609,454	5
Intangibles	1,362	1,435	(73)	
Heritage and cultural assets	302	271	31	
Other assets	21,302	18,603	2,699	6
Total Non-Current Assets	8,832,036	7,219,903	1,612,133	
TOTAL ASSETS	9,026,084	7,380,994	1,645,090	
LIABILITIES				
Current Liabilities				
Deposits held	58,748	18,649	40,099	7
Payables	13,655	16,535	(2,880)	8
Borrowings and advances	4,482	5	4,477	9
Provisions	14,589	12,494	2,095	10
Other Liabilities	97,416	9	97,407	11
Total Current Liabilities	188,890	47,692	141,198	
Non-Current Liabilities				
Borrowings and advances	3,440	365	3,075	12
Other liabilities	16,940	-	16,940	13
Total Non-Current Liabilities	20,380	365	20,015	
TOTAL LIABILITIES	209,270	48,057	161,213	
NET ASSETS	8,816,814	7,332,937	1,483,877	
EQUITY				
Capital	4,228,496	4,590,776	(362,280)	
Reserves	5,844,847	3,982,255	1,862,592	
Accumulated funds	(1,256,529)	(1,240,094)	(16,435)	
TOTAL EQUITY	8,816,814	7,332,937	1,483,877	14



34. BUDGETARY INFORMATION (continued)

Balance Sheet Notes:

The following note descriptions relate to variances greater than 10 per cent or \$500,000 or where multiple significant variances have occurred. The original budget used for comparison is in line with accounting standards and is as per the budget published in May 2019. The original budget does not include any Government decisions, additional appropriation and Machinery of Government changes made since. Comparison against the revised budget can be found in the Financial Statement Overview of the Annual Report. The department came in on budget against its revised budget in 2019-20 with a number of underspends due to timing that will be requested for carryover into 2020-21.

1. Cash at bank budget reflects the opening balance of the 2018-19 financial year with budget movements factored in. This is a calculated field at each year end in the budget papers.
2. Receivables is a calculated field where the original budget reflects the opening balance of the 2018-19 financial year and has since been updated for the 2019-20 operating result.
3. Prepayments mainly relate to civil infrastructure payments.
4. Assets held for sale are not budgeted for.
5. Property, plant and equipment variance to budget reflects the 2018-19 opening balance and the adjustment in 2019-20 for asset revaluations, with road infrastructure the major revalued asset class.
6. Other assets is mainly the recognition of the Darwin Port long term lease.
7. Deposits held largely reflects recoverable works projects managed by the department.
8. Payables reflect the prior year 2018-19 opening balances.
9. Application of AASB 16.
10. Mainly due to the recognition of provisions for employee entitlements.
11. Mainly due to the recognition of Commonwealth current unearned revenue to be in line with and meet accounting standard AASB 1058.
12. Application of AASB 16.
13. Mainly due to the recognition of Commonwealth non-current unearned revenue to be in line with and meet accounting standard AASB 1058.
14. The original budget which reflects the opening balances of the 2018-19 financial year the variance reflects the impact of the transfer of completed capital works projects, revaluations and other changes to the balance sheet.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

34. BUDGETARY INFORMATION (continued)

	2019-20	2019-20		
	Actual	Original		
CASH FLOW STATEMENT		Budget	Variance	Note
	\$'000	\$'000	\$'000	
CASH FLOWS FROM OPERATING ACTIVITIES				
Operating Receipts				
Grants and subsidies received				
Current	550	-	550	1
Capital	275	-	275	2
Appropriation				
Output	313,885	237,938	75,947	3
Commonwealth	19,736	19,736	-	
Receipts from sales of goods and services	77,881	18,464	59,417	4
Interest received	41	-	41	
TOTAL OPERATING RECEIPTS	412,368	276,138	136,230	
Operating Payments				
Payments to employees	(93,120)	(88,957)	(4,163)	5
Payments for goods and services	(292,063)	(171,080)	(120,983)	6
Grants and subsidies paid				
Current	(9,850)	(10,665)	815	7
Capital	(1,297)	(5,790)	4,493	8
Interest paid	(165)	-	(165)	
TOTAL OPERATING PAYMENTS	(396,495)	(276,492)	(120,003)	
NET CASH FROM/(USED IN) OPERATING ACTIVITIES	15,873	(354)	16,227	
CASH FLOWS FROM INVESTING ACTIVITIES				
Investing receipts				
Proceeds from asset sales	13,903	13,560	343	9
TOTAL INVESTING RECEIPTS	13,903	13,560	343	
Investing Payments				
Purchases of assets	(443,707)	(551,687)	107,980	10
Advances and investing payments	(72)	-	(72)	
TOTAL INVESTING PAYMENTS	(443,779)	(551,687)	107,908	
NET CASH USED IN INVESTING ACTIVITIES	(429,876)	(538,127)	108,251	



34. BUDGETARY INFORMATION (continued)

	2019-20	2019-20		
	Actual	Original		
CASH FLOW STATEMENT (continued)		Budget	Variance	Note
CASH FLOWS FROM FINANCING ACTIVITIES				
Financing Receipts				
Deposits received	24,335	-	24,335	
Equity injections				
Capital appropriation	278,026	306,074	(28,048)	11
Commonwealth appropriation	165,960	214,826	(48,866)	12
Other equity injections	3,000	-	3,000	
TOTAL FINANCING RECEIPTS	471,321	520,900	(49,579)	
Financing payments				
Finance lease payments	(6,920)	(1)	(6,919)	13
Equity withdrawals	(5,599)	(10,532)	4,933	
TOTAL FINANCING PAYMENTS	(12,519)	(10,533)	(1,986)	
NET CASH FROM FINANCING ACTIVITIES	458,802	510,367	(51,565)	
Net increase/(decrease) in cash held	44,798	(28,114)	72,912	
Cash at beginning of financial year	96,373	170,163	(73,790)	
CASH AT END OF FINANCIAL YEAR	141,171	142,049	(878)	

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

34. BUDGETARY INFORMATION (continued)

Cash Flow Statement Notes:

The following note descriptions relate to variances greater than 10 per cent or \$500,000 or where multiple significant variances have occurred. The original budget used for comparison is in line with accounting standards and is as per the budget published in May 2019. The original budget does not include any Government decisions, additional appropriation and Machinery of Government changes made since. Comparison against the revised budget can be found in the Financial Statement Overview of the Annual Report. The department came in on budget against its revised budget in 2019–20 with a number of underspends due to timing that will be requested for carryover into 2020–21.

1. Funding received from the Department of Health through the Commonwealth for costs relating to public health and compliance services relating to COVID-19.
2. Additional funding received from the Commonwealth for the Regional Aviation Access Program.
3. Mainly due to the transfer of infrastructure services including Repairs and Maintenance for most Government agencies to the department as part of the Machinery of Government changes.
4. Mainly due to GST receipts which are an un-budgeted item.
5. Additional personnel appropriation received in 2019–20 for Commonwealth funded roads projects and transfer in to the department of infrastructure staff from most Government departments as part of the Machinery of Government changes. The department came in on budget against the revised budget for 2019–20.
6. Mainly due to GST payments which are an un-budgeted item and Repairs and Maintenance for most Government agencies as part of Machinery of Government changes.
7. Current grants are under budget mainly due to the timing of payments for the Regional Transport Capacity Support Program.
8. Capital grants are under budget due to timing delays on some grant agreements, which are subject to a carryover of funds request for 2020–21.
9. Variance due to the gross-up of a land transaction.
10. Purchases of assets are under mainly due to a reduction in the Northern Territory capital works program, delays in finalising agreements with the Commonwealth and the timing of milestone payments.
11. The variance is mainly due to a decrease in Commonwealth funded capital works projects to line up with milestones and other NT funded project timing of expenditure or change in delivery method through grants in other agencies.
12. The variance in Commonwealth capital appropriation is mainly in line with revised budget, which reflects the changes to project milestones payments.
13. Implementation of the leasing standard AASB 16. These were not budgeted for in the original May 2019 Budget.



35. BUDGETARY INFORMATION: ADMINISTERED TERRITORY ITEMS

In addition to the specific departmental operations which are included in the financial statements, the department administers or manages other activities and resources on behalf of the Territory such as royalties and rents on Crown land and land related regulatory fees and charges as well as collection fees from regulatory services for registration and licensing associated with road users. The department does not gain control over assets arising from these collections, consequently no income is recognised in the department's financial statements. The transactions relating to these activities are reported as administered items in this note.

	2019-20	2019-20		
	Actual	Original		
ADMINISTERED TERRITORY ITEMS		Budget	Variance	Note
	\$'000	\$'000	\$'000	
TERRITORY INCOME AND EXPENSES				
Income				
Taxation revenue	57,672	56,272	1,400	1
Grants and subsidies revenue				
Capital	8,744	14,594	(5,850)	2
Fees from regulatory services	4,835	9,006	(4,170)	3
Royalties and rents	2,881	3,785	(904)	4
Other income	2,397	3,132	(735)	5
TOTAL INCOME	76,529	86,789	(10,260)	
Expenses				
Central Holding Authority income transferred	76,317	86,789	(10,472)	6
Doubtful debts	212	-	212	
TOTAL EXPENSES	76,529	86,789	(10,260)	
TERRITORY INCOME LESS EXPENSES	-	-	-	
TERRITORY ASSETS AND LIABILITIES				
Assets				
Royalties and rent receivable	9	185	(176)	
Other receivables	3,247	454	2,793	7
TOTAL ASSETS	3,256	639	2,617	
Liabilities				
Central Holding Authority income payable	197	185	12	
Unearned Central Holding Authority income	3,059	454	2,605	8
TOTAL LIABILITIES	3,256	639	2,617	
NET ASSETS	-	-	-	

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2020

35. BUDGETARY INFORMATION: ADMINISTERED TERRITORY ITEMS (continued)

Administered Territory Items Notes:

The following note descriptions relate to variances greater than 10 per cent or \$500,000 or where multiple significant variances have occurred.

1. Variance is mainly due to additional revenue received as part of the Rideshare Program.
2. Variance is mainly due to timing of revenue recognition in line with AASB 1058 for Commonwealth capital revenue for the Roads to Recovery Program and Regional Aviation Access Program.
3. Variance is mainly due to lower than expected revenue received for driver licenses, taxi license fees and the waiver of fees as part of the Business Support Package to assist the passenger transport industry.
4. Variance is mainly due to lower than expected revenue received for land rent on Crown leases.
5. Variance is mainly due to the timing of revenue which has been adjusted in the budget.
6. Collective variance of notes 1 - 5.
7. Application of AASB 1058.
8. Application of AASB 1058.





APPENDIX



APPENDIX

Legislation and administrative responsibilities

The department administers the following pieces of legislation under the ministerial portfolio of Infrastructure, Planning and Logistics:

Acts

1. *Aboriginal Land Act*
2. *Aboriginal Land Rights Act*
3. *Aerodromes Act Repeal Act*
4. *AustralAsia Railway Corporation Act*
5. *AustralAsia Railway (Special Provisions) Act*
6. *AustralAsia Railway (Third Party Access) Act*
7. *Building Act* (except provisions relating to the regulation and licensing of occupations)
8. *Bushfires Management Act*
9. *Commercial Passenger (Road) Transport Act*
10. *Control of Roads Act*
11. *Crown Lands Act* (except section 79)
12. *Crown Lands Freehold (Conversion from Crown Leasehold) Act*
13. *Darwin Port Corporation Act*
14. *Financial Management Act*
15. *Fire and Emergency Act*
16. *Information Act*
17. *Lands Acquisition Act*
18. *Lands Acquisition (Pastoral Leases) Act*
19. *Licensed Surveyors Act* (except provisions relating to the regulation and licensing of occupations)
20. *Marine Act*
21. *Marine Safety (Domestic Commercial Vessel) (National Uniform Legislation) Act*
22. *Miscellaneous Acts Amendment (Aboriginal Community Living Areas) Act*
23. *Motor Vehicles Act* (except Part V)
24. *Northern Territory Land Corporation Act*
25. *Northern Territory Rates Act*
26. *Native Title Act*
27. *Palmerston Development Authority Act Repeal Act*
28. *Pastoral Land Act* (provisions about Aboriginal community living areas)
29. *Place Names Act*
30. *Planning Act*
31. *Plumbers and Drainers Licensing Act* (except provisions relating to the regulation and licensing of occupations)
32. *Ports Management Act*
33. *Public Sector Employment and Management Act*
34. *Public Transport (Passenger Safety) Act*
35. *Rail Safety (National Uniform Legislation) Act*
36. *Road Transport Reform (Vehicles and Traffic) (Northern Territory) Act*
37. *Special Purposes Leases Act*
38. *Swimming Pool Safety Act*
39. *Traffic Act*
40. *Weeds Management Act*
41. *Work Health and Safety Act*
42. *Valuation of Land Act*



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